



ANNUAL REPORT

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Annual Report for year ending:
March 2018

www.kcsc.org.uk

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Table of Contents

01 WELCOME FROM THE CHAIR	4
02 MESSAGE FROM THE CEO	6
03 LEGAL AND ADMINISTRATIVE INFORMATION	8
04 DIRECTORS' / TRUSTEES' REPORT	11
05 OUR MAIN ACTIVITIES AND ACHIEVEMENTS	15
06 KCSC PRIORITIES FOR 2018/19	30
07 INDEPENDENT AUDITOR'S REPORT	32
08 STATEMENT OF FINANCIAL ACTIVITIES	37



Chair of Trustees:
Michael Bach

Welcome from the Chair

Kensington and Chelsea Social Council (KCSC) has never had a year like 2017/18 and so I cannot talk about KCSC’s work without first reflecting on what the community has been through.

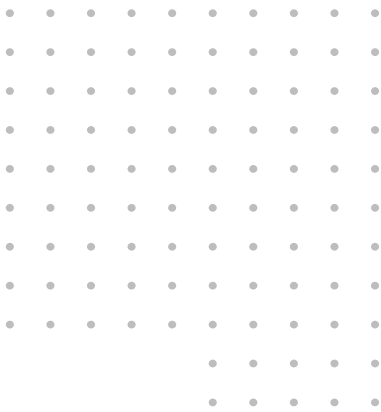
The Grenfell Tower fire has catapulted the borough of Kensington and Chelsea into the global limelight for all the wrong reasons. No one was prepared for the scale of such a tragedy and since that day, we have all been trying to cope with the aftermath.

Our hearts go out to the survivors of the fire and all they have endured. We hope that lessons are learnt so that such a tragedy will never again occur and we do not need to rely on hindsight for change. This tragedy must be a turning point for the relationship between the Council and our communities – genuine community engagement in planning our future.

This year our annual report reflects on the impact of that year on KCSC. I recognise that we are not alone, as many voluntary and community organisations downed tools to focus on the urgent and immediate needs of the community. In the case of KCSC, programmes we intended to start last summer were delayed resulting in a greater level of unspent funds than planned.

You will see from our accounts that our income has grown. West London Clinical Commissioning Group has been an important partner with whom in recent years we have built a strong relationship. This has resulted in the CCG providing a large amount of funding to the local voluntary sector, which we hold and give out as grants or as part of development programmes aimed at strengthening the sector. Please take the time to recognise through the report the size of the funding given and how it has been used. This remains separate to KCSC’s own funds used to run some of our other core services and to cover administration and staffing costs.

I also want to acknowledge the hard work of the staff during 2017/18, which during this year I know was not easy.



The trustees of KCSC recognise the emotional toll the Grenfell tragedy has had on the voluntary sector as a whole, including on our staff. I want to thank them for their hard work and endurance during the most challenging period I have witnessed.

During the year we also lost a number of staff resulting in numerous staff changes. After 10 years of service Kuldip Bajwa, the Information and Communications Officer, moved on from KCSC. Kuldip played an important role in bringing KCSC’s digital and communications presence into the modern era, leading on the development of our website, internal database and Link newsletter. I know he was well liked in the sector and we all wish him well for the future. I would also like to thank Joy Beishon, who was the Deputy CEO for a short period of time, Lin Gillians who stepped in to support KCSC after Joy’s departure, Gulten Fedayi who was the Health and Wellbeing Projects Officer, Olivia Leu who was our Transformation Programme Manager and Giovanni Puttin who replaced Kuldip on a temporary basis as the Information and Communications Officer. I wish them all well for the future.

Moving forward

During this year we also spent a considerable amount of time reflecting on KCSC’s role and what we stand for as an organisation. Seeing the Grenfell tragedy unfold brought into question the need to understand what could have gone wrong. Whilst there are failings, which the inquiry will investigate, there is a need to understand how residents’ voices are heard, how they can influence and most importantly feel that their voices are valued.

The trustees at KCSC all agreed that by moving into the field of direct community engagement we can help to affect change. We have an opportunity to help shape the debate as well as play a lead role in influencing the change in culture to make a difference for the residents and voluntary and community sector alike. Our new strategic plan lays out clearly what we want to do over the next three years and I hope all those who have supported us over the years will join us on this journey.

Michael Bach, Chair of Trustees

Message from the CEO



Chief Executive Officer:
Angela Spence

I recall in April of 2017 thinking about the financial year ahead and what KCSC will now focus on. There was a need to understand what the future funding environment was going to be like and how we might work with commissioners, lobby councillors and try to influence decisions on how services could be shaped and how the sector will be funded in the future.

We had many plans for the summer and early autumn of 2017 one of which included doing a large scale review of the local voluntary and community sector – a ‘State of the Sector’ update following our last review several years ago. All of this was no longer a priority in the weeks following Grenfell. Delivery of some of our main programmes was deliberately delayed so we could focus on current need. This has led to programmes which were due to end in 2017/18 being carried over into 2018/19, therefore impacting both on the amount of funds we have had to carry over into 2018/19 and additional administration costs needed to deliver programmes which should have ended this year.

Across the borough I know there has been a lot of soul-searching since the fire and KCSC has been part of this process. Grenfell caused us to stop and take a long hard look at what it means to be part of the community within Kensington and Chelsea, how important and valued is the work we do and what we need to do differently.

We have spent time during 2017/18 developing our new strategic plan, with a renewed vision, mission and aims which we believe strongly reflect the environment we are operating in. The decision to make community development and engagement a strategic aim is a new direction for KCSC. Our objective will be to support local social action outside of our traditional voluntary sector role. We are committed to working more with resident groups and new and emerging organisations to enable voice and empowerment. Where we can help to foster the development of new ideas and new services we will do so.

We have also spent time looking at where KCSC was heading in relation to our role within health and wellbeing. We have been leading a consortium of organisations delivering self care services as part of an NHS service for older people called My Care My Way. Trustees and senior staff within KCSC looked at whether this was a role we would want to continue in the future. Our answer was that if we can play a part in ensuring that a vibrant mix of local medium and small voluntary and community organisations are part of the future delivery of services that seek to improve the health and wellbeing of residents, then yes - we would want to continue. I am proud that the self care pilot, which was evaluated this year, has shown the value of the sector both in service delivery and in cost-savings to the health system.

We also spent a considerable amount of time looking strategically at our role in influencing and enabling social action. KCSC needs to increase its role and leadership in this area and we recognise much of this cannot be done unless we are a trusted and respected organisation. Internal organisational soul-searching has enabled us to see where we can do better and increase our impact. We have undertaken a range of reviews this year in some core areas of work so that we can challenge ourselves, to ensure we are making a difference locally as well as improve how we communicate what we do and our impact.

