

KCSC Annual

Report 2018/19



LADBROKE GROVE
FOR PORTOBELLO ROAD

Caution
Mind the
step
Danger
High voltage



Fire door
Keep shut



Private

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*KCSC would like to thank the local organisations who kindly donated photos for use in this report
This publication was written and designed by KCSC © 2019*

Welcome from the Chair

I am pleased to introduce our annual report for 2018/19 in which you will be able to read about the work and impact of Kensington and Chelsea Social Council (KCSC) over the year, and see how we have managed all of the funds received.

This year we have designed our annual report differently and moved to an on-line only full version, seeking to reduce our carbon footprint and to demonstrate our activities and impact more effectively. We hope you enjoy reading the new-look report.

As Chair of KCSC, I am acutely aware of the level of change that the organisation has gone through since 2017. We spent much of 2018/19 embedding our role within community development and I am pleased to say that one of our original funders for this work - Trust for London - has funded us for a further three years to continue our growth within this field.

Just some of our community work has included:

- Supporting the Grenfell Network Group members to respond to the Council's Governance Review, resulting in the submission of a proposed resident participation structure for the North Kensington area.
- Involvement in future mapping of voluntary and community services for North Kensington, working with both the Council and the NHS.
- Providing advice and support at meetings such as those of the Maxilla Advisory Group and Lancaster West Residents' Association.
- Securing funding through 'Power to Change' for Locality to deliver training in 2019 to enable local community interest companies to maximise their entrepreneurial potential.
- Driving forward the process for developing a Men's Shed in the area, securing financial commitments of over £120k to further this ambition.

This work is bringing KCSC closer to the community on local issues and enables us to be more proactive rather than reactive to what matters to residents.

As a local umbrella organisation, KCSC takes seriously its responsibility to play a leadership role in advocating for its voluntary sector members, and supporting residents and organisations to take part in local decision-making. This continues to be a fundamental aspect of our work.

Our accounts continue to reflect the significant investment of funds from West London Clinical Commissioning Group (WLCCG),

which provides grant funding and transformational projects on behalf of, and with, the voluntary and community sector. This year we have paid particular attention to working with a range of local voluntary sector partners to re-establish our community interest company, so that the sector is in a stronger position to bid for health and wellbeing contracts should the opportunity arise.

I highlighted in last year's annual report the importance of recognising within KCSC's accounts the difference between funds we hold to distribute as grants and those we use to run some of our other core services, and to cover administration and staffing costs. The funds we hold on behalf of the sector, including funds carried over from the previous year, continue to account for a large proportion of our income.

I would like to highlight and thank the staff of KCSC for the huge amount of work being undertaken; they are delivering a wide range of core support services for organisations, leading on health and wellbeing projects, community development, and policy and representation. All the staff continue to give their all to ensure that KCSC delivers for its stakeholders.

I also want to take the opportunity to thank the Trustees, all of whom have shown great commitment and support, and who make my role as Chair an enjoyable one.

Thank you for your ongoing trust in, and support of, KCSC. The organisation approaches its 60th year in 2020, and we plan to celebrate the continuing and valued role of the local voluntary and community sector. We hope you will join us for the celebrations to come.



Michael Bach, Chair of Trustees



Introduction from the Chief Executive

Last year I reported that 2017/18 was a year of reflection, with KCSC looking deeply at its purpose, what we were set up to do and what we want to achieve.

This year has been one of growth and opportunity; we have learned so much since 2017 which helped to shape the way we worked during 2018/19 and provided us with new ideas to take forward into 2019/20.

KCSC's emphasis has been on improving how we support new start-up organisations, and give those considering developing a start-up the advice and guidance that they need. We have done this through spending more dedicated time with new and emerging organisations and providing training designed to provide the right information.

I am also proud of the work we have done within community development. The work which we have embarked upon is a journey for KCSC and it has taken us into new territory. This means that we are now engaging much more with residents (primarily in North Kensington, due to our funding) and we have reached out to those who had not heard of KCSC, but now know who we are and what support we can provide.

We are still at the beginning of this journey and there is lots more that we want to do; we will be applying for new funds to help us do more within the local community, not just in North Kensington but across the borough.

KCSC continues to work in the area of health and wellbeing, and this year we have paid particular attention to building a strong consortium of voluntary sector providers, which are working together to help strengthen our position as future providers of NHS services. This work has resulted in shared learning, and understanding across a diverse range of organisations about just what it takes to work together successfully. There is a lot more work to be done to help the wider voluntary and community sector understand the changing landscape within health and social care and that will be our focus for the coming year.

Internally KCSC has become a much stronger organisation; with a new staff member on board - Jenny Greenfield as Director of Services - the organisation is becoming more efficient both operationally and strategically. I also want to welcome Tom Richards who has been working as our Voluntary Sector Development Manager on an interim basis, and Barnie Razzell

who joined us earlier in the year as Data and Digital Communications Officer.

I want to thank all of the staff at KCSC who make all of what we do, and do so well, possible - and also make KCSC such an enjoyable place to be.

Thank you to all of the trustees at KCSC, volunteers who work extremely hard to lead the organisation and also both challenge and support the management team. The time they give is fully appreciated and respected by all the staff at KCSC.

I want to end by saying thank you once again to all of our stakeholders - which include our members, funders and everyone that we interact with on a day to day basis. I hope that you continue to work with us, support the work we do as the umbrella organisation for the voluntary and community sector in the borough, and challenge us when needed.

All the best for the year ahead.

A handwritten signature in dark ink, appearing to read 'A. Spence', written in a cursive style.

Angela Spence, Chief Executive Officer



About KCSC

Our Vision

A strong and thriving community for all.

Our Mission

Working to strengthen and promote local voluntary and community organisations and the communities they work with.

Our Values

- Social justice
- Equality, inclusion and diversity
- Empowering communities
- Collaborative working
- Respect and dignity
- Integrity



Kensington & Chelsea Social Council

Legal and Administrative Information

KCSC Company Number 4146375

KCSC Registered Charity Number 1087457

Official Addresses

Registered Office 111-117 Lancaster Road
London W11 1QT

Independent Auditors Goldwins Limited
75 Maygrove Road
West Hampstead
London NW6 2EG

Bank CAF Bank Ltd
PO Box 289
West Malling
Kent ME19 4JQ

Solicitors Russell Cooke
2 Putney Hill
London SW15 6AB

CEO

Angela Spence, Chief Executive Officer

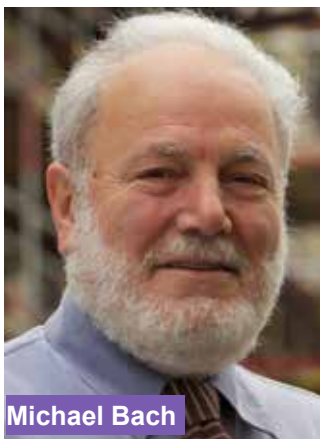
Directors and Trustees

Mark Anfilogoff, Treasurer
Michael Bach, Chair
Christine Bennett
Helen Cylwik (appointed 15/11/18)
Judith Davey
Stephen Duckworth, Vice Chair
Anne Goodger (co-opted 21/5/19)
Kevin Masters
Annie Redmile
Jamie Renton
Daisy Ryan
Angela Wilson

Our Trustees



Mark Anfilogoff



Michael Bach



Christine Bennett



Helen Cylwik



Judith Davey



Stephen Duckworth



Ann Goodger



Annie Redmile



Jamie Renton



Daisy Ryan



Angela Wilson

Directors' / Trustees' Report

The Trustees present their report and the financial statements for the year ending 31 March 2019.

