

# KCSC

## Annual report 2019/20





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*This publication is written and designed by KCSC. We would like to thank the local organisations who kindly donated photos for us to use, as examples of the work of hundreds of organisations in the borough.*





## About KCSC

### Our vision

A strong and thriving community for all.

### Our mission

Working to strengthen and promote local voluntary and community organisations and the communities they work with.

### Our values

- Social justice
- Equality, inclusion and diversity
- Empowering communities
- Collaborative working
- Respect and dignity
- Integrity

## Legal and Administrative Information

### Directors and Trustees

Mark Anfilogoff	Michael Bach
Christine Bennett	Helen Cylwik
Judith Davey	Stephen Duckworth
Ann Goodger (appointed 22/10/19)	Miles Kerstein (appointed 28/02/20)
Kevin Masters	Annie Redmile
Jamie Renton (resigned 22/10/19)	Daisy Ryan
Anneka Singh (appointed 28/02/20)	Dr Shelina Thawer (appointed 09/03/20)
Anna-Louise Thomond (appointed 28/02/20)	Angela Wilson

### Chief Executive Officer

Angela Spence

Company Number	4146375
Charity Number	1087457
Registered Office	111-117 Lancaster Road London W11 1QT
Independent Auditors	Goldwins Limited 75 Maygrove Road West Hampstead London NW6 2EG
Bankers	CAF Bank Ltd PO Box 289 West Malling Kent ME19 4JQ
Solicitors	Russell Cooke 2 Putney Hill London SW15 6AB

# Welcome from the Chair

I am pleased to introduce you to our annual report for 2019/20 which will bring to your attention our areas of work, impact and plans for the future as well as show you how we have managed all of the funds we have received.



This year we cannot report on our work without talking about how Covid-19 came into our lives and changed the way we work. Whilst our annual report is to March 2020, by that time KCSC was already doing things differently. Our report provides you with a picture of what we began to do as the country faced its biggest-ever peace-time challenge.

I am proud of how KCSC was able to respond to the crisis and the way in which staff and Trustees were committed to doing something both positive and practical for the community in running a food distribution service in addition to contributing in many new and different ways to the support being provided for the community

During the year KCSC worked hard to ensure that the community and the voluntary sector's voice has been heard through leading on the response to the Council's governance review and on improving public participation in decision making. Our work directly resulted in changes to the Charter for Public Participation. What we want to see now is the Charter being implemented with the true participation of the borough's communities.

Our accounts continue to reflect the large investment of funds from West London Clinical Commissioning Group (WLCCG) to provide grant funding and transformational projects on behalf of and with the voluntary and community sector.

This year we focussed on diversifying our income and bringing in new funding that will continue to build on our role within community and organisation development. These new funds have a particular focus on resident participation and involvement in local leadership and participation in decision making, something we at KCSC feel passionately about.

This year we undertook a Trustee recruitment exercise and through this we have been lucky enough to gain four new Trustees. I would like to welcome them to KCSC and hope that they find their time on the Board fulfilling.

## Moving on

I have been involved with KCSC and its predecessors since the 1970's, a Board member since its formation in 2002 and since 2005 Chair of the Board. Over the last 15 years KCSC has grown considerably in the range of the work we do and in our reputation. This has been very much due to the leadership of our CEO's – Mary Gardiner and Angela Spence – and a strong board of Trustees. They have steered us through periods of great change including a potential merger, the Grenfell tragedy and most recently the pandemic.

KCSC has risen to these challenges, taken a key co-ordinating role and has become a trusted partner for both RBKC Council and the NHS in supporting the community response.

Whilst I will miss working with Angela and the excellent Board, I am leaving KCSC stronger than ever and in safe hands. I wish all of the Board members and staff of KCSC well for the future.

**Michael Bach, Chair of Trustees**

29 October 2020



# Introduction from the Chief Executive Officer

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Welcome to our Annual Report for 2019/20, a year in which KCSC continued to go from strength to strength.



I can reflect on 2019/20 as a time of opportunities, but it was also a year which closed with a challenge that none of us had seen coming. Covid-19 has had a huge impact, and will continue to have repercussions for the foreseeable future. Understanding what this will mean for residents and the voluntary and community sector (VCS) will be an essential part of KCSC's work, going forward.

I am excited about new funding that we have brought into the organisation – firstly, to deliver our 'K&C Together' programme, funded by City Bridge Trust for four years. The programme aims to challenge and strengthen the VCS in participatory and inclusive practices. We hope this will result in more residents across all diversities becoming involved in the VCS in different ways - from volunteering and employment through to leadership and decision-making. We also received new funding from the Tudor Trust which enables us to continue to deliver our community development work full-time, helping to support community leadership and voice. Finally, as lockdown came, Westway Trust provided funding for KCSC to run a food distribution service for residents under the age of 65 (working with the Venture Centre, Bay 20 and SMART), to complement Age UK Kensington and Chelsea's over-65 service. The latter is just one of so many examples of the VCS working tirelessly to identify areas of need, and support residents during

the Covid-19 crisis.