I would like to thank the staff and trustees for working through this difficult year and being able to come out the other end knowing that we are an organisation with a proud history and a positive future. As KCSC continues its journey into the future all I ask is that as our stakeholders you come with us.

Angela Spence, Chief Executive Officer

Legal & Administrative information

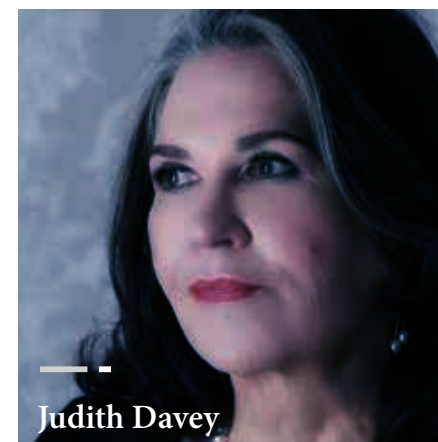
KCSC is a charitable company (Charity Registration Number 1087457 and Company Number 4146375)



Michael Bach



Jamie Renton



Judith Davey



Angela Wilson



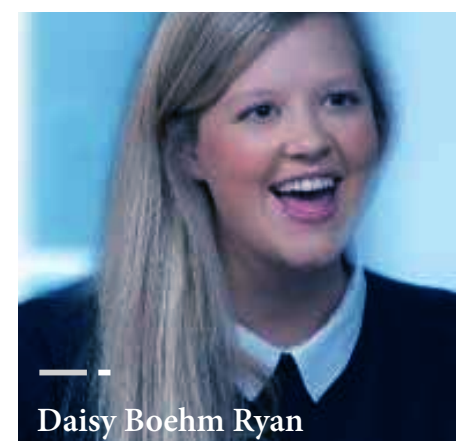
Christine Bennett



Mark Anfilogoff



Stephen Duckworth



Daisy Boehm Ryan

Directors and Trustees

Angela Wilson	Judith Davey (appointed 17/10/17)
Annie Redmile (appointed 17/10/17)	Kevin Masters
Christine Bennett	Mark Anfilogoff
Daisy Ryan (appointed 17/10/17)	Michael Bach
Jamie Renton	Stephen Duckworth
Jan Halliday (resigned 19/05/17)	

Angela Spence

Chief Executive Officer

Company Number	4146375
Charity Number	1087457
Registered Office	111-117 Lancaster Road, London W11 1QT
Independent Auditors	Goldwins Limited 75 Maygrove Road West Hampstead London NW6 2EG
Bankers	CAF Bank Ltd PO Box 289 West Malling Kent ME19 4JQ
Solicitors	Russell Cooke 2 Putney Hill London SW15 6AB

Directors’ / Trustees’ Report

The Trustees present their report and the financial statements for the year ending 31 March 2018.

Legal Status

Kensington and Chelsea Social Council (KCSC) is a registered charity and a company limited by guarantee. The governing document of KCSC is its Memorandum and Articles of Association.

Organisation of the Charity

KCSC is governed by a Board of Trustees. The responsibility for planning, service delivery and reporting is delegated to the Chief Executive and the staff team. The Chief Executive reports to the Board of Trustees.

KCSC is the Royal Borough of Kensington and Chelsea’s recognised voluntary-sector ‘infrastructure’ organisation. It supports voluntary and community organisations (VCOs) through the provision of training, advice and information. It also facilitates voluntary and community participation in relevant forums, presenting the views of the sector at strategic committee meetings such as the Borough Voluntary Organisation Advisory Group, and the local Health & Wellbeing Board.

Structure, Governance and Management

KCSC is a membership organisation. Full membership is open to all voluntary and community organisations (VCOs) working in Kensington and Chelsea. Voluntary organisations outside the borough, individuals, businesses and public sector bodies are eligible for associate membership, without voting rights.

The strategic direction of KCSC is the responsibility of the Board of Trustees, whilst implementing the strategy, managing budgets and staffing is

delegated to the Chief Executive. The trustees receive regular reports and recommendations from the Chief Executive regarding the recruitment, supervision and appraisal of staff. The performance of the Chief Executive is appraised annually by trustees.

Trustees are elected annually at annual general meetings. At their first meeting they elect office-bearers and subcommittee members. In situations where vacancies occur, Trustees can co-opt individuals who serve until the next AGM when they stand down, together with elected members. A Trustee induction and training policy has been in place since the 2006 AGM.

KCSC is a member of the National Association for Voluntary and Community Action (NAVCA) and has achieved NAVCA’s quality mark. Membership of NAVCA requires KCSC to comply with criteria which include having a statement of values and performing the five functions of a local infrastructure organisation. Being the local infrastructure organisation also means that KCSC is expected to take lead roles in representing voluntary and community organisations and in implementing and understanding policy changes.

Risk Management

The charity maintains a risk register. Trustees have considered the risks faced by KCSC which are reviewed annually. In 2017/18, special attention was paid to KCSC’s sources of funding and the need to increase diversification of its funding base. Special attention was also given to KCSC’s role in responding to Grenfell as well as legal compliance relating to GDPR and Information Governance.

Financial Review

The Statement of Financial Activities shows incoming resources for the year end of £1,312,764 (2016/17: £1,177,654) and outgoing resources of £1,058,857 (2016/17: £654,156). At the end of the year restricted funds were £799,383 (2016/17: £637,457), designated funds were £142,566 (2016/17: £96,458) and unrestricted funds were £277,452 (2016/17: £230,880).

Our largest funders are the Royal Borough of Kensington and Chelsea and West London Clinical Commissioning Group, representing 83% of total income. Funding is provided through a mix of service level agreements and contracts. From our total 2017/18 income of £1,312,764, £726,000 (55%) is distributed as grants or contract payments to the voluntary and community sector operating across Kensington and Chelsea and Queen’s Park and Paddington.

Investments

The Trustees considered the charity’s investments and decided to retain current investments. Total investments valued at the end of the year at £35,828 (2016/17: £35,129) were held in unit trusts administered by Schroders.

Reserves and Reserves Policy

The charity has a reserves policy. It is our intention to build up reserves to 5 months running costs currently standing at £178,758 for 2017/18. Our reserves will provide cash flow, help us to manage fluctuations in funding and, if necessary, meet contingent liabilities. Trustees are confident that they can maintain a solvent organisation for the foreseeable future.

Public Benefit

Our activities comply with the duty under section 17 of the Charities Act 2011 to have due regard to the Charity Commission’s general guidance on public benefit. We continue to meet this duty through our charitable objectives.

Objectives and Activities

The objectives of KCSC are;



to promote any charitable purpose for the benefit of the community in Greater London with particular reference to the Royal Borough of Kensington & Chelsea by the advancement of education, the protection of health, the protection of the environment and the relief of poverty, sickness and distress.