Legal Status

Kensington and Chelsea Social Council (KCSC) is a registered charity and a company limited by guarantee. The governing document of KCSC is its Memorandum and Articles of Association.

Organisation of the Charity

KCSC is governed by a Board of Trustees. The responsibility for planning, service delivery and reporting is delegated to the Chief Executive Officer (CEO) and the staff team. The CEO reports to the Board of Trustees.

KCSC is the Royal Borough of Kensington and Chelsea's recognised voluntary sector 'infrastructure' organisation. Its mission is 'Working to strengthen and promote local voluntary and community organisations and the communities they work with' and it does this through a wide variety of organisational and community development activities, facilitating voluntary sector and community participation, representing the sector's views at a strategic level and working with key statutory stakeholders.

Structure, Governance and Management

KCSC is a membership organisation; membership is open to all voluntary and community organisations working in the borough of Kensington and Chelsea.

The strategic direction of KCSC is the responsibility of the Board of Trustees, whilst implementing the strategy, financial management and the running of the organisation is delegated to the CEO.

The Trustees receive regular reports and recommendations from the CEO regarding the recruitment, supervision and appraisal of staff. The performance of the CEO is appraised regularly by Trustees.

Trustees are elected annually at annual general meetings (AGM's). At their first meeting they elect office-holders and sub-committee

members. In situations where vacancies occur, Trustees can co-opt individuals who serve until the next AGM, when they stand down together with elected members. A Trustee induction and training policy has been in place since the 2006 AGM.

KCSC is a member of the National Association for Voluntary and Community Action (NAVCA) and has achieved NAVCA's quality mark. Membership of NAVCA requires KCSC to comply with criteria which include having a statement of values and performing the five functions of a local infrastructure organisation.

Risk Management

The charity maintains a risk register. Trustees have considered the risks faced by KCSC and these are reviewed annually. In 2018/19, special attention was paid to KCSC's sources of funding, the need to increase diversification of its funding base, its reputation with its stakeholders and statutory and legal compliance.

Financial Review

The Statement of Financial Activities shows incoming resources for the 2018/19 year-end of £960,645 (2017/18: £1,312,764) and outgoing resources of £1,228,293 (2017/18: £1,058,857). At this point, restricted funds were £582,801 (2017/18: £799,383), designated funds were £135,449 (2017/18: £142,566) and unrestricted funds were £234,694 (2017/18: £277,452).

Our largest funders are the Royal Borough of Kensington and Chelsea and West London Clinical Commissioning Group (WLCCG), income from which represents 86% of total income.

Funding is provided through a mix of service level agreements and contracts. From our total 2018/19 income of £960,645, £523,119 (55%) was distributed as grants or contract payments to the voluntary and community sector operating across Kensington and Chelsea and (in the case of WLCCG funding) Queen's Park and Paddington.

Investments

The Trustees considered the charity's investments and decided to retain current investments. Total investments, valued at the end of the year at £37,019 (2017/18: £35,828), were held in unit trusts administered by Schroders.

Reserves and Reserves Policy

The charity has a reserves policy. It is our intention to build up reserves to £264,000, equivalent to 6 months' running costs.

Our reserves will provide cash flow, help us to manage fluctuations in funding and, if necessary, meet contingent liabilities. Trustees are confident that they can maintain a solvent organisation for the foreseeable future.

Public Benefit

KCSC's activities comply with the duty under section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. We continue to meet this duty through our charitable objects, which are:

"To promote any charitable purpose for the benefit of the community in Greater London with particular reference to the Royal Borough of Kensington & Chelsea by the advancement of education, the protection of health, the protection of the environment and the relief of poverty, sickness and distress".

Activities and Achievements in 2018/19

This section is grouped into two parts, to reflect the structure of our financial statements; Health and Wellbeing, and Support, Representation & Voice.

Health and Wellbeing

Overview

Services provided by the voluntary and community sector play a major role in the community's health and wellbeing. Here we demonstrate KCSC's role in supporting organisations to improve residents' health and wellbeing, gathering evidence and sharing information within the sector and more widely with NHS and other providers.

Transformation of health and care services

Health and care services in the UK are undergoing a rapid transformation with many important changes planned over the next five years. The trend towards more integrated care will continue with an increasing role for prevention. Services provided by the voluntary and community sector play a vital role within the system and KCSC continues to work closely with the local NHS commissioners, West London Clinical Commissioning Group (WLCCG), to ensure that this role is acknowledged and supported. As part of this work, KCSC manages contracts and grant programmes on behalf of WLCCG, through which local organisations receive funding to deliver services.

In 2018/19 significant progress was made in transforming the voluntary and community sector in response to future changes and challenges in funding from the NHS. A consortium of local voluntary organisations has come together to establish a Community Interest Company (CIC), which can now act as a service delivery vehicle for future contracts.

Social Prescribing Programmes

KCSC manages contracts for two programmes, funded by WLCCG and forming part of its My Care My Way and Community Living Well services. Both programmes empower people to take control of their own wellbeing by actively participating in programmes delivered by the voluntary and community sector. KCSC provides training and support for the organisations which provide the services, processes referrals from the NHS, and monitors and evaluates delivery.

As part of this role KCSC organises an annual Self Care social prescribing networking event, at which medical professionals can meet local organisations and hear about their services. In November 2018, over 150 health professionals and local voluntary and community sector representatives attended the event.

My Care My Way

My Care My Way is an integrated care service for anyone aged 65 or over to help keep them well, closer to home. It is a pioneering multi-organisation collaboration which involves GP surgeries, NHS hospitals, local community and social care services as well as the local voluntary and community sector. Nine local voluntary and community sector organisations were funded through this programme in 2018/19.



1345 referrals received



5441 sessions delivered



89% said the sessions were beneficial



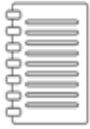
94% felt the service was good quality

Case study

Service user Ms A is 91 and lives alone, with little help. Ms A said she was feeling somewhat isolated and wanted to get out of the house and she has now been attending an Open Age group for around a year. She said "Open Age literally saved my life, it's true. Having someone come to my home and finding out a bit about me, and pointing me [towards] .. activities that might suit me was a real help".

Community Living Well

Community Living Well is an integrated service for people aged 16 and over who need support with their mental health and wellbeing. Eight local voluntary and community sector organisations were funded through this programme in 2018/9.



400 referrals received



1808 sessions delivered



93% said the sessions were beneficial



"[I am] Emotionally better, I would have had higher anxiety and stress, and much higher blood pressure!" - a Solidarity Sports service user

"Nice to have a safe space where you know you're not judged. When I leave I feel I've loosened up." – a Paddington Development Trust service user



Patient and Public Engagement (PPE) grant programme

This grants programme, funded by WLCCG, ran from October 2017 to September 2018. Ten voluntary and community organisations were given grants to deliver services aiming to improve the way in which residents engage with their health and wellbeing.