A key area of work continues to be VCS Transformation in the area of health and wellbeing. We worked closely this year with local organisations to develop our Community Interest Company (Community Health West London) to ensure that the VCS will be in a position to work collaboratively to bid for local contracts. KCSC is also a key player in a new group of VCS organisations in North West London, set up to ensure that the VCS is represented at the highest level within the new North West London Clinical Commissioning Group (CCG), formed from a merger of eight existing CCG's.

During the year KCSC said goodbye to two long-standing colleagues, Siobhan Sollis and Alice Lowry; I am sure we all want to wish them well for the future. We also welcomed Zina Serageldin. I would like to thank all of my colleagues at KCSC who worked hard during the year to make KCSC the trusted organisation that it is. All of their time and effort is very much appreciated.

Finally I would like to say a big 'thank you' to our Trustees, and welcome new Trustees to KCSC. I would particularly like to thank Michael Bach who has been the Chair of KCSC for many years. Michael has now handed over the baton to our new Chair Shelina Thawer and will be moving on from the Board. I am grateful to Michael for all of his dedication and support over the years. He helped me tremendously as I took on the role of CEO at KCSC and all his efforts have helped to make KCSC what it is today.

Just to note that whilst Michael has introduced this annual report as Chair of KCSC, there was an agreed period of transition from March to June for Shelina to take on the role of Chair. Therefore Shelina has signed the audited accounts which were finalised in September.

**Angela Spence, Chief Executive Officer**

29 October 2020

# Directors'/ Trustees' Report

**The Trustees present their report and the financial statements for the year ending 31 March 2020.**

## Legal Status

Kensington and Chelsea Social Council (KCSC) is a registered charity and a company limited by guarantee. The governing document of KCSC is its Memorandum and Articles of Association.

## Organisation of the Charity

KCSC is governed by a Board of Trustees. The responsibility for planning, service delivery and reporting is delegated to the Chief Executive Officer (CEO) and the staff team. The CEO reports to the Board of Trustees.

KCSC is the Royal Borough of Kensington and Chelsea's recognised voluntary sector 'infrastructure' organisation. Its mission is 'Working to strengthen and promote local voluntary and community organisations and the communities they work with' and it does this through a wide variety of organisational and community development activities, facilitating voluntary sector and community participation, representing the sector's views at a strategic level and working with key statutory stakeholders.

## Structure, Governance and Management

KCSC is a membership organisation; membership is open to all voluntary and community organisations working in the borough of Kensington and Chelsea.

The strategic direction of KCSC is the responsibility of the Board of Trustees, whilst the implementation of strategy, financial management and the running of the organisation is delegated to the CEO. The Trustees receive regular reports and recommendations from the CEO regarding the recruitment, supervision and appraisal of staff. The performance of the CEO is appraised regularly by Trustees.

Trustees are elected annually at annual general meetings. At their first meeting they elect office-holders and sub-committee members. In situations where vacancies occur, Trustees can co-opt individuals who serve until the next AGM, when they stand

down together with elected members. A Trustee induction and training policy has been in place since the 2006 AGM.

KCSC is a member of the National Association for Voluntary and Community Action (NAVCA) and has achieved NAVCA's quality mark. Membership of NAVCA requires KCSC to comply with criteria which include having a statement of values and performing the five functions of a local infrastructure organisation.

## Risk Management

The charity maintains a risk register. Trustees have considered the risks faced by KCSC and these are reviewed annually. In 2019/20, special attention was paid to KCSC's sources of funding, the need to increase diversification of its funding base, its reputation with its stakeholders and statutory and legal compliance.

## Financial Review

The Statement of Financial Activities shows incoming resources for the 2019/20 year-end of £1,096,828 (2018/19: £960,645) and outgoing resources of £1,018,841 (2018/19: £1,228,293). At this point, restricted funds were £733,675 (2018/19: £582,801), designated funds were £56,023 (2018/19: £135,449) and unrestricted funds were £227,435 (2018/19: £234,694). Our largest funders are the Royal Borough of Kensington and Chelsea and West London Clinical Commissioning Group (WLCCG), income from which represents 87% of total income. Funding is provided through a mix of service level agreements and contracts. From our total 2019/20 income of £1,096,828, £336,366 (31%) was distributed as grants or contract payments to the voluntary and community sector operating across Kensington and Chelsea and (in the case of WLCCG funding) Queen's Park and Paddington. A further £194,176 from 2019/20 income will be distributed during 2020/21.

## Investments

The Trustees considered the charity's investments and decided to retain current investments. Total investments, valued at the end of the year at £23,221 (2018/19: £37,019), were held in unit trusts administered by Schroders.

## Reserves and Reserves Policy

The charity has a reserves policy. It is our intention to hold unrestricted funds of £183,000, equivalent to 6 months' running costs. Our reserves will provide cash flow, help us to manage fluctuations in funding and, if necessary, meet contingent liabilities. Trustees are confident that they can maintain a solvent organisation for the foreseeable future.