KCSC seeks to meet these objectives by targeting frontline voluntary and community organisations through a programme of capacity building, support, information, partnership and consortium development, campaigning and lobbying, developing new services, networking and representation.



Our main activities & achievements during 2017/18

*Here, we describe our activities and achievements,
grouped into three areas:*

- Supporting organisations
- Health and Wellbeing
- Voice and Representation



Supporting organisations

We responded to the Grenfell fire

Following the Grenfell Tower fire, KCSC turned its attention to the support that would be needed in the aftermath. Below we highlight some of the main areas of work undertaken between the period of June to October 2017.

Communication and information

- We provided regular updates to stakeholders on matters such as emergency contacts and regular news updates from authorities and funders.
- We acted as a contact point for many agencies wanting information on the voluntary and community sector operating in the borough.
- We developed a Grenfell Directory listing 190 voluntary and community services. This helped statutory authorities and funders to gain a better understanding of local services available.

Liaison and Engagement

- We spent time liaising with funders of local services and voluntary sector providers. We also provided advice to funders on their development of grant programmes in response to the fire and provided intelligence to aid their understanding of some of the applicants.
- We organised meetings that brought the voluntary sector, residents associations and members of the community together with funders, statutory agencies and charities to update on the crisis response.
- We set up the Grenfell Network Group which brought voluntary organisations, residents and volunteers together to have a voice, network and engage with authorities.

Events

- Recognising the extent to which voluntary organisations were being contacted by the media we organised training and produced a briefing on how to deal with the media.
- We organised a health and wellbeing day for voluntary and community sector workers in recognition of the strain the sector was under. Both paid staff and volunteers were able to access services such as massage, yoga or just generally relax and network.

Organisational Development

- Since the fire, we started to see and advise more local residents who were keen to see change and wanted advice and support on setting up a charity or community interest company.

Supporting organisations:

We looked towards longer term solutions for North Kensington

During this year we received an initial £67,000 from London Funders Infrastructure Core Costs fund which we used to appoint a Senior Community Development and Engagement Officer and to do the following:

- Support alliances & campaigns in the community
- Challenge and advise local governance and communication
- Engage in the recovery of Notting Dale
- Hold informative meetings and consultations through the Grenfell Network Group

KCSC welcomed Joe Batty who has spent most of his time getting to know the local community, seeking to understand the key issues affecting it as well as working closely with our statutory colleagues to address the challenges the community faces. His role has led KCSC into new territory in relation to doing some direct work with local residents. Only from being embedded within the community can KCSC work with voluntary and community organisations to support the healing and rebuilding of North Kensington. This is the purpose of this work and the reason why this role exists.




I am proud to be working alongside an extraordinary community achieving extraordinary things in the most challenging of times with our partners in the voluntary sector.


Supporting organisations:
We supported residents to develop their ideas


Since the fire, KCSC has seen a marked increase in residents from the North Kensington area seeking advice from KCSC to set up social enterprises.

London Funders kindly provided an additional £14,793 to support this work and throughout 2017/18 we have been working closely with Maestro 7 to deliver additional support for new and emerging organisations.

 **22 new and emerging organisations have been supported since the fire.**

We provided advice, information and training
KCSC's Organisational Development workers are funded to provide support aimed particularly at small and medium size organisations across the borough. We provided advice sessions on a whole host of organisational development matters with the most popular being fundraising and governance. During 2017/18 we exceeded all our targets in this area.

 **84 advice sessions given.**

 **352 individual organisations reached through a direct service we provided.**



Supporting organisations:
Reaching Potential

As part of our Reaching Potential training and development programme we delivered a range of workshops designed to improve the skills and capacity of local voluntary and community organisations.

This year 108 individuals from across the sector attended our workshops.

Workshops included:


 **How to use Publisher to produce marketing materials**

 **Developing a successful Awards for All application**

 **Managing staff performance**

 **Understanding the new Charity Governance code**

 **Dealing with the media**

 **Getting to grips with the new General Data Protection Regulations (GDPR)**

99% of all our workshop participants that completed an evaluation form told us that they had a better understanding of the subject than before they attended, and that the training would improve the way their organisation works.

Examples of feedback obtained from participants:

As a result of attending the 'Managing staff performance' workshop participants stated that they plan to implement changes such as: 'look at appraisal systems and make them more robust' and 'deal with poor performance in a more timely manner'.

A participant on the 'Dealing with the Media' training said: 'I feel more confident in my ability to communicate key messages to an audience whether on radio, tv or a live audience'


As a result of attending the 'Get Ready for Data Protection' workshops participants stated that they plan to implement actions such as: 'agreeing a policy and procedure and making sure it is implemented' and 'pass on what has been learnt about GDPR to other members of staff'.

Participants on the 'New Charity Governance Code' briefing said: 'We will explore the opportunities of the code as well as the added value that the code offers to our charity'

Supporting organisations:
We developed leadership skills within the sector

KCSC believes that the people working within voluntary and community organisations need as much support and attention as do the functions of the organisation. This is why we are committed to supporting and developing individuals working in the sector.