1302 sessions delivered



"I've been lonely for years, [with a] bad experience of people and ill health, I feel now more open and more confident and happier." - a Dalgarno service user



805 service users

"Very useful project, and the one-to-one sessions help us to talk about our issues and find ways to solve them." – a Hear Women service user



86% said the project met their needs

"I love attending our exercise classes. I have made lots of friends and we all care and look out for each other." – an Open Age service user



Health Engagement

In 2018/19 WLCCG funded a range of activities all of which resulted in information and evidence being shared within the voluntary and community sector and the wider health sector.

KCSC's quarterly Health and Wellbeing Forums are funded by this programme. They are attended by local organisations and health professionals from the NHS and the Council, and are popular opportunities for sharing information about new initiatives and helping to 'join up' services.

KCSC was able to represent the sector on a number of boards and steering groups during the year including the Health and Wellbeing Board, the Joint Strategic Needs Assessment (JSNA) Steering Group, the local Patient Reference Group and the WLCCG Patient and Public Engagement Committee.

During the year, KCSC managed a small grants programme which enabled a broad range of diverse organisations in North Kensington to gather evidence of health needs from within their communities. The results of this work, including 1,300 responses from residents, fed into WLCCG's North Kensington Recovery Plan and its Cultural Competency Framework.

A member of WLCCG staff said that 'This work has been fundamental in providing an overview and also specific information around the overall needs of the local community in North Kensington.'

Royal Brompton & Harefield Art Programme volunteers



Activities and Achievements in 2018/19

Support, Representation & Voice: Organisational Development

KCSC supports organisations holistically by helping staff and volunteers to develop the essential parts of any socially-focussed organisation. This could include creating an evaluation system, developing a community engagement strategy, developing governance structures, bringing old policies up to date or finding funding.

Our work goes beyond simply handing out resources to organisations that we work with. Whatever the goal, we help to grow skills, knowledge and confidence in the topic, so that organisations can run sustainably and independently in future.

Our method of working with voluntary and community organisations is defined by a set of core principles:

- Forming lasting relationships, not dependency
- Remaining community-focussed
- Building resilience, self-reliance and sustainability
- Encouraging collaboration and peer support within and between organisations

What we do

1-1 support: KCSC provides tailored support on a range of organisational development goals, including creating and developing:

- Monitoring and evaluation systems
- Bespoke outcome measurement tools
- Organisation policies
- Theories of change
- Business plans and strategy documents
- Project plans
- New partnerships and consortia

Funding and fundraising: The voluntary and community sector is facing increasing demand from communities for services, with increasing competition for funding. KCSC provides support with proof-reading, project planning, bid drafting, becoming contract-ready and any aspect of the application writing process. We also help organisations preparing for statutory-sector commissioning, and work with statutory bodies to ensure that their processes are accessible.

Setting up: KCSC works with people who want to set up new organisations, to help to identify the right organisational structure to suit their goals and social purpose. We provide support every step of the way, helping to navigate the often-confusing process of incorporating and registering an organisation, complete the paperwork and provide insight into legal responsibilities.

Developing partnerships and consortia: KCSC believes that the voluntary and community sector produces better outcomes when organisations are well connected and working together collaboratively, and we provide a range of networking opportunities. We also help organisations who want to form new partnerships and consortia, providing support with helping to identify and bring together possible partners, mapping referral pathways and creating membership documents and terms of reference.



243 hours of support delivered

1:1

210 1-1 advice sessions delivered to organisations



“I am so lucky to have had access to such great support. As a small charity we need all the help we can get and the advice I received was so valuable.” – Local Exercise Group for Stroke (LEGS)

“Thank you very much for your valuable, wise, caring, and expert guidance. Your support has helped us to develop a better quality service to our members.” - Persian Care Centre

“After your facilitation of the Board’s brainstorming session back in January, we now have a draft strategy and an enlivened Board.” – Help Counselling



Meanwhile Gardens Winter Wreath makers

'Reaching Potential' Training

Our training is designed to give staff the knowledge and resources they need to thrive in their role and enable their organisations to flourish. In 2018/19 we ran courses on subjects ranging from Grant Fundraising for Beginners and Digital Tools for Communicating Impact to Youth Mental Health First Aid and Preparing for RBKC Commissioning.



30 events delivered



239 people attended



Funders fair

KCSC held its annual Funder's Fair in July 2018. The Funder's Fair is an event for voluntary and community organisations from the Royal Borough of Kensington and Chelsea, Hammersmith and Fulham and the City of Westminster. It offers staff, volunteers and trustees the chance to browse up to 30 information stalls from funders and support agencies, attend workshops and build links with organisations across the three boroughs.



172 people attended



100% of workshops rated good or very good



90% of participants found the networking opportunities useful or very useful



"I'm new to working in these boroughs and this event has been so useful, to network with other organisations as well as potential funders we can

approach - amazing!" - an attendee at the fair

Another participant wrote: "Thank you for organising such an important and much-needed networking event, facilitating connections between funders and organisations looking to realise their projects through funds." - an attendee at the fair



Glass Door Homeless Charity cooking for guests



Activities and Achievements in 2018/19

Support, Representation & Voice: Community Development

KCSC started its community development and engagement work in September 2017. The aim was to bring local voluntary and community organisations closer to the communities of North Kensington after the Grenfell fire, to assist in the building of a brighter future for the community.

This work focusses on stronger community collaboration, establishing community-driven change and ensuring that staff, management and boards of local organisations are representative of the communities of North Kensington that they support.

In 2017 KCSC recruited a Senior Community Development and Engagement Officer (Joe Batty), which has resulted in KCSC's involvement in numerous initiatives.

One is the formation of the Grenfell Network Group (GNG), a diverse community of residents, small businesses and staff drawn from local voluntary and community organisations. The group aims to be informative, hold meetings and provide a platform to amplify key messages with a view to impacting on local decision-makers such as the NHS and the Council.

Another strand of our community development work is direct engagement with resident groups, asset reviews and less formal meetings in which our experience and voice are welcomed by the community. Examples of this work include: facilitating a local residents' group which was undergoing some difficulties; participating in the Bay 17 Asset Review; speaking at the full-Council meeting and being active in the Scrutiny Forums; participating in the NHS and RBKC Multi-agency Recovery forums; playing a prominent role in 'Amplify!', a community-development training programme for North Kensington residents.

KCSC also supported a number of local social enterprises as they emerged, linking them in to our Organisational Development Team for further support.

All of this work has helped to enhance KCSC's standing as an organisation which promotes local responses, and as a foundation stone in the long-term recovery of North Kensington.



**173 strategic meetings
attended**



"I was not sure of KCSC or how they could help us, but Joe's help and support has been invaluable both as an advisor as well as a mentor, helping us navigate how to run a grass-roots CIC from a place of trauma."
- local Community Interest Company

"Joe has been fundamental in providing an overview and also specific information around the overall needs of the local community in North Kensington." - NHS

"Joe's skills, knowledge, and approach have complimented the other actors engaged in the work - he has taken a non-territorial, collegiate tack to catalysing positive change, rather than seeking to act alone."
- local charity CEO



Venture Centre play group



Activities and Achievements in 2018/19

Support, Representation & Voice: Representation & Voice

Representation

A key role for KCSC is the representation of the voluntary and community sector at meetings with a wide range of stakeholders, including statutory funders and many different areas of the Council.