## Public Benefit

Our activities comply with the duty under section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. We continue to meet this duty through our charitable objects, which are:

*"To promote any charitable purpose for the benefit of the community in Greater London with particular reference to the Royal Borough of Kensington & Chelsea by the advancement of education, the protection of health, the protection of the environment and the relief of poverty, sickness and distress".*



# Activities and achievements in 2019/20

*This section is grouped into two parts, to reflect the structure of our financial statements: Health and Wellbeing, and Sector Support, Representation & Voice.*

## Health and Wellbeing

### Overview

Services provided by the voluntary and community sector play a major role in the community's health and wellbeing. KCSC supports organisations to improve residents' health and wellbeing, gathers evidence, shares information and advocates for the sector within the NHS and other statutory funders and providers of services.

### Transformation of health and care services

During 2019/20, following the publishing of the NHS Long Term Plan, plans for the merger of the local NHS commissioners, West London Clinical Commissioning Group (WLCCG), with seven other local CCG's into one North West London CCG were announced. Another change, later in the year, was the establishment of five Primary Care Networks (PCNs), into which the 44 GP surgeries in the borough are now grouped. KCSC worked hard during the year to understand and keep our members informed of the potential effect of these changes on the local voluntary and community sector (VCS). This ensured that the sector continues to be represented effectively at every level and services provided by the VCS play a vital role within the integrated care system.

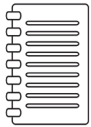
KCSC manages contracts and grant programmes on behalf of WLCCG, through which local organisations receive funding to deliver services. This year KCSC also worked closely with WLCCG and Age United to support a new NHS-funded role, Social Prescribing Link Workers. These staff, based in the new PCNs, will work closely with the VCS, linking patients with a wide range of health and wellbeing services.

## My Care My Way

My Care My Way (MCMW) is an integrated care service for anyone aged 65 or over to help keep them well, closer to home. It is a pioneering multi-organisation collaboration which involves GP surgeries, NHS hospitals, local community and social care services as well as the local VCS.

Nine local VCS organisations were funded through this programme in 2019/20. In addition to their 'regular' sessions, these providers responded quickly to the Covid pandemic by delivering 155 'welfare calls' to clients in need of support during the lockdown in March.

This year we commissioned an updated Social Return on Investment (SROI) report on MCMW which calculated an SROI of £3.20 per £1 invested (at 2017 unit cost prices). This includes the value of subjective health and wellbeing improvement, and £1.65-£1.80 resource savings to GPs, hospitals, and social care.



1250 patients referred



5562 Sessions delivered

97% of service users rated the service quality as Good or Excellent



99% of service users felt the sessions were beneficial



*The client has fed back to say he is really grateful for the support received from*

*Westminster CAB and says these extra allowances have changed his life. He feels far more able and a lot less worried about keeping up with his living costs*  
- CAB Westminster Staff



*'...the Community Massage team reached out to my patient, she was very impressed*

*with the guy who called her and did meditation over the phone with her, he also sent her a recording so she can do the meditation when it suits her and is calling weekly. She has been amazed by the service provided and overwhelmed with the support from social prescribing - ADKC/ Community Massage London Provider*





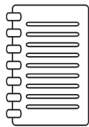
Social prescribing programmes

KCSC manages contracts for three programmes, funded by WLCCG and forming part of its My Care My Way, Community Living Well and North Kensington services. These programmes empower people to take control of their own wellbeing, by actively participating in services delivered by the VCS. KCSC provides training and support for VCS organisations providing services. We also process referrals from the NHS and monitor and evaluate delivery.

Community Living Well

Community Living Well is an integrated service for people aged 16 and over who need support with their mental health and wellbeing. Six local voluntary and community sector organisations were funded through this programme in 2019/20.

In addition to these ‘regular’ sessions, providers responded quickly to the Covid pandemic in March by flexing their service to deliver 322 ‘welfare calls’ to clients in need of support during lockdown.



310 patients referred



1900 sessions delivered

“Just a note to thank you for putting on Well Read - it has rapidly become a highlight of my week! Being able to engage with everyone through the readings has really lifted my spirits and helped me feel connected, despite the distancing measures we’re all facing. And as I just moved to London in January, it’s one of the few ways I’ve been able to meet new people from the community -

Service User, Well Read

Case Study - Open Age

Mrs A has been attending Steady & Stable classes on a weekly basis, which has improved her balance and mobility greatly. She has also attended ballroom dancing classes and Regents Cinema.

Mrs A has reported meeting lots of new people, which has boosted her mood and confidence.

“I don’t need to worry because you help. You always give me time & don’t forget me.

You help me a lot and give me confidence. I can focus on my kids & my brother and don’t have to worry about other things -

Service User, Clement James



Minds United FC members

North Kensington Self-Care programme

In February 2020, KCSC formally started work on the North Kensington Self-Care programme. This programme will support people affected by the Grenfell Tower fire tragedy through training and activities delivered by the local VCS; activities will be rolled out during 2020.

Health engagement

This year WLCCG funded a range of activities, intended to share information and evidence within the VCS and the wider health sector, including KCSC’s quarterly Health and Wellbeing Forums. These are attended by local organisations and health professionals from the NHS and the Council, and are popular opportunities for sharing information about new initiatives and helping to ‘join up’ services. During the year, KCSC managed the delivery of a consultation process for local residents about local palliative care, run by local VCS organisations.

KCSC represents the sector on several bodies during the year including the Health and Wellbeing Board, the Joint Strategic Needs Assessment (JSNA) Steering Group, the local Patient Reference Group and the WLCCG Patient and Public Engagement Committee.