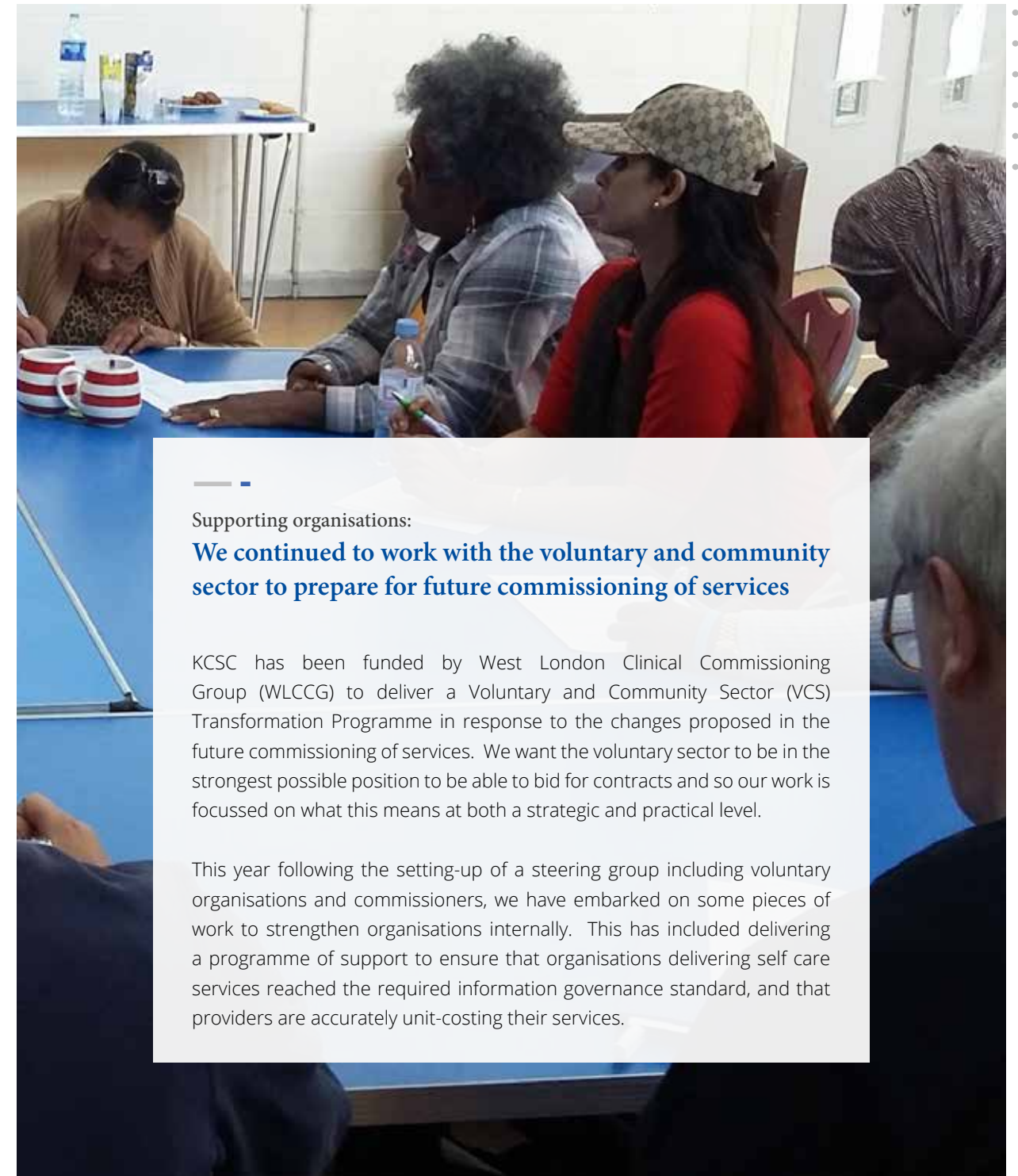
This year we launched a 16 month management and leadership course in partnership with Vision West Nottinghamshire College. The course is free and accredited by the Chartered Management Institute, for emerging managers and leaders in the sector.

 **8 people are currently on the course and working towards certification.**

Our coaching and mentoring programme is open to all who work in the voluntary and community and social enterprise sector in the borough. This year 5 people took part in the coaching programme. Participants rated an average of 9 out of 10 for the quality of the coaching they received, and 8 out of 10 for improving their leadership skills at work. We use professionally qualified coaches who provide their time for free for the sector.

9/10
 for quality of the coaching received

8/10
 for improving their leadership skills



Supporting organisations:
We continued to work with the voluntary and community sector to prepare for future commissioning of services

KCSC has been funded by West London Clinical Commissioning Group (WLCCG) to deliver a Voluntary and Community Sector (VCS) Transformation Programme in response to the changes proposed in the future commissioning of services. We want the voluntary sector to be in the strongest possible position to be able to bid for contracts and so our work is focussed on what this means at both a strategic and practical level.

This year following the setting-up of a steering group including voluntary organisations and commissioners, we have embarked on some pieces of work to strengthen organisations internally. This has included delivering a programme of support to ensure that organisations delivering self care services reached the required information governance standard, and that providers are accurately unit-costing their services.

Health & Wellbeing

My Care My Way

My Care My Way is a local 'whole systems' programme which operates across Kensington and Chelsea, and also Queen's Park and Paddington. A complete re-design of primary care support for people aged 65 plus has resulted in the local voluntary and community sector being a key part of the delivery of services through 'social prescribing'. We have always known the value the voluntary sector brings in supporting the health and wellbeing of communities and we wanted to prove this value in monetary terms, and demonstrate the importance of having voluntary organisations as part of the provision of joined-up care for residents. KCSC therefore worked with West London Clinical Commissioning Group (WLCCG) to commission an external 'Social Return on Investment' evaluation on the social prescribing element of My Care My Way.

The evaluation showed that the involvement of the voluntary sector in delivering wellbeing services as part of My Care My Way has resulted in a social return of £2.80 for every £1 invested into the sector. It also found that voluntary sector interventions resulted in an 11.5% reduction in hospitalisation for patients as well as a reduction in the amount of time GPs spent with patients, and that patients reported reduced levels of physical pain and depression.



KCSC would like to thank the evaluators, Envoy, who worked so hard during the year with all the stakeholders culminating in a valuable report. We also want to thank the self care providers and WLCCG for the excellent work that has been done thus far, and we look forward to continuing the good work in 2018/19 as we roll out the programme and attract more diverse groups to become providers.



During the year 1,184 patients accessed services, such as exercise at home, befriending and information and advice, delivered by the voluntary sector as part of the self care programme.

Health & Wellbeing:
We co-ordinated and managed contract and grant programmes on behalf of the voluntary sector



55% of the money we hold was distributed as grant and contract payments to the local voluntary and community sector

As part of My Care My Way, KCSC manages a contract of over £0.25m. This is a WLCCG investment into the voluntary sector to deliver a social prescribing programme. This aims to empower people to take control of their own wellbeing by actively participating in programmes delivered by the voluntary and community sector.

During the year KCSC staff working on the programme participated in 10 meetings with groups of clinical staff, provided training on the programme's database for providers and also clinical staff who refer patients onto the programme. We ran quarterly meetings for providers to give them the opportunity to network and share learning and good practice information. We also held 31 one-to-one monitoring meetings with providers.

In 2017/18
£268,000
was awarded to 18 voluntary and community organisations through grants provided by West London Clinical Commissioning Group

Health & Wellbeing:

Kick it**Stop Smoking programme**

KCSC has been working in partnership with Thrive Tribe for several years, providing grants to voluntary organisations across the tri-borough area. Funded organisations work with their communities, giving advice to residents to help them to successfully stop smoking as well as running educational campaigns and activities to increase awareness about the harmful effects of smoking.

In September 2017, five organisations were awarded Kick-it grants to target hard to reach groups, which included people living with HIV as well as residents from the Arabic and Polish speaking communities. Grant-receivers were also invited to get involved with the Healthy Hearts programme, which provides people at risk of cardiovascular disease with a wide range of support services.



32 people were supported to successfully stop smoking.



‘We have received some really useful information about the harmful effects of smoking on our health. It was amazing finding out about the service just when I am thinking about quitting’

participating voluntary organisation service user



We are also proud to announce that KCSC was selected by Thrive Tribe for a partnership award due to five years of collaborating together to deliver smoking cessation. The partnership, which ended in March 2018, has enabled KCSC to work closely with Thrive Tribe, which hosted a member of our staff in their office one day a week to help foster the relationship.