KCSC also participates in the Health and Wellbeing Board and the Borough Voluntary Organisation Advisory Group (BVOAG), which represent the voluntary and community sector at a strategic level. In the face of competing priorities for the Council, KCSC has been strongly advocating to maintain the BVOAG and strengthen its purpose as a key vehicle for addressing cross-sector challenges. We support ten representatives from the sector to come together and advocate on its behalf at these meetings.

This area of work links with our Community Development work, to ensure that the whole community, from individual residents to organisations small and large, have a voice where it matters.



**122 strategic meetings attended
by KCSC's senior team**



Networking and information-sharing

KCSC brings organisations together at a range of forums and groups, and this year we added an Older People's Provider's Network to our offer:

Children, Young People and Families Forum

Health and Wellbeing Forum

Kensington and Chelsea Advice Forum

Main Voluntary Organisations Forum

Older People's Providers Network

Sexual Health Conference



12 forums held



292 people attended

“The forum provides an excellent and effective platform for sharing information, raising awareness of new initiatives and changes in services...an ideal platform to network with colleagues from community groups, Council and statutory services, enabling a vital connection to individuals providing support, to ultimately assist a growing number of vulnerable residents.”
 – attendee at the Health and Wellbeing Forum

Communications

KCSC's regular communications to the sector are a vital part of our work. We aim to share information quickly and effectively using our website, our fortnightly e-bulletins and targeted emails. Our bulletins provide information on local, voluntary and community sector, and national issues to hundreds of local organisations, partners, stakeholders and funders.

We also use our communications channels to seek views from the sector, to ensure that we can represent its views effectively in our work. For example, in 2018/19 we submitted two responses to the Council's Governance review, working with some of our key networks to propose ways in which the Council could develop more inclusive approaches to community participation and self-determination.



528 organisations received regular mailings



900 people received e-bulletins



Safer Neighbourhood Boards

KCSC manages the Safer Neighbourhood Board (SNB) for the borough. SNB's were set up by the Mayor's Office for Policing and Crime (MOPAC); they aim to give local people and victims a greater voice in establishing local policing and crime priorities, as well as monitoring police performance and public confidence. KCSC is pleased to support the SNB's goal of achieving a safer and more peaceful community within Kensington and Chelsea.



4 SNB meetings held



140 people attended

Royal Brompton & Harefield Arts Programme singing event



KCSC priorities for 2019/20

KCSC has a three-year plan which runs from 2018-2020

Key areas of focus from our three year plan

Organisational Development

Build and maintain an effective local voluntary and community sector with an increased focus on strengthening resident participation within local organisations.

Community Development

Enable and support community-led social action & voice through developing and delivering community leadership and voice programmes.

Communication and Intelligence

Communicate to our stakeholders information on local issues that matter, to both organisations and residents.

Policy and Voice

Shape and influence policy in areas relevant to the VCS and conduct sector research.

Our outcomes

- Voluntary and community organisations have strong leadership and effective governance, with the ability to forward-plan, raise funds, and with the skills to run effectively.
- Voluntary and community organisations are able to respond to environmental changes, and work in partnership with the voluntary and community sector and statutory sector to become sustainable into the future.
- Local services effectively meet the needs of our diverse communities.
- Residents' voices are heard as part of local decision-making processes.
- KCSC is better-positioned as a primary source of expert and reliable information and support.
- Local policy decisions are positively influenced for the voluntary and community sector and the communities it serves.

Independent Auditor's Report

Opinion

We have audited the financial statements of Kensington & Chelsea Social Council (the 'Charity') for the year ended 31 March 2019 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including [Financial Reporting Standard 102](#): The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the Charity's affairs as at 31 March 2019 and of its income and expenditure for the year then ended;
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- Have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- The Trustees have not disclosed in the financial statements any identified uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006.

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the Trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The Trustees' report (incorporating the directors' report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- The financial statements are not in agreement with the accounting records and returns;
- Certain disclosures of Trustees' remuneration specified by law are not made; or
- We have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [\[www.frc.org.uk/auditorsresponsibilities\]](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

Use of our report

This report is made solely to the Charity's members, as a body, in accordance with [Chapter 3 of Part 16](#) of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Anthony Epton

Anthony Epton (Senior Statutory Auditor)
for and on behalf of
Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
West Hampstead
London NW6 2EG

Statement of financial activities

Kensington and Chelsea Social Council

Statement of financial activities (including a summarised income and expenditure account) For the year ended 31 March 2019

| | Note | Unrestricted Funds £ | Restricted Funds £ | 2019 Total £ | 2018 Total £ |
|---|------|------------------------------|------------------------------|------------------------------|-------------------------|
| Income from: | | | | | |
| Donations | 2 | - | - | - | 10,050 |
| Charitable activities | 3 | | | | |
| Sector support, representation and voice | | 214,927 | 211,667 | 426,594 | 305,791 |
| Health and wellbeing | | 51,365 | 478,000 | 529,365 | 993,172 |
| Investment income | 4 | <u>4,686</u> | <u>-</u> | <u>4,686</u> | <u>3,751</u> |
| Total income | | <u>270,978</u> | <u>689,667</u> | <u>960,645</u> | <u>1,312,764</u> |
| Expenditure on: | | | | | |
| Charitable activities | 5 | | | | |
| Sector support, representation and voice | | 207,379 | 249,248 | 456,627 | 462,525 |
| Health and wellbeing | | <u>81,450</u> | <u>690,216</u> | <u>771,666</u> | <u>596,332</u> |
| Total expenditure | | <u>288,829</u> | <u>939,464</u> | <u>1,228,293</u> | <u>1,058,857</u> |
| Net (expenditure)/income before net gains on investments | 6 | (17,851) | (249,797) | (267,648) | 253,907 |
| Net gains on investments | 11 | <u>1,191</u> | <u>-</u> | <u>1,191</u> | <u>699</u> |
| Net (expenditure)/income for the year | | <u>(16,660)</u> | <u>(249,797)</u> | <u>(266,457)</u> | <u>254,606</u> |
| Transfers between funds | | <u>(33,215)</u> | <u>33,215</u> | <u>-</u> | <u>-</u> |
| Net movement in funds | | <u>(49,875)</u> | <u>(216,582)</u> | <u>(266,457)</u> | <u>254,606</u> |
| Reconciliation of funds | | | | | |
| Total funds brought forward | | <u>420,018</u> | <u>799,383</u> | <u>1,219,401</u> | <u>964,795</u> |
| Total funds carried forward | 15 | <u><u>370,143</u></u> | <u><u>582,801</u></u> | <u><u>952,944</u></u> | <u><u>1,219,401</u></u> |

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. The attached notes form part of these financial statements.