# Activities and Achievements in 2019/20

## Sector Support, Representation and Voice: Organisational Development

KCSC supports voluntary and community sector (VCS) organisations holistically by helping staff and volunteers to develop the essential parts of any socially-focussed organisation. This could include creating an evaluation system, developing a community engagement strategy, forming governance structures, bringing old policies up to date or finding funding.

Our work goes beyond simply handing out resources to organisations that we work with. Whatever the goal, we help to grow skills, knowledge and confidence, so that organisations can run sustainably and independently in the future.

Our method of working with the VCS is defined by a set of core principles, which we believe helps to create organisations that can adapt and prosper when facing significant challenges:

- Forming lasting relationships, not dependency
- Remaining community-focussed
- Building resilience, self-reliance and sustainability
- Encouraging collaboration and peer support within and between organisations

The importance of these principles was demonstrated at the end of this year, when the economic and social circumstances faced by organisations changed rapidly due to the Covid-19 pandemic. Full details of the VCS response to Covid-19 will be set out in next year's Annual Report.

### Case Study - Youth Action Alliance

Youth Action Alliance (YAA) have been working to support young people in Kensington and Chelsea for over 20 years, but as a small and locally-rooted organisation, do not have entire teams of fundraisers and grant-writers to generate income like many other larger charities.

KCSC has supported YAA with project planning, budgeting, and proof-reading bids providing advice to staff along the way to help improve any future grant application. Working with KCSC helped YAA to secure funding of £250,000, enabling the launch of a brand new youth programme whilst offering essential financial support to their organisation for the next three years.

## Tailored support for organisations

KCSC provided tailored one-to-one and group support for a range of organisations, from well-established multi-million pound charities to grass roots local social enterprises which are just starting up. The ambitions that KCSC has supported are as diverse as the organisations themselves, and have included helping to develop:

- Monitoring and evaluation systems
- Bespoke outcome measurement tools
- Successful small, medium and large-scale funding applications and tenders
- Organisation policies
- Theories of change
- Business plans and strategy documents
- Project plans
- Incorporating new organisations
- New partnerships and consortia
- Staff and trustee development sessions / away days





Art in Flux exhibition. Photo by Sophie le Roux



Training and Learning programmes

Our training is designed to give staff the knowledge and resources they need to thrive in their role and enable their organisations to flourish. This year saw a significant expansion to KCSC’s training programme thanks to funding awarded by RBKC Council, West London Clinical Commissioning Group, Public Health, Westway Trust and the National Lottery Community Fund, and the in-kind contributions of the Council’s Corporate Volunteers. This support meant that KCSC was able to run a total of 57 training and learning events, including: Participatory Decision Making; Infographics for Impact; Coaching Skills; Working with The Grenfell Community; and our brand new ‘Head\_Space’ events.



Supported 201 organisations



Ran 315 Advice Sessions

98% of attendees say their understanding of the topic has improved as a result of attending our training workshops



96% of attendees say what they have learned will improve the way their organisations work

Funders Fair

KCSC held its annual Funder’s Fair in October 2019. This event, run in partnership with Sobus and One Westminster, was open to VCS organisations from Hammersmith and Fulham and Westminster in addition to RBKC. It offers staff, volunteers and trustees the chance to meet local and national funders, support agencies and other organisations working hard for our community.



199 members of staff attended from 155 local organisations.



Networking with other community groups and catching up is really encouraging and uplifts. I’m bringing other people to the event so that they can see for themselves and get a feel and what is available to support them. – Event attendee



Thank you for an informative and enjoyable fair. Really super to put faces to names and meet new contacts. Thank you for the lovely lunch, too. – Event attendee



Glass Door service user



# Activities and Achievements in 2019/20

## Sector Support, Representation and Voice: Community Development

KCSC started its community development work in September 2017, to bring voluntary and community sector (VCS) organisations closer to North Kensington communities following the Grenfell Fire, and to amplify community voices so they become architects of their own recovery. Our focus is collaboration, community-driven change and the desire to see staff, management and boards of local organisations reflect the communities they support.

Our Community Development Manager (CDM), is established in the community, participating in and developing initiatives like the Grenfell Network Group (GNG), which is made up of local community members as well as staff from the local VCS. It aims to be informative and active, providing a platform to amplify key messages, to impact on local decision-making.



Westway CT Community Shopper Service

### Community Development highlights

This year saw lively meetings on participation, assets, and a raft of local concerns.

The embedding of the Community Development role within the community led to the CDM being entrusted to both organise the press corps for a major Second Anniversary Grenfell Memorial Service, and secure prominent politicians’ attendance and participation.

“Create a Buzz” is a training programme to boost local skills in holding “World Café” and smaller “Conversation Café” events which ran from December 2019 to March 2020. Twenty-four people took part in the programme with a dozen completing it. Sadly, the concluding event was hit by the Covid-19 lockdown; however, two

participants went on to head up a new project (MaxillaCity) and report back using the skills they had learned.

The year also saw the launch of the Maxilla Men’s Shed. This project was initiated by KCSC, and is being managed by ACAVA (with funding from West London CCG and Public Health).