We would like to thank Thrive Tribe for the award and wish the organisation well for the future.

Health & Wellbeing:

Mental wellbeing Self Care programme

Eight organisations were funded to deliver programmes to support mental wellbeing as part of a one-year programme funded by WLCCG from February 2018. This forms part of the wider Community Living Well programme which assists people across the borough to access clinical and wellbeing services and to gain employment.

Health & Wellbeing:

Public and Patient Engagement (PPE) Grant Programme

10 voluntary and community organisations were given grants to deliver services which seek to improve the way in which residents engage with their health and wellbeing.

Apart from managing the grant process, our primary role is to collate monitoring data, evaluate each programme and promote the impact of the sector in delivering health and wellbeing projects. We facilitate networking meetings and connect grant recipients with funders and clinicians through showcasing events to share learning.



464 participants
(users or patients)



66% going to GP less often
65% going to hospital less often



82% satisfied with project



Voice & Representation

We managed the Safer Neighbourhoods Forum

During the year we facilitated the Safer Neighbourhoods Forum meetings and the Safer Neighbourhoods AGM. KCSC prides itself in being the local organisation that brings residents, police and councillors together to address crime and local policing issues. Throughout the year a total of 114 people including residents, police and councillors attended the public meetings and the AGM.

Voice & Representation:
We supported voluntary sector representation at a strategic level

The Borough Voluntary Organisation Advisory Group and the Health and Wellbeing Board are just two of the strategic bodies where the voluntary sector is represented at a strategic level.

We have a total of 14 voluntary sector representatives on these bodies which seek to ensure that the role of the voluntary sector is recognised and considered as a vital part of solutions to local issues.



Voice & Representaion:
We brought voluntary organisations together

Throughout the year we ran a range of forums that brought voluntary and community organisations together. Although the number of regular forums fell due to the Grenfell tower fire, we still ran several forums throughout the year providing the opportunity for the sector to engage with commissioners and senior officers and to feed into policy developments

Our forums:



Sexual Health



Children, Young People and Families



Health and Wellbeing



Kensington and Chelsea Advice



Main Voluntary Organisations

A total of 200 people attended our forums in 2017/18

KCSC priorities for 2018/19

Our 3 year strategic plan is now complete and a summary can be downloaded on our website. Our priorities for 2018/19 are:

Organisational Development

- Lead on voluntary sector transformation for organisations working in the area of health and wellbeing, working together towards a formalised partnership structure and eventually bidding for NHS contracts.
- Re-establish our community interest company – Kensington and Chelsea Community Enterprises - which will be used to bid for contracts and hold funds on behalf of the sector.
- Enhance our offer of training and development to ensure both new and long-established voluntary and community organisations get the support they need.

Community Engagement

- Deliver new programmes that seek to improve community engagement, support resident voice and empowerment, and strengthen community relations and local social action.

Communications and Intelligence

- Improve our website and general communications so that stakeholders are clearer about who we are, who we represent, what we offer and our achievements - both within KCSC and across the local voluntary and community sector.

Policy and Voice

- Review and strengthen voluntary sector voice to ensure we can influence policy and practice where relevant.

Independent Auditor's Report to the members of Kensington & Chelsea Social Council

We have audited the financial statements of Kensington & Chelsea Social Council (the 'Charity') for the year ended 31 March 2018 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and notes to the financial statements, including a summary of significant accounting policies.

Opinion

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the Charity's affairs as at 31 March 2018 and of its income and expenditure for the year then ended;
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- Have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- The trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor’s report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

- In our opinion, based on the work undertaken in the course of the audit:
- The information given in the trustees’ report (incorporating the directors’ report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
 - The trustees’ report (incorporating the directors’ report) has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees’ Annual Report.

- We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:
- Adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
 - The financial statements are not in agreement with the accounting records and returns;
 - Certain disclosures of trustees’ remuneration specified by law are not made; or
 - We have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the trustees

As explained more fully in the trustees’ responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council’s website at: [www.frc.org.uk/auditorsresponsibilities]. This description forms part of our auditor’s report.

This report is made solely to the Charity’s members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity’s members those matters we are required to state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity’s members as a body, for our audit work, for this report, or for the opinions we have formed.

Anthony Epton

Anthony Epton (Senior Statutory Auditor)
29 October 2018

for and on behalf of
Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
West Hampstead
London NW6 2EG



Statement of financial activities

*Kensington and Chelsea Social Council
statement of financial activities (including a
summarised income and expenditure account)
for the year ended 31 March 2018*

Statement of financial activities

	Note	Unrestricted Funds £	Restricted Funds £	2018 Total £	2017 Total £
Income from:					
Donations	2	10,050	-	10,050	20,000
Charitable activities	3				
Supporting organisations, policy development and campaigning		166,583	83,818	250,401	177,126
Organisational & strategic development		46,970	-	46,970	46,044
Health and wellbeing		47,365	945,807	993,172	922,312
Representation and voice		5,200	3,220	8,420	8,436
Investment income	4	3,751	-	3,751	3,736
Total income		279,919	1,032,845	1,312,764	1,177,654
Expenditure on:					
Charitable activities	5				
Supporting organisations, policy development and campaigning		184,281	244,367	428,648	212,999
Organisational & strategic development		25,114	-	25,114	21,409
Health and wellbeing		67,736	528,596	596,332	408,210
Representation and voice		4,943	3,220	8,163	8,637
Information and communications		600	-	600	2,901
Total expenditure		282,674	776,183	1,058,857	654,156
Net income before net gains/(losses) on investments	6	(2,755)	256,662	253,907	523,498
Net gains/(losses) on investments	11	699	-	699	6,610
Net income for the year		(2,056)	256,662	254,606	530,108
Transfers between funds		94,736	(94,736)	-	-
Net movement in funds		92,680	161,926	254,606	530,108
Reconciliation of funds					
Total funds brought forward		327,338	637,457	964,795	434,687
Total funds carried forward	15	420,018	799,383	1,219,401	964,795

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. The attached notes form part of these financial statements.

Balance sheet (as at 31 March 2018)

	Note	2018 £	2017 £
Fixed assets			
Tangible fixed assets	10	6,402	1,818
Investments	11	35,828	35,129
		42,230	36,947
Current assets			
Debtors	12	19,724	20,196
Cash at bank and in hand	17	1,273,997	1,023,205
		1,293,721	1,043,401
Liabilities			
Creditors: amounts falling due within one year	13	(116,550)	(115,553)
Net current assets		1,177,171	927,848
Net assets	14	1,219,401	964,795
Funds	15		
Restricted funds		799,383	637,457
Unrestricted Funds			
Designated funds		142,566	96,458
General funds		277,452	230,880
Total Funds		1,219,401	964,795

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The Financial Statements were authorised for issue by the Board of Trustees / Directors of Kensington & Chelsea Social Council and signed on its behalf by:

Michael Bach



Chair | 29 October 2018

Company Registration Number 4146373

The attached notes form part of the financial statements.