Kensington and Chelsea Social Council

Balance sheet As at 31 March 2019

| | Note | 2019 £ | £ | 2018 £ | £ |
|--|------|-----------------------|---|-------------------------|---|
| Fixed assets | | | | | |
| Tangible fixed assets | 10 | 4,688 | | 6,402 | |
| Investments | 11 | <u>37,019</u> | | <u>35,828</u> | |
| | | 41,707 | | 42,230 | |
| Current assets | | | | | |
| Debtors | 12 | 81,045 | | 19,724 | |
| Cash at bank and in hand | 17 | <u>1,373,502</u> | | <u>1,273,997</u> | |
| | | 1,454,547 | | 1,293,721 | |
| Liabilities | | | | | |
| Creditors: amounts falling due within one year | 13 | <u>(543,310)</u> | | <u>(116,550)</u> | |
| Net current assets | | 911,237 | | 1,177,171 | |
| Net assets | 14 | <u>952,944</u> | | <u>1,219,401</u> | |
| Funds | 15 | | | | |
| Restricted funds | | 582,801 | | 799,383 | |
| Unrestricted Funds | | | | | |
| Designated funds | | 135,449 | | 142,566 | |
| General funds | | <u>234,694</u> | | <u>277,452</u> | |
| Total Funds | | <u>952,944</u> | | <u>1,219,401</u> | |

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The Financial Statements were authorised for issue by the Board of Trustees / Directors of Kensington & Chelsea Social Council and signed on its behalf by:

Michael Bach



Chair | 25 September 2019

Mark Anfilogoff



Treasurer | 25 September 2019

Company Registration Number 4146373

The attached notes form part of the financial statements.

Kensington and Chelsea Social Council

Statement of cash flows

For the year ended 31 March 2019

| | Note | 2019 £ | 2018 £ |
|---|-------------|-------------------------|-------------------|
| Cash flows from operating activities | | | |
| Net cash provided by operating activities | 16 | 94,819 | 253,339 |
| Cash flows from investing activities: | | | |
| Interest/ rent/ dividends from investments | | 4,686 | 3,751 |
| (Purchase) of fixed assets | | <u>-</u> | <u>(6,298)</u> |
| Cash provided by investing activities | | <u>4,686</u> | <u>(2,547)</u> |
| Change in cash and cash equivalents in the year | | 99,505 | 250,792 |
| Cash and cash equivalents at the beginning of the year | | 1,273,997 | 1,023,205 |
| Cash and cash equivalents at the end of the year | 17 | <u>1,373,502</u> | <u>1,273,997</u> |

Kensington and Chelsea Social Council

Notes to the Financial Statements For the year ended 31 March 2019

1 Accounting policies

a Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b Going concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c Income

Income, including income from government and other grants, whether 'capital' or 'revenue', is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Grants are credited to income when they are receivable unless they are for activities relating specifically to a specific future period, in which case they are deferred to that period. Income received under contracts for services is recognised in the financial statements in proportion to the percentage of completion of the contract.

d Donations of gifts, services and facilities

Donated professional services and facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Kensington and Chelsea Social Council

Notes to the Financial Statements For the year ended 31 March 2019

Accounting policies (continued)

f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects undertaken by the charity.

g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with their use of resources.

Costs of premises and administration are allocated on a per capita basis as follows:

| | |
|--|-------|
| Sector support, representation and voice | 63.1% |
| Health and wellbeing | 35.4% |
| Support and governance costs | 1.5% |

- Other expenditure represents those items not falling into any other heading.
- Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs comprise the salary and overhead costs of the central function.

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

Support and governance costs are re-allocated to each of the activities on the following basis which is an estimate, based on staff time, of the amount attributable to each activity

| | |
|--|-------|
| Sector support, representation and voice | 64.1% |
| Health and wellbeing | 35.9% |

i Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

j Tangible fixed assets and depreciation

Items of equipment are capitalised where the purchase price exceeds £2,000. Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

| | |
|--------------------|-----------------|
| Computer equipment | 33.3% per annum |
|--------------------|-----------------|

Kensington and Chelsea Social Council

Notes to the Financial Statements For the year ended 31 March 2019

Accounting policies (continued)

k Listed investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. Any change in fair value will be recognised in the statement of financial activities. Income distributions from investments are included when receivable and the amounts can be measured reliably by the charity; this is normally upon notification of the income paid or payable by the investment fund.

l Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

m Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

n Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

o Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

p Pensions

The charitable company agrees to contribute to personal pension schemes operated by some members of staff. The charitable company also offers employees an auto enrolment pension scheme to which they make contributions unless they choose to opt out. The pension cost charge represents contributions payable by the charitable company to the scheme. The charitable company has no liability under the schemes other than for the payment of those contributions.

Kensington and Chelsea Social Council

Notes to the Financial Statements
For the year ended 31 March 2019

2 Income from donations

| | Unrestricted £ | Restricted £ | 2019 Total £ | 2018 Total £ |
|---|-------------------|-----------------|--------------------|--------------------|
| Royal Borough of Kensington & Chelsea Donations | - | - | - | 10,000 |
| | - | - | - | 50 |
| Total donations 2019 | - | - | - | 10,050 |
| Total donations 2018 | 10,050 | - | | |

3 Incoming resources from charitable activities

| | Unrestricted £ | Restricted £ | 2019 Total £ | 2018 Total £ |
|---|-------------------|-----------------|--------------------|--------------------|
| Sector support, representation and voice | | | | |
| Royal Borough of Kensington & Chelsea | 196,126 | 4,000 | 200,126 | 196,300 |
| Thrive Tribe | 6,344 | - | 6,344 | 25,376 |
| Bi Borough ICT | 5,299 | - | 5,299 | - |
| West London CCG | - | 166,667 | 166,667 | 1,345 |
| London Funders | - | 10,000 | 10,000 | 72,473 |
| John Lyons Trust | - | 9,000 | 9,000 | - |
| Arts Council | - | 15,000 | 15,000 | 10,000 |
| Westway Development Trust | - | 7,000 | 7,000 | - |
| Events, services for VCO's, fees | 7,158 | - | 7,158 | 297 |
| Total sector support 2019 | 214,927 | 211,667 | 426,594 | 305,791 |
| Total sector support 2018 | 218,753 | 87,038 | | |
| Health and wellbeing | | | | |
| West London CCG | 51,365 | 478,000 | 529,365 | 975,580 |
| Triborough Public Health | - | - | - | 17,592 |
| Total health & wellbeing 2019 | 51,365 | 478,000 | 529,365 | 993,172 |
| Total health & wellbeing 2018 | 47,365 | 945,807 | | |
| Total income from charitable activities 2019 | 266,292 | 689,667 | 955,959 | 1,298,963 |
| Total income from charitable activities 2018 | 266,118 | 1,032,845 | | |

Kensington and Chelsea Social Council

Notes to the Financial Statements
For the year ended 31 March 2019

4 Income from investments

| | Unrestricted £ | Restricted £ | 2019 Total £ | 2018 Total £ |
|--|-------------------|-----------------|--------------------|--------------------|
| Bank interest | 1,194 | - | 1,194 | 531 |
| Bank interest from notice deposit accounts | 1,939 | - | 1,939 | 1,934 |
| Investment income | 1,553 | - | 1,553 | 1,286 |
| Total income from investments 2019 | 4,686 | - | 4,686 | 3,751 |
| Total income from investments 2018 | 3,751 | - | | |