### Charter for Public Participation

RBKC Council launched its consultation on a Charter for Public Participation in September 2019, building on 2018’s Governance work which saw the Council adopt the Centre for Public Scrutiny’s ‘12 Principles of Good Governance’.

A GNG meeting called to discuss the proposal agreed to respond; this led to KCSC producing a draft which was then finessed by a GNG subgroup before being agreed at a GNG meeting of mainly local residents. GNG then held a public meeting at which a Council representative spoke about its Charter and discussed the proposed alternative.

Subsequently the Council substantially edited its Charter, accepting four of the five GNG proposals. KCSC then spoke at the Council’s Leadership Team Meeting in favour of the new paper. We pressed for ‘empowerment’ to be added; although this was rejected GNG still considered this a major success.

One GNG participant was asked: “Do you believe the Council would have altered its own paper and strategy without KCSC?”. They replied:

*“Without question, the paper and strategy would not have changed one iota without the interventions”.*



395 people received the Grenfell Network Group E-Bulletin



*(The) Social Council have been one of the best organisations within North Ken*

*and have helped us a lot. Thank you for all the hard work. – Abbas Dadou, Chair of the Lancaster West Residents Association*





# Activities and Achievements in 2019/20

## Sector Support, Representation and Voice: Sector Voice Development

KCSC represents the voluntary and community sector (VCS) at meetings with a wide range of stakeholders, including statutory funders and many different areas of the Council. Through this work and our Community Development work, we aim to ensure that the whole community has a voice where it matters.

KCSC also participates in the Health and Wellbeing Board and the Borough Voluntary Organisation Advisory Group (BVOAG), which represent the voluntary and community sector at a strategic level. KCSC continues to strongly advocate for the continuation of the BVOAG, as a key vehicle for addressing cross-sector challenges with the Council. We support 10 representatives from the sector to advocate on behalf of the sector at these meetings.

### Networking and information-sharing

KCSC brings organisations together at a range of forums and groups:

- Children, Young People and Families Forum
- Health and Wellbeing Forum
- Kensington and Chelsea Advice Forum
- Main Voluntary Organisation Forum
- Older People’s Providers Network
- Sexual Health Forum
- Grenfell Network Group
- CEO Peer Network



14 forums held

## Communications

KCSC’s regular communications to the VCS are an important part of our work. We aim to share information quickly and effectively using our website, our fortnightly e-bulletin and targeted emails. Our bulletins provide information on local, voluntary and community sector, and national issues to hundreds of local organisations, partners, stakeholders and funders.

We also use our communications channels to seek views from the sector, to ensure that we can represent its views effectively in our work .

This year we upgraded our equipment and systems, which enabled all of our staff to adapt easily to home-based working due to Covid-19, and ensured that KCSC could continue its support of the sector during the pandemic.



## Safer Neighbourhood Board

KCSC manages the Safer Neighbourhood Board (SNB) for the borough. We are pleased to support the SNB’s goal of achieving a safer and more peaceful community within Kensington and Chelsea.



Open Age Menswork event



# KCSC Priorities for 2020/21

KCSC has a three-year plan which runs from 2018-2021.

## Key areas of focus from our three year plan

<b>Organisational Development</b>	Build and maintain an effective local voluntary and community sector (VCS) with an increased focus on strengthening resident participation within local organisations.
<b>Community Development</b>	Enable and support community-led social action & voice through developing and delivering community leadership and voice programmes.
<b>Communication and Intelligence</b>	Communicate to our stakeholders information on local issues that matter, to both organisations and residents.
<b>Policy and Voice</b>	Shape and influence policy in areas relevant to the VCS and conduct sector research.

# KCSC Outcomes for 2020/21

- Voluntary and community organisations (VCOs) have strong leadership and effective governance, with the ability to forward-plan, raise funds, and with the skills to run effectively.
- VCOs are able to respond to environmental changes, and work in partnership with the voluntary and community sector and statutory sector to become sustainable into the future.
- Local services effectively meet the needs of our diverse communities.
- Residents' voices are heard as part of local decision-making processes.
- KCSC is better-positioned as a primary source of expert and reliable information and support.
- Local policy decisions are positively influenced for the voluntary and community sector and the communities it serves.



Maxilla Men's Shed session



# Independent Auditor's report

To the members of Kensington & Chelsea Social Council

## Opinion

We have audited the financial statements of Kensington & Chelsea Social Council (the 'Charity') for the year ended 31 March 2020 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including [Financial Reporting Standard 102](#): The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 March 2020 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

## Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.



Responsibilities of the trustees

As explained more fully in the trustees’ responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council’s website at: [www.frc.org.uk/auditorsresponsibilities]. This description forms part of our auditor’s report.

Use of our report

This report is made solely to the Charity’s members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity’s members those matters we are required to state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity’s members as a body, for our audit work, for this report, or for the opinions we have formed.