Mark Anfiligoff



Treasurer | 29 October 2018

Statement of cash flows

	Note	2018 £	2017 £
Cash flows from operating activities			
Net cash provided by operating activities	16	253,339	89,163
Cash flows from investing activities:			
Interest/ rent/ dividends from investments		3,751	3,736
(Purchase) of fixed assets		(6,298)	(2,272)
Cash provided by investing activities		(2,547)	1,464
Change in cash and cash equivalents in the year		250,792	90,627
Cash and cash equivalents at the beginning of the year		1,023,205	932,578
Cash and cash equivalents at the end of the year	17	<u>1,273,997</u>	<u>1,023,205</u>

Notes to the Financial Statements

1. Accounting policies

a Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b Going concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c Income

Income, including income from government and other grants, whether «capital» or «revenue», is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Grants are credited to income when they are receivable unless they are for activities relating specifically to a specific future period, in which case they are deferred to that period. Income received under contracts for services is recognised in the financial statements in proportion to the percentage of completion of the contract.

d Donations of gifts, services and facilities

Donated professional services and facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Accounting policies (continued)

e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects undertaken by the charity.

g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with their use of resources.

Costs of premises and administration are allocated on a per capita basis as follows:

Supporting organisations, policy development and campaigning	52.0%
Organisational & strategic development	3.7%
Health and wellbeing	41.5%
Representation and voice	1.1%
Support and governance costs	1.7%

- Other expenditure represents those items not falling into any other heading.
- Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs comprise the salary and overhead costs of the central function.

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

Support and governance costs are re-allocated to each of the activities on the following basis which is an estimate, based on staff time, of the amount attributable to each activity

Supporting organisations, policy development and campaigning	52.6%
Organisational & strategic development	3.8%
Health and wellbeing	42.5%
Representation and voice	1.1%

i Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

j Tangible fixed assets and depreciation

Items of equipment are capitalised where the purchase price exceeds £500. Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Computer equipment	20% per annum
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k Listed investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. Any change in fair value will be recognised in the statement of financial activities. Income distributions from investments are included when receivable and the amounts can be measured reliably by the charity; this is normally upon notification of the income paid or payable by the investment fund.

l Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

m Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Accounting policies (continued)

n Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

o Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

p Pensions

The charitable company agrees to contribute to personal pension schemes operated by some members of staff. The charitable company also offers employees an auto enrolment pension scheme to which they make contributions unless they choose to opt out. The pension cost charge represents contributions payable by the charitable company to the scheme. The charitable company has no liability under the schemes other than for the payment of those contributions.

2. Income from donations

	Unrestricted £	Restricted £	2018 Total £	2017 Total £
Royal Borough of Kensington & Chelsea	10,000	-	10,000	-
City Bridge Trust	-	-	-	20,000
Donations	50	-	50	-
Total donations 2018	10,050	-	10,050	20,000
Total donations 2017	20,000	-		

3. Incoming resources from charitable activities

	Unrestricted £	Restricted £	2018 Total £	2017 Total £
Supporting organisations, policy development and campaigning				
Royal Borough of Kensington & Chelsea	140,910	-	140,910	138,132
Thrive Tribe	25,376	-	25,376	25,376
Arts Council	-	10,000	10,000	-
London Funders	-	72,473	72,473	-
West London CCG	-	1,345	1,345	-
Trust for London	-	-	-	10,000
Events, services for VCO's, fees	297	-	297	3,618
Total supporting organisations 2018	166,583	83,818	250,401	177,126
Total supporting organisations 2017	167,126	10,000		
Organisational & strategic development				
Royal Borough of Kensington & Chelsea	46,970	-	46,970	46,044
Total organisational development 2018	46,970	-	46,970	46,044
Total organisational development 2017	46,044	-		
Health and wellbeing				
West London CCG	47,365	928,215	975,580	904,365
Triborough Public Health	-	17,592	17,592	17,592
Training & consultancy	-	-	-	355
Total health & wellbeing 2018	47,365	945,807	993,172	922,312
Total health & wellbeing 2017	59,561	862,751		
Representation and voice				
Royal Borough of Kensington & Chelsea	5,200	-	5,200	5,203
MOPAC	-	3,220	3,220	3,233
Total representation & voice 2018	5,200	3,220	8,420	8,436
Total representation & voice 2017	5,203	3,233		
Total income from charitable activities 2018	266,118	1,032,845	1,298,963	1,153,918
Total income from charitable activities 2017	277,934	875,984		

4. Income from investments 2018

	Unrestricted £	Restricted £	2018 Total £	2017 Total £
Bank interest	531	-	531	899
Bank interest from notice deposit accounts	1,934	-	1,934	1,483
Investment income	1,286	-	1,286	1,354
Total income from investments 2018	3,751	-	3,751	3,736
Total income from investments 2017	3,736	-		

5. Analysis of expenditure

	Supporting organisations, policy development, campaigning £	Organisational development & strategy £	Health and wellbeing £	Represen- tation and voice £	Information & communi- cations £	Governance costs £	Support costs £	2018 £	2017 £
Salaries (Note 5)	183,246	15,645	106,406	4,258	-	2,826	5,651	318,032	287,205
Temporary and freelance staff and consultants	30,557	3,117	51,653	884	-	122	246	86,579	29,803
Staff and volunteer costs	15,860	277	4,224	119	-	41	81	20,602	14,383
Events, workshops and forums	37,886	3,452	9,180	2,123	-	1	2	52,644	39,424
Marketing, publicity and website	187	-	-	-	-	395	3,450	4,032	2,200
Grants to other organisations	-	-	96,287	-	-	-	-	96,287	103,701
Provision of services to develop the sector	64,657	-	41,760	-	-	-	-	106,417	868
Link newsletter and other publications	7,961	-	18,875	-	600	-	-	27,436	4,858
Service delivery	-	-	214,651	-	-	-	-	214,651	114,348
Other project delivery costs	49,139	41	24,517	12	-	6	11	73,726	2,994
Premises and equipment costs	23,106	1,497	16,658	449	-	219	437	42,366	40,305
Depreciation	-	-	-	-	-	-	1,714	1,714	454
Insurance	1,025	74	819	22	-	11	21	1,972	2,005
Office overheads	3,641	189	2,105	58	-	71	55	6,119	5,661
Audit and compliance	-	-	-	-	-	6,280	-	6,280	5,947
Support costs	417,265	24,292	587,135	7,925	600	9,972	11,668	1,058,857	654,156
Governance costs	6,138	443	4,959	128	-	-	(11,668)	-	-
Total expenditure 2018	428,648	25,114	596,332	8,163	600	-	-	1,058,857	654,156
Unrestricted expenditure 2017	193,656	21,409	69,574	5,405	2,901	-	-	-	-
Restricted expenditure 2017	19,343	-	338,636	3,232	-	-	-	-	-
Total expenditure 2017	212,999	21,409	408,210	8,637	2,901	-	-	-	-

Of the total expenditure, £282,674 was unrestricted (2017: £292,945) and £776,183 was restricted (2017: £361,211).