Kensington and Chelsea Social Council

Notes to the financial statements
For the year ended 31 March 2019

5 Analysis of expenditure

| | Sector support, representation & voice £ | Health and wellbeing £ | Governance costs £ | Support costs £ |
|---|---|------------------------------|--------------------------|--------------------|
| Salaries (Note 7) | 239,049 | 139,703 | 2,710 | 5,419 |
| Temporary and freelance staff and consultants | 66,545 | 6,959 | 97 | 192 |
| Staff and volunteer costs | 11,802 | 5,425 | 41 | 83 |
| Events, workshops and forums | 64,682 | 18,492 | 3 | 6 |
| Marketing, publicity and website | 3,682 | 497 | 7 | 14 |
| Grants to other organisations | - | 200,015 | - | - |
| Provision of services to develop the sector | 17,675 | 6,320 | - | - |
| Link newsletter and other publications | 2,904 | - | - | - |
| Service delivery | - | 353,903 | - | - |
| Other project delivery costs | 3,292 | 14,785 | 26 | 50 |
| Premises and equipment costs | 25,660 | 14,318 | 197 | 2,401 |
| Depreciation | - | - | - | 1,714 |
| Insurance | 947 | 531 | 7 | 15 |
| Office overheads | 4,862 | 2,023 | 41 | 55 |
| Audit and compliance | - | - | 11,144 | - |
| | 441,100 | 762,971 | 14,273 | 9,949 |
| Support costs | 6,377 | 3,572 | - | (9,949) |
| Governance costs | 9,150 | 5,123 | (14,273) | - |
| Total expenditure 2018 | 456,627 | 771,666 | - | - |
| Unrestricted expenditure 2018 | 214,938 | 67,736 | | |
| Restricted expenditure 2018 | 247,587 | 528,596 | | |
| Total expenditure 2018 | 462,525 | 596,332 | | |

Of the total expenditure, £288,829 was unrestricted (2018: £282,674) and £939,464 was restricted (2018: £776,183).

| 2019 £ | 2018 £ |
|------------------|------------------|
| 386,881 | 318,032 |
| 73,793 | 86,579 |
| 17,351 | 20,602 |
| 83,183 | 52,644 |
| 4,200 | 4,032 |
| 200,015 | 96,287 |
| 23,995 | 106,417 |
| 2,904 | 27,436 |
| 353,903 | 214,651 |
| 18,153 | 73,726 |
| 42,576 | 42,366 |
| 1,714 | 1,714 |
| 1,500 | 1,972 |
| 6,981 | 6,119 |
| 11,144 | 6,280 |
| 1,228,293 | 1,058,857 |
| - | - |
| - | - |
| 1,228,293 | 1,058,857 |

Kensington and Chelsea Social Council

Notes to the financial statements
For the year ended 31 March 2019

6 Net expenditure for the year

This is stated after charging :

| | 2019 | 2018 |
|-----------------------------------|----------------------|---------------|
| | £ | £ |
| Depreciation | 1,714 | 1,714 |
| Auditors' remuneration: | | |
| ▪ Audit fees | | |
| ▪ Provision for current year | 3,708 | 3,583 |
| ▪ Underprovision in previous year | 17 | - |
| Operating lease rentals: | | |
| ▪ Property | <u>25,300</u> | <u>25,300</u> |

7 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

| | 2019 | 2018 |
|---|-----------------------|----------------|
| | £ | £ |
| Salaries and wages | 345,010 | 282,183 |
| Social security costs | 27,919 | 25,993 |
| Employer's contribution to defined contribution pension schemes | <u>13,952</u> | <u>9,856</u> |
| | 386,881 | 318,032 |
| Agency and temporary staff | <u>54,127</u> | <u>69,789</u> |
| | <u>441,008</u> | <u>387,821</u> |

No employee earned greater than £60,000 during the year (2018: nil).

The total employee benefits including employer NI and pension contributions of the key management personnel were £110,658 (2018: £70,835).

The charity trustees were not paid or received any other benefits from employment with the charity in the year (2018: £nil) neither were they reimbursed expenses during the year (2018: £nil). No charity trustee received payment for professional or other services supplied to the charity (2018: £nil).

8 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was 11 (2018: 9).

The average number of employees (full-time equivalent) during the year for each activity was as follows:

| | 2019 | 2018 |
|--|--------------------|------------|
| | No. | No. |
| Supporting organisations, policy development and campaigning | 6.5 | 5.0 |
| Health and wellbeing | 3.6 | 3.2 |
| Governance and Support | <u>0.1</u> | <u>0.1</u> |
| | <u>10.2</u> | <u>8.3</u> |

Kensington and Chelsea Social Council

Notes to the financial statements For the year ended 31 March 2019

9 Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

10 Tangible Fixed Assets

| | Furniture and equipment £ | Total £ |
|--|---------------------------------|----------------------|
| Cost | | |
| At 1 Apr 2018 | 50,997 | 50,997 |
| Additions in year | - | - |
| At 31 Mar 2019 | <u>50,997</u> | <u>50,997</u> |
| Depreciation | | |
| At 1 Apr 2018 | 44,595 | 44,595 |
| Charge for the year | 1,714 | 1,714 |
| At 31 Mar 2019 | <u>46,309</u> | <u>46,309</u> |
| Net book value At 31 Mar 2019 | <u>4,688</u> | <u>4,688</u> |
| At 31 Mar 2018 | <u>6,402</u> | <u>6,402</u> |

11 Investments

| | 2019 £ | 2018 £ |
|---|----------------------|----------------------|
| Investments at fair value: | | |
| Listed investments - UK | <u>37,019</u> | <u>35,828</u> |
| | <u>37,019</u> | <u>35,828</u> |
| Movements | | |
| Market value at the start of the year | 35,828 | 35,129 |
| Net gain/(loss) on revaluation | <u>1,191</u> | <u>699</u> |
| Market value at the end of the year | <u>37,019</u> | <u>35,828</u> |
| The following holdings constituted 5% or more of the total portfolio: | | |
| 8629.13 ordinary shares in Schroders Unit Trusts Limited | 100% | 100% |

12 Debtors

| | 2019 £ | 2018 £ |
|-------------------|----------------------|----------------------|
| Grant debtors | 68,046 | - |
| Trade debtors | 2,662 | 1,997 |
| Connected company | 51 | 51 |
| Prepayments | <u>10,286</u> | <u>17,676</u> |
| | <u>81,045</u> | <u>19,724</u> |

Kensington and Chelsea Social Council

Notes to the financial statements
For the year ended 31 March 2019

13 Creditors : amounts due within 1 year

| | 2019 £ | 2018 £ |
|---------------------------------------|----------------|----------------|
| Tax and Social Security | 8,809 | 7,336 |
| Trade creditors | 38,478 | 98,474 |
| Other creditors | 8,240 | 6,440 |
| Accruals | 4,450 | 4,300 |
| Deferred income and grants in advance | 483,333 | - |
| | 543,310 | 116,550 |

Deferred income

| | 2019 £ | 2018 £ |
|---------------------------------------|----------------|-----------|
| Balance at the beginning of the year | - | - |
| Amount released to income in the year | - | - |
| Amount deferred in the year | 483,333 | - |
| Balance at the end of the year | 483,333 | - |

Deferred income comprises £150,000 received from West London CCG for a grant giving programme to start at an as yet undecided date in the year following the year under review and two years (£333,333) of a three year grant from West London CCG totalling £500,000.