Anthony Epton

Anthony Epton (Senior Statutory Auditor)

for and on behalf of  
Goldwins Limited  
Statutory Auditor  
Chartered Accountants

75 Maygrove Road  
West Hampstead  
London NW6 2EG

29 October 2020

Statement of financial activities

Kensington and Chelsea Social Council

Statement of financial activities (including a summarised income and expenditure account)  
For the year ended 31 March 2020

	Note	Unrestricted Funds £	Restricted Funds £	2020 Total £	2019 Total £
<b>Income from:</b>					
Charitable activities	2				
Sector support, representation and voice		210,698	274,671	485,369	426,594
Health and wellbeing		51,365	521,500	572,865	529,365
Covid 19 relief		-	25,000	25,000	-
Investment income	3	13,594	-	13,594	4,686
<b>Total income</b>		<b>275,657</b>	<b>821,171</b>	<b>1,096,828</b>	960,645
<b>Expenditure on:</b>					
Raising funds		1,691	-	1,691	-
Charitable activities	4				
Sector support, representation and voice		231,393	198,219	429,612	456,627
Health and wellbeing		73,764	503,774	577,538	771,666
Covid 19 relief		-	10,000	10,000	-
<b>Total expenditure</b>		<b>306,848</b>	<b>711,993</b>	<b>1,018,841</b>	1,228,293
<b>Net income/(expenditure) before net gains on investments</b>	5	(31,191)	109,178	77,987	(267,648)
Net (loss)/gains on investments	10	(13,798)	-	(13,798)	1,191
<b>Net income/(expenditure) for the year</b>		<b>(44,989)</b>	<b>109,178</b>	<b>64,189</b>	(266,457)
Transfers between funds		(41,696)	41,696	-	-
<b>Net movement in funds</b>		<b>(86,685)</b>	<b>150,874</b>	<b>64,189</b>	(266,457)
<b>Reconciliation of funds</b>					
Total funds brought forward		370,143	582,801	952,944	1,219,401
<b>Total funds carried forward</b>	14	<b>283,458</b>	<b>733,675</b>	<b>1,017,133</b>	952,944

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. The attached notes form part of these financial statements.

Kensington and Chelsea Social Council

Balance sheet  
As at 31 March 2020

	Note	2020 £	£	2019 £	£
<b>Fixed assets</b>					
Tangible fixed assets	9		<b>9,431</b>		4,688
Investments	10		<b>23,221</b>		<b>37,019</b>
			<b>32,652</b>		41,707
<b>Current assets</b>					
Debtors	11	<b>137,324</b>		81,045	
Cash at bank and in hand	16	<b>1,082,456</b>		<b>1,373,502</b>	
		<b>1,219,780</b>		1,454,547	
<b>Liabilities</b>					
Creditors: amounts falling due within one year	12	<b>(235,299)</b>		<b>(543,310)</b>	
<b>Net current assets</b>			<b>984,481</b>		911,237
<b>Net assets</b>	13		<b>1,017,133</b>		<b>952,944</b>
<b>Funds</b>	14				
Restricted funds			<b>733,675</b>		582,801
Unrestricted Funds					
Designated funds			<b>56,023</b>		135,449
General funds			<b>227,435</b>		<b>234,694</b>
<b>Total Funds</b>			<b>1,017,133</b>		<b>952,944</b>

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The Financial Statements were authorised for issue by the Board of Trustees / Directors of Kensington & Chelsea Social Council and signed on its behalf by:

Shelina Thawer



Chair  
22 September 2020

Company Registration Number 4146373

The attached notes form part of the financial statements.

Mark Anfiligoff



Treasurer  
21 September 2020

Kensington and Chelsea Social Council

Statement of cash flows  
For the year ended 31 March 2020

	Note	2020 £	2019 £
<b>Cash flows from operating activities</b>			
<b>Net cash provided by operating activities</b>	15	<b>(294,955)</b>	94,819
<b>Cash flows from investing activities:</b>			
Interest/ rent/ dividends from investments		<b>13,594</b>	4,686
(Purchase) of fixed assets		<b>(9,685)</b>	-
<b>Cash provided by investing activities</b>		<b>3,909</b>	4,686
<b>Change in cash and cash equivalents in the year</b>		<b>(291,046)</b>	99,505
Cash and cash equivalents at the beginning of the year		<b>1,373,502</b>	1,273,997
<b>Cash and cash equivalents at the end of the year</b>	16	<b>1,082,456</b>	<b>1,373,502</b>



1 Accounting policies

a Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b Going concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period. In reaching that conclusion, the trustees have considered the impact of the COVID -19 pandemic on future activities and cash flows. There has been a significant change to service delivery in the move from face to face work with clients and partners to other methods of provision, but this has not involved any substantial increase in expenditure. Funding is secured and the trustees are confident that it will not be affected by the pandemic.

c Income

Income, including income from government and other grants, whether 'capital' or 'revenue', is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Grants are credited to income when they are receivable unless they are for activities relating specifically to a specific future period, in which case they are deferred to that period. Income received under contracts for services is recognised in the financial statements in proportion to the percentage of completion of the contract.

d Donations of gifts, services and facilities

Donated professional services and facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Accounting policies (continued)

f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects undertaken by the charity.

g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with their use of resources.

Costs of premises and administration are allocated on a per capita basis as follows:	
Sector support, representation and voice	63.8%
Health and wellbeing	34.7%
Support and governance costs	1.5%

- Other expenditure represents those items not falling into any other heading.
- Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs comprise the salary and overhead costs of the central function.