6. Net income for the year

This is stated after charging :	2018	2017
	£	£
Depreciation	1,714	454
Auditors' remuneration:		
▪ Audit fees		
▪ Provision for current year	3,583	3,500
▪ (Overprovision)/Underprovision in previous year	-	(83)
Operating lease rentals:		
▪ Property	25,300	25,300

7. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:	2018	2017
	£	£
Salaries and wages	282,183	254,716
Social security costs	25,993	22,936
Employer's contribution to defined contribution pension schemes	9,856	9,553
	318,032	287,205
Agency and temporary staff	69,789	13,825
	387,821	301,030

No employee earned greater than £60,000 during the year (2017: nil).

The total employee benefits including employer NI and pension contributions of the key management personnel were £70,835 (2017: £73,769).

The charity trustees were not paid or received any other benefits from employment with the charity in the year (2017: £nil) neither were they reimbursed expenses during the year (2017: £nil). No charity trustee received payment for professional or other services supplied to the charity (2017: £nil).

8. Staff numbers

The average number of employees (head count based on number of staff employed) during the year was 9 (2017: 8).

The average number of employees (full-time equivalent) during the year for each activity was as follows:

	2018	2017
	No.	No.
Supporting organisations, policy development and campaigning	4.6	3.6
Organisational & strategic development	0.3	0.3
Health and wellbeing	3.2	3.4
Representation and voice	0.1	0.1
Governance and Support	0.1	0.1
	8.3	7.5

9. Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

10. Tangible Fixed Assets

	Furniture and equipment	Total
	£	£
Cost		
At 1 Apr 2017	44,699	44,699
Additions in year	6,298	6,298
	50,997	50,997
At 31 Mar 2018		
Depreciation		
At 1 Apr 2017	42,881	42,881
Charge for the year	1,714	1,714
	44,595	44,595
At 31 Mar 2018		
Net book value		
At 31 Mar 2018	6,402	6,402
At 31 Mar 2017	1,818	1,818

11. Investments

	2018 £	2017 £
Investments at fair value:		
Listed investments - UK	<u>35,828</u>	<u>35,129</u>
	<u>35,828</u>	<u>35,129</u>
Movements		
Market value at the start of the year	35,129	28,519
Net gain/(loss) on revaluation	<u>699</u>	<u>6,610</u>
Market value at the end of the year	<u>35,828</u>	<u>35,129</u>
The following holdings constituted 5% or more of the total portfolio: 8629.13 ordinary shares in Schroders Unit Trusts Limited	100%	100%

12. Debtors

	2018 £	2017 £
Grant debtors	-	3,233
Trade debtors	1,997	2,734
Connected company	51	41
Other debtors	-	25
Prepayments	<u>17,676</u>	<u>14,163</u>
	<u>19,724</u>	<u>20,196</u>

13. Creditors: amounts due within 1 year

	2018 £	2017 £
Tax and Social Security	7,336	7,621
Trade creditors	98,474	75,057
Other creditors	6,440	28,620
Accruals	<u>4,300</u>	<u>4,255</u>
	<u>116,550</u>	<u>115,553</u>

14. Analysis of net assets between funds

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	-	6,402	-	6,402
Investments	35,828	-	-	35,828
Current assets	286,208	136,164	871,349	1,293,721
Liabilities	<u>(44,584)</u>	<u>-</u>	<u>(71,966)</u>	<u>(116,550)</u>
Net assets at 31 March 2018	<u>277,452</u>	<u>142,566</u>	<u>799,383</u>	<u>1,219,401</u>

15. Movements in funds

	At 1 Apr 2017 £	Incoming resources £	Outgoing resources £	Transfers £	At 31 Mar 2018 £
Restricted funds:					
Voluntary sector transformation (WLCCG)					
--Project management	250,631	-	(139,609)	(1,189)	109,833
--Capacity building	200,000	-	(54,570)	-	145,430
Grenfell engagement					
--London Funders	-	72,473	(38,843)	(524)	33,106
--WLCCG	-	1,345	(1,345)	-	-
Notting Hill Pioneers (Arts Council)	-	10,000	(10,000)	-	-
Health engagement (WLCCG)	16,491	45,000	(49,976)	(609)	10,906
PPE grants programme (WLCCG)					
--Programme administration	10,236	36,215	(35,504)	(301)	10,646
--Grants to organisations	46,288	100,000	(96,288)	-	50,000
Sexual health providers (Tri-boroughs)	-	17,592	(17,352)	(240)	-
Self care pilot service delivery (WLCCG)	113,811	192,000	(214,647)	(91,164)	-
Self care innovations (WLCCG)					
--Programme administration	-	67,000	(46,018)	(290)	20,692
--Direct support to the sector	-	288,000	(41,764)	-	246,236
Mental health engagement					
--Programme administration	-	54,000	(27,047)	(419)	26,534
--Grants to organisations	-	146,000	-	-	146,000
Neighbourhood Watch conference & Safer Neighbourhoods AGM (MOPAC)	-	3,220	(3,220)	-	-
Total restricted funds	637,457	1,032,845	(776,183)	(94,736)	799,383
Unrestricted funds:					
<i>Designated funds:</i>					
Project support	50,000	-	-	(25,000)	25,000
Technology support and development	40,000	-	-	(20,000)	20,000
Website & online development	4,640	-	(3,450)	(1,190)	-
Self care delivery	-	-	-	91,164	91,164
Depreciation fund	1,818	-	(1,714)	6,298	6,402
<i>Total designated funds</i>	96,458	-	(5,164)	51,272	142,566
General funds	230,880	279,919	(277,510)	43,464	276,753
Unrealised gains on investment assets	-	699	-	-	699
Total unrestricted funds	327,338	280,618	(282,674)	94,736	420,018
Total funds	964,795	1,313,463	(1,058,857)	-	1,219,401

Transfers Between Funds

Transfers are made from funds for the full amount of purchases of capital equipment to the designated depreciation fund and depreciation of these assets is charged to that fund. For capital items bought specifically for a project, the whole cost is charged to that project, otherwise the cost is allocated across the projects on the same basis as other costs.

A transfer has been made from the restricted self care delivery fund to a designated self care delivery fund with the agreement of the funder.

Transfers have been made to and from designated funds in line with the Reserves Policy.