14 Analysis of net assets between funds

| | General unrestricted £ | Designated £ | Restricted £ | Total funds £ |
|------------------------------------|------------------------------|-----------------|-----------------|------------------|
| Tangible fixed assets | - | 4,688 | - | 4,688 |
| Investments | 37,019 | - | - | 37,019 |
| Current assets | 217,223 | 130,761 | 1,106,563 | 1,454,547 |
| Liabilities | (19,548) | - | (523,762) | (543,310) |
| Net assets at 31 March 2019 | 234,694 | 135,449 | 582,801 | 952,944 |

Kensington and Chelsea Social Council

Notes to the financial statements
For the year ended 31 March 2019

15 Movements in funds

| | At 1 Apr 2018 £ | Incoming resources £ | Outgoing resources £ | Transfers £ | At 31 Mar 2019 £ |
|--|-----------------------|----------------------------|----------------------------|-----------------|------------------------|
| Restricted funds: | | | | | |
| Voluntary sector transformation (WLCCG) | 255,263 | 166,667 | (149,645) | - | 272,285 |
| Grenfell engagement (London Funders) | 33,106 | 10,000 | (64,604) | 25,000 | 3,502 |
| Notting Hill Pioneers (Arts Council, RBK&C, John Lyons, Westway Development Trust) | - | 29,000 | (29,000) | - | - |
| Capacity Building (John Lyons, RBK&C) | - | 6,000 | (6,000) | - | - |
| Health engagement (WLCCG) | 10,906 | 55,000 | (56,227) | - | 9,679 |
| Health grants programme (WLCCG) | | | | | |
| --Programme administration | 10,646 | 10,000 | (18,238) | - | 2,408 |
| --Grants to organisations | 50,000 | - | (50,000) | - | - |
| Self care pilot service delivery (WLCCG) | - | 188,000 | (188,000) | - | - |
| Self care innovations (WLCCG) | | | | | |
| --Programme administration | 20,692 | - | (58,897) | 58,000 | 19,795 |
| --Direct support to the sector | 246,236 | - | (3,235) | (58,000) | 185,001 |
| Men's Shed (WLCCG) | - | 55,000 | - | - | 55,000 |
| Mental health engagement | | | | | |
| --Programme administration | 26,534 | - | (30,734) | 4,200 | - |
| --Grants to organisations | 146,000 | - | (150,015) | 4,015 | - |
| North Kensington Engagement (WLCCG) | - | 170,000 | (134,869) | - | 35,131 |
| Total restricted funds | 799,383 | 689,667 | (939,464) | 33,215 | 582,801 |
| Unrestricted funds: | | | | | |
| <i>Designated funds:</i> | | | | | |
| Project support | 25,000 | - | - | - | 25,000 |
| Technology support and development | 20,000 | - | (2,004) | 20,000 | 37,996 |
| Self care delivery | 91,164 | - | (28,399) | - | 62,765 |
| Anniversary fund | - | - | - | 5,000 | 5,000 |
| Depreciation fund | 6,402 | - | (1,714) | - | 4,688 |
| <i>Total designated funds</i> | 142,566 | - | (32,117) | 25,000 | 135,449 |
| General funds | 277,452 | 270,978 | (256,712) | (58,215) | 233,503 |
| Unrealised gains on investment assets | - | 1,191 | - | - | 1,191 |
| Total unrestricted funds | 420,018 | 272,169 | (288,829) | (33,215) | 370,143 |
| Total funds | 1,219,401 | 961,836 | (1,228,293) | - | 952,944 |

Transfers Between Funds

Transfers are made from funds for the full amount of purchases of capital equipment to the designated depreciation fund and depreciation of these assets is charged to that fund. For capital items bought specifically for a project, the whole cost is charged to that project, otherwise the cost is allocated across the projects on the same basis as other costs.

Transfers are made from general unrestricted funds to cover deficits on completed restricted projects.

Transfers have been made to and from designated funds in line with the Reserves Policy.

Kensington and Chelsea Social Council

Notes to the financial statements For the year ended 31 March 2019

Purposes of restricted funds

| | |
|--|--|
| Voluntary sector transformation | Funding from West London Clinical Commissioning Group (WLCCG) has been awarded to deliver a programme of voluntary sector transformation support which will position organisations to be tender ready for NHS contracts in the future and to strengthen the self care consortium run by KCSC. KCSC's role is to administer and lead the project |
| Grenfell engagement | Funding from London Funders was given to KCSC to lead on engagement and community development to strengthen community relations and influencing with decision makers and support the social action initiatives which seek to empower residents and community groups within North Kensington. |
| West London CCG: Health Engagement | The funding is the longest standing and most consistent received from WLCCG to enable KCSC to work with the CCG to build its relationship with the voluntary sector. The funding covers costs for engagement activities/events particularly on areas where the CCG need to consult on agreeing their priorities. It also covers funding for senior staff within KCSC including the CEO to attend all of steering group meetings and committee meetings which they run. |
| West London CCG: Health grants | KCSC runs a voluntary sector grant programme on behalf of WLCCG. KCSC provides administrative support as well as providing training and advice for successful grantees. The grant funding is available for organisations to deliver Public and Patient Engagement grants. |
| Self care pilot service delivery (WLCCG) | KCSC manages the self care contract funded by WLCCG. The work includes negotiating contracts with voluntary and community sector providers and overseeing the systems and functions including the referrals and monitoring. KCSC also advocates on behalf of providers to the WLCCG to ensure they understand the needs of the providers. The delivery element of the programme is the funds paid out to the providers for delivering the self care services. |
| Self care Innovations (WLCCG) | Provided by WLCCG, the money is available to administer a grant programme as well as contract specific pieces of work, all of which allow for testing new ideas with a view to running sustainable health and wellbeing services. |
| Mental health engagement | The funding from WLCCG is provided to test the expansion of the self care pilot into mental health. KCSC's role is to administer a programme to give grants directly to VCO's to deliver wellbeing services for people with mental health needs. |

Kensington and Chelsea Social Council

Notes to the financial statements For the year ended 31 March 2019

Purposes of restricted funds (continued)

| | |
|-------------------------------------|---|
| Men's Shed (WLCCG) | Funds were received from WLCCG for KCSC to oversee the application process to source a provider to deliver a Men's Shed project within North Kensington. The Funds also cover payment to the provider to deliver the Men's Shed services. |
| North Kensington Engagement (WLCCG) | Funds from WLCCG have been awarded to run a grants programme for engagement and community development health and wellbeing activities to be delivered within the North Kensington area. |

Purposes of designated funds

| | |
|------------------------------------|--|
| Project support | Funds have been set aside to provide additional aid to ensure capacity is fully met in delivering projects. |
| Technology support and development | Funds have been set aside to support advancement in KCSC's technological systems, including a full move to the cloud and related IT costs and improved and integrated database systems and website review and restructure. |
| Self care delivery | The balance of the restricted fund could not be carried forward so the WLCCG agreed that the funds could be unrestricted and ring fenced for spending on self care activities. |
| Anniversary fund | Funds have been set aside for the preparation and delivery of activities to celebrate KCSC's 60 year anniversary in 2020. |

16 Reconciliation of net income / (expenditure) to net cash flow from operating activities

| | 2019 £ | 2018 £ |
|---|------------------|-----------|
| Net income for the reporting period (as per the statement of financial activities) | (266,457) | 254,606 |
| Depreciation | 1,714 | 1,714 |
| Interest, rent and dividends from investments | (4,686) | (3,751) |
| (Gains) on investments | (1,191) | (699) |
| (Increase)/decrease in debtors | (61,321) | 472 |
| Increase in creditors | 426,760 | 997 |
| Net cash provided by operating activities | 94,819 | 253,339 |

17 Analysis of cash and cash equivalents

| | 2019 £ | 2018 £ |
|---------------------------------|------------------|------------------|
| Cash at bank and in hand | 573,723 | 1,092,121 |
| Cash in notice deposit accounts | 799,779 | 181,876 |
| | 1,373,502 | 1,273,997 |

Kensington and Chelsea Social Council

Notes to the financial statements For the year ended 31 March 2019

18 Operating lease commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

| | Property | |
|------------------|----------------------|----------------------|
| | 2019 | 2018 |
| | £ | £ |
| Less than 1 year | 29,024 | 12,650 |
| 1 - 2 Years | 32,384 | - |
| | <u>61,408</u> | <u>12,650</u> |

19 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. Each member is liable to contribute a sum not exceeding £1 in the event of the charity being wound up.