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

Support and governance costs are re-allocated to each of the activities on the following basis which is an estimate, based on staff time, of the amount attributable to each activity

Sector support, representation and voice	64.9%
Health and wellbeing	35.1%

i Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

j Tangible fixed assets and depreciation

Items of equipment are capitalised where the purchase price exceeds £2,000. Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Computer equipment	33.3% per annum
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Kensington and Chelsea Social Council

Notes to the Financial Statements  
For the year ended 31 March 2020

Accounting policies (continued)

**k Listed investments**

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. Any change in fair value will be recognised in the statement of financial activities. Income distributions from investments are included when receivable and the amounts can be measured reliably by the charity; this is normally upon notification of the income paid or payable by the investment fund.

**l Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**m Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**n Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

**o Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**p Pensions**

The charitable company agrees to contribute to personal pension schemes operated by some members of staff. The charitable company also offers employees an auto enrolment pension scheme to which they make contributions unless they choose to opt out. The pension cost charge represents contributions payable by the charitable company to the scheme. The charitable company has no liability under the schemes other than for the payment of those contributions.

Kensington and Chelsea Social Council

Notes to the Financial Statements  
For the year ended 31 March 2020

**2 Incoming resources from charitable activities**

	Unrestricted £	Restricted £	2020 Total £	2019 Total £
<b>Sector support, representation and voice</b>				
Royal Borough of Kensington & Chelsea	196,750	22,485	<b>219,235</b>	200,126
Trust for London	-	50,000	<b>50,000</b>	-
Tudor Trust	-	22,640	<b>22,640</b>	-
Big Lottery	-	10,000	<b>10,000</b>	-
Bi Borough ICT	5,300	-	<b>5,300</b>	5,299
West London CCG	-	166,666	<b>166,666</b>	166,667
Westway Development Trust	-	2,880	<b>2,880</b>	7,000
London Funders	-	-	-	10,000
John Lyon's Charity	-	-	-	9,000
Arts Council	-	-	-	15,000
Thrive Tribe	-	-	-	6,344
Events, services for VCO's, fees	8,648	-	<b>8,648</b>	7,158
<b>Total sector support 2020</b>	<b>210,698</b>	<b>274,671</b>	<b>485,369</b>	426,594
Total sector support 2019	214,927	211,667		
<b>Health and wellbeing</b>				
West London CCG	51,365	500,000	<b>551,365</b>	529,365
Royal Borough of Kensington & Chelsea	-	21,500	<b>21,500</b>	-
<b>Total health &amp; wellbeing 2020</b>	<b>51,365</b>	<b>521,500</b>	<b>572,865</b>	529,365
Total health & wellbeing 2019	51,365	478,000		
<b>Covid 19 relief</b>				
Westway Development Trust	-	25,000	<b>25,000</b>	-
<b>Total Covid 19 relief 2020</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	-
Total Covid 19 relief 2019	-	-		
<b>Total income from charitable activities 2020</b>	<b>262,063</b>	<b>821,171</b>	<b>1,083,234</b>	955,959
Total income from charitable activities 2019	266,292	689,667		

**3 Income from investments**

	Unrestricted £	Restricted £	2020 Total £	2019 Total £
Bank interest	261	-	<b>261</b>	1,194
Bank interest from notice deposit accounts	11,725	-	<b>11,725</b>	1,939
Investment income	1,608	-	<b>1,608</b>	1,553
<b>Total income from investments 2020</b>	<b>13,594</b>	<b>-</b>	<b>13,594</b>	4,686
Total income from investments 2019	4,686	-		



4 Analysis of expenditure

	Cost of raising funds £	Sector support, representation & voice £	Health and wellbeing £	Covid 19 relief	Governance costs £	Support costs	2020 £	2019 £
Salaries (Note 7)	-	273,555	137,438	-	2,574	5,149	418,716	386,881
Temporary and freelance staff and consultants	-	33,852	7,157	-	100	199	41,308	73,793
Staff and volunteer costs	-	7,212	2,628	-	71	64	9,975	17,351
Events, workshops and forums	1,691	34,726	6,851	-	5	739	44,012	83,183
Marketing, publicity and website	-	1,794	194	-	3	11,237	13,228	4,200
Grants to other organisations	-	-	71,133	-	-	-	71,133	200,015
Provision of services to develop the sector	-	6,965	-	-	-	2,640	9,605	23,995
Payments to partners to deliver services	-	-	50,200	10,000	-	-	60,200	-
Newsletters, videos and other media production	-	125	-	-	-	-	125	2,904
Service delivery	-	-	265,233	-	-	-	265,233	353,903
Other project delivery costs	-	7,342	2,773	-	21	41	10,177	18,153
Premises and equipment costs	-	29,765	16,196	-	226	3,318	49,505	42,576
Depreciation	-	-	-	-	-	4,942	4,942	1,714
Insurance	-	872	474	-	7	13	1,366	1,500
Office overheads	-	5,766	2,314	-	31	1,507	9,618	6,981
Audit and compliance	-	-	-	-	9,698	-	9,698	11,144
	1,691	401,974	562,591	10,000	12,736	29,849	1,018,841	1,228,293
Support costs	-	19,372	10,477	-	-	(29,849)	-	-
Governance costs	-	8,266	4,470	-	(12,736)	-	-	-
<b>Total expenditure 2020</b>	<b>1,691</b>	<b>429,612</b>	<b>577,538</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>1,018,841</b>	<b>1,228,293</b>
<b>Prior year</b>								
Unrestricted direct expenditure	-	191,852	72,755	-	14,273	9,949		
Restricted direct expenditure	-	249,248	690,216	-	-	-		
Unrestricted support & governance costs allocated	-	15,527	8,695	-	(14,273)	(9,949)		
<b>Total expenditure 2019</b>	<b>-</b>	<b>456,627</b>	<b>771,666</b>	<b>-</b>	<b>-</b>	<b>-</b>		