Purposes of restricted funds

Voluntary sector transformation Funding from West London Clinical Commissioning Group (WLCCG) has been awarded to deliver a programme of voluntary sector transformation support which will help strengthen the capacity of organisations to be contract ready to deliver future health and wellbeing services. KCSC's role is to administer and lead the project. The funds carried forward will enable the project to continue into 2018-19.

Capacity building funding has been made available for voluntary organisations to aid their transformation. Payments are made only when capacity building work is identified throughout the lifetime of the project. The funds at year end will be used in 2018-19 to complete the project.

Grenfell engagement

Funding from London Funders has been given to KCSC to lead on engagement and community development to strengthen community relations and influencing with decision makers and to support the social action initiatives which seek to empower residents and community groups within North Kensington.

West London CCG:
CCG Engagement

The funding from WLCCG enables KCSC to work with the CCG to build its relationship with the voluntary sector. The funding covers costs for engagement activities and events, particularly in areas where the CCG need to consult on agreeing their priorities. It also covers funding for senior staff within KCSC including the CEO to attend all of the steering group and committee meetings which they run.

Purposes of restricted funds
(continued)

West London CCG: PPE grants	KCSC was commissioned by the West London Clinical Commissioning Group (WLCCG) to run a Health Engagement Grants Programme for the voluntary and community sector covering Kensington and Chelsea and Queens Park and Paddington. The grant was given to be awarded directly as grants to organisations, enabling them to improve access to primary health care services and help disadvantaged population groups take control of their own health conditions, and to cover the costs of administering the grants. This funding was added to the funding brought forward for the grants programme which finished at end October 2017. The funds remaining at 31 March will be used to complete the grants programme which finishes at the end of October 2018.
Triborough Public Health: Sexual health providers forum	This project is to support a network of sexual health providers to deliver efficient services.
Self care pilot service delivery (WLCCG)	<p>KCSC manages the self care contract funded by WLCCG. The work includes negotiating contracts with voluntary and community sector providers and overseeing the systems and functions including the referrals and monitoring. KCSC also advocates on behalf of providers to the WLCCG to ensure they understand the needs of the providers. The delivery element of the programme is the funds paid out to the providers for delivering the self care services).</p> <p>The balance of the restricted fund could not be carried forward so the WLCCG agreed that the funds could be unrestricted and then designated for spending on self care activities.</p>
Self care Innovations (WLCCG)	Funded by WLCCG the aim of the project is to administer a grant programme as well as contract specific pieces of work, all which allow for testing new ideas with a view to running sustainable health and wellbeing services. The fund also includes money paid directly to organisations that have been commissioned by WLCCG to deliver self care projects.

Mental health engagement	The funding from WLCCG is provided to test the expansion of the self care pilot into mental health. KCSC's role is to administer a programme to give grants directly to VCO's to deliver wellbeing services for people with mental health needs.
Safer Neighbourhoods AGM and Neighbourhood Watch conference (MOPAC)	KCSC is the secretariat of the Safer Neighbourhood Board. MOPAC provided funding for the combined Safer Neighbourhoods AGM and Neighbourhood Watch conference in March 2018.

Purposes of designated funds

These funds were created based on contingency and risk management plans. The reserves policy will continue to be reviewed to reflect the organisation's future business needs.

Project support	Funds have been set aside to provide additional aid to ensure capacity is fully met in delivering projects.
Technology support and development	Funds have been set aside to support advancement in KCSC's technological systems, including a full move to the cloud and related IT costs and improved and integrated database systems and website review and restructure.
Self care delivery	The balance of the restricted fund could not be carried forward so the WLCCG agreed that the funds could be unrestricted and ring fenced for spending on self care activities.

16. Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2018 £	2017 £
Net income for the reporting period (as per the statement of financial activities)	254,606	530,108
Depreciation	1,714	454
Interest, rent and dividends from investments	(3,751)	(3,736)
(Gains) on investments	(699)	(6,610)
Decrease in debtors	472	7,544
Increase/(decrease) in creditors	997	(438,597)
Net cash provided by / (used in) operating activities	253,339	89,163

17. Analysis of cash and cash equivalents

	2018 £	2017 £
Cash at bank and in hand	1,092,121	843,205
Cash in notice deposit accounts	181,876	180,000
	1,273,997	1,023,205

18. Operating lease commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

	Property 2018 £	2017 £
Less than 1 year	12,650	25,300
1 - 2 Years	-	12,650
	12,650	37,950

19. Legal status of the charity

The charity is a company limited by guarantee and has no share capital. Each member is liable to contribute a sum not exceeding £1 in the event of the charity being wound up.

20. Related party transactions

There are no related party transactions to disclose for 2018 (2017: none).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

21. Notes from 2017 accounts

a. Analysis of assets and liabilities by funds of previous reporting period

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	1,818	-	-	1,818
Investments	35,129	-	-	35,129
Current assets	213,680	96,458	733,263	1,043,401
Liabilities	(19,747)	-	(95,806)	(115,553)
Net assets at 31 March 2017	230,880	96,458	637,457	964,795

b. Details of movement in funds during the previous reporting period

	At 1 Apr 2016 £	Incoming resources £	Outgoing resources £	Transfers £	At 31 Mar 2017 £
Restricted funds:					
Trust for London: KCPINS	9,343	10,000	(19,343)	-	-
West London CCG					
--Engagement	5,872	45,000	(34,201)	(180)	16,491
--PPE grants programme	50,012	99,977	(103,701)	-	46,288
--PPE grants programme administration	9,996	20,023	(19,654)	(129)	10,236
--Voluntary sector transformation	-	300,000	(49,139)	(230)	250,631
--VST grants programme	-	200,000	-	-	200,000
--Self care delivery	48,000	180,159	(114,348)	-	113,811
Triborough Public Health					
--Sexual health providers forum	-	17,592	(17,592)	-	-
MOPAC: Neighbourhood Watch conference	-	3,233	(3,233)	-	-
Total restricted funds	123,223	875,984	(361,211)	(539)	637,457
Unrestricted funds:					
<i>Designated funds:</i>					
Relocation	50,000	-	-	(50,000)	-
Project support	25,000	-	-	25,000	50,000
Technology support and development	-	-	-	40,000	40,000
Website & online development	4,640	-	-	-	4,640
Public health monitoring & evaluation	10,000	-	(780)	(9,220)	-
Depreciation fund	-	-	(454)	2,272	1,818
Total designated funds	89,640	-	(1,234)	8,052	96,458
General funds	221,824	301,670	(291,711)	(7,513)	224,270
Unrealised gains on investment assets	-	6,610	-	-	6,610
Total unrestricted funds	311,464	308,280	(292,945)	539	327,338
Total funds	434,687	1,184,264	(654,156)	-	964,795

Thank you to our funders

Kensington and Chelsea Social Council would like to thank all our funders that have supported us during the year.



Kensington & Chelsea Social Council



Annual Report for year ending:
March 2018

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