20 Related party transactions

There are no related party transactions to disclose for 2019 (2018: none).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

Kensington and Chelsea Social Council

Notes to the financial statements
For the year ended 31 March 2019

21 Notes from 2018 accounts

a Analysis of expenditure

| | Supporting organisations, policy development, campaigning £ | Organisational development & strategy £ | Health and wellbeing £ | Represen- tation and voice £ | Information & communi- cations £ |
|---|--|--|------------------------------|---------------------------------------|---|
| Salaries | 183,246 | 15,645 | 106,406 | 4,258 | - |
| Temporary and freelance staff and consultants | 30,557 | 3,117 | 51,653 | 884 | - |
| Staff and volunteer costs | 15,860 | 277 | 4,224 | 119 | - |
| Events, workshops and forums | 37,886 | 3,452 | 9,180 | 2,123 | - |
| Marketing, publicity and website | 187 | - | - | - | - |
| Grants to other organisations | - | - | 96,287 | - | - |
| Provision of services to develop the sector | 64,657 | - | 41,760 | - | - |
| Link newsletter and other publications | 7,961 | - | 18,875 | - | 600 |
| Service delivery | - | - | 214,651 | - | - |
| Other project delivery costs | 49,139 | 41 | 24,517 | 12 | - |
| Premises and equipment costs | 23,106 | 1,497 | 16,658 | 449 | - |
| Depreciation | - | - | - | - | - |
| Insurance | 1,025 | 74 | 819 | 22 | - |
| Office overheads | 3,641 | 189 | 2,105 | 58 | - |
| Audit and compliance | - | - | - | - | - |
| | 417,265 | 24,292 | 587,135 | 7,925 | 600 |
| Support costs | 6,138 | 443 | 4,959 | 128 | - |
| Governance costs | 5,245 | 379 | 4,238 | 110 | - |
| Total expenditure 2018 | 428,648 | 25,114 | 596,332 | 8,163 | 600 |

| Governance costs £ | Support costs | 2018 £ |
|-----------------------|---------------|------------------|
| 2,826 | 5,651 | 318,032 |
| 122 | 246 | 86,579 |
| 41 | 81 | 20,602 |
| 1 | 2 | 52,644 |
| 395 | 3,450 | 4,032 |
| - | - | 96,287 |
| - | - | 106,417 |
| - | - | 27,436 |
| - | - | 214,651 |
| 6 | 11 | 73,726 |
| 219 | 437 | 42,366 |
| - | 1,714 | 1,714 |
| 11 | 21 | 1,972 |
| 71 | 55 | 6,119 |
| 6,280 | - | 6,280 |
| 9,972 | 11,668 | 1,058,857 |
| - | (11,668) | - |
| (9,972) | - | - |
| - | - | 1,058,857 |

Kensington and Chelsea Social Council

Notes to the financial statements
For the year ended 31 March 2019

21 Notes from 2018 accounts (continued)

b Analysis of assets and liabilities by funds of previous reporting period

| | General unrestricted £ | Designated £ | Restricted £ | Total funds £ |
|------------------------------------|------------------------------|-----------------|-----------------|------------------|
| Tangible fixed assets | - | 6,402 | - | 6,402 |
| Investments | 35,828 | - | - | 35,828 |
| Current assets | 286,208 | 136,164 | 871,349 | 1,293,721 |
| Liabilities | (44,584) | - | (71,966) | (116,550) |
| Net assets at 31 March 2018 | 277,452 | 142,566 | 799,383 | 1,219,401 |

c Details of movement in funds during the previous reporting period

| | At 1 Apr 2017 £ | Incoming resources £ | Outgoing resources £ | Transfers £ | At 31 Mar 2018 £ |
|--|-----------------------|----------------------------|----------------------------|-----------------|------------------------|
| Restricted funds: | | | | | |
| Voluntary sector transformation (WLCCG) | | | | | |
| --Project management | 250,631 | - | (139,609) | (1,189) | 109,833 |
| --Capacity building | 200,000 | - | (54,570) | - | 145,430 |
| Grenfell engagement | | | | | |
| --London Funders | - | 72,473 | (38,843) | (524) | 33,106 |
| --WLCCG | - | 1,345 | (1,345) | - | - |
| Notting Hill Pioneers (Arts Council) | - | 10,000 | (10,000) | - | - |
| Health engagement (WLCCG) | 16,491 | 45,000 | (49,976) | (609) | 10,906 |
| PPE grants programme (WLCCG) | | | | | |
| --Programme administration | 10,236 | 36,215 | (35,504) | (301) | 10,646 |
| --Grants to organisations | 46,288 | 100,000 | (96,288) | - | 50,000 |
| Sexual health providers (Tri-boroughs) | - | 17,592 | (17,352) | (240) | - |
| Self care pilot service delivery (WLCCG) | 113,811 | 192,000 | (214,647) | (91,164) | - |
| Self care innovations (WLCCG) | | | | | |
| --Programme administration | - | 67,000 | (46,018) | (290) | 20,692 |
| --Direct support to the sector | - | 288,000 | (41,764) | - | 246,236 |
| Mental health engagement | | | | | |
| --Programme administration | - | 54,000 | (27,047) | (419) | 26,534 |
| --Grants to organisations | - | 146,000 | - | - | 146,000 |
| SNB (MOPAC) | - | 3,220 | (3,220) | - | - |
| Total restricted funds | 637,457 | 1,032,845 | (776,183) | (94,736) | 799,383 |
| Unrestricted funds: | | | | | |
| <i>Designated funds:</i> | | | | | |
| Project support | 50,000 | - | - | (25,000) | 25,000 |
| Technology support and development | 40,000 | - | - | (20,000) | 20,000 |
| Website & online development | 4,640 | - | (3,450) | (1,190) | - |
| Self care delivery | - | - | - | 91,164 | 91,164 |
| Depreciation fund | 1,818 | - | (1,714) | 6,298 | 6,402 |
| <i>Total designated funds</i> | <i>96,458</i> | <i>-</i> | <i>(5,164)</i> | <i>51,272</i> | <i>142,566</i> |
| General funds | 230,880 | 279,919 | (277,510) | 43,464 | 276,753 |
| Unrealised gains on investment assets | - | 699 | - | - | 699 |
| Total unrestricted funds | 327,338 | 280,618 | (282,674) | 94,736 | 420,018 |
| Total funds | 964,795 | 1,313,463 | (1,058,857) | - | 1,219,401 |

Thank you to our funders

Kensington and Chelsea Social Council would like to thank all the funders that have supported us during the year.



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