Of the total expenditure, £306,848 was unrestricted (2019: £288,829) and £711,993 was restricted (2019: £939,464).

Kensington and Chelsea Social Council

Notes to the financial statements  
For the year ended 31 March 2020

5 Net income/(expenditure) for the year

This is stated after charging :	<b>2020</b>	2019
	<b>£</b>	<b>£</b>
Depreciation	<b>4,942</b>	1,714
Auditors' remuneration:		
▪ Audit fees		
▪ Provision for current year	<b>3,746</b>	3,708
▪ Underprovision in previous year	<b>2</b>	17
Operating lease rentals:		
▪ Property	<b>32,384</b>	29,024

6 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:	<b>2020</b>	2019
	<b>£</b>	<b>£</b>
Salaries and wages	<b>368,131</b>	345,010
Social security costs	<b>30,442</b>	27,919
Employer's contribution to defined contribution pension schemes	<b>19,339</b>	13,952
Employer's contribution to death in service insurance	<b>654</b>	-
Redundancy and termination costs	<b>150</b>	-
	<b>418,716</b>	386,881
Agency and temporary staff	<b>20,700</b>	54,127
	<b>439,416</b>	441,008

No employee earned greater than £60,000 during the year (2019: nil).

The total employee benefits including employer NI and pension contributions of the key management personnel were £114,509 (2019: £110,658).

The charity trustees were not paid or received any other benefits from employment with the charity in the year (2019: £nil). 2 trustees were reimbursed expenses during the year totalling £11 (2019: £nil). No charity trustee received payment for professional or other services supplied to the charity (2019: £nil).

7 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was 11 (2019: 11).

The average number of employees (full-time equivalent) during the year for each activity was as follows:

	<b>2020</b>	2019
	<b>No.</b>	<b>No.</b>
Sector support, representation and voice	<b>6.3</b>	6.5
Health and wellbeing	<b>3.5</b>	3.6
Governance and Support	<b>0.1</b>	0.1
	<b>9.9</b>	10.2

Kensington and Chelsea Social Council

Notes to the financial statements  
For the year ended 31 March 2020

8 Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

9 Tangible Fixed Assets

	<b>Furniture and equipment</b>	<b>Total</b>
	<b>£</b>	<b>£</b>
<b>Cost</b>		
At 1 Apr 2019	50,997	<b>50,997</b>
Additions in year	9,685	<b>9,685</b>
	<b>60,682</b>	<b>60,682</b>
At 31 Mar 2020		
<b>Depreciation</b>		
At 1 Apr 2019	46,309	<b>46,309</b>
Charge for the year	4,942	<b>4,942</b>
	<b>51,251</b>	<b>51,251</b>
At 31 Mar 2020		
<b>Net book value</b>		
<b>At 31 Mar 2020</b>	<b>9,431</b>	<b>9,431</b>
At 31 Mar 2019	4,688	4,688

10 Investments

	<b>2020</b>	2019
	<b>£</b>	<b>£</b>
<b>Investments at fair value:</b>		
Listed investments - UK	<b>23,221</b>	37,019
	<b>23,221</b>	37,019
<b>Movements</b>		
Market value at the start of the year	<b>37,019</b>	35,828
Net (loss) on revaluation	<b>(13,798)</b>	1,191
	<b>23,221</b>	37,019
Market value at the end of the year		
The following holdings constituted 5% or more of the total portfolio:		
8629.13 ordinary shares in Schroders Unit Trusts Limited	<b>100%</b>	100%

11 Debtors

	<b>2020</b>	2019
	<b>£</b>	<b>£</b>
Grant debtors	<b>115,000</b>	68,046
Trade debtors	<b>9,105</b>	2,662
Connected company	<b>51</b>	51
Other debtors	<b>2,642</b>	-
Prepayments	<b>10,526</b>	10,286
	<b>137,324</b>	81,045



Kensington and Chelsea Social Council

Notes to the financial statements  
For the year ended 31 March 2020

12 Creditors : amounts due within 1 year

	2020 £	2019 £
Tax and Social Security	9,598	8,809
Trade creditors	36,899	38,478
Other creditors	17,596	8,240
Accruals	4,539	4,450
Deferred income and grants in advance	166,667	483,333
	<b>235,299</b>	<b>543,310</b>

Deferred income

	2020 £	2019 £
Balance at the beginning of the year	483,333	-
Amount released to income in the year	(316,666)	-
Amount deferred in the year	-	483,333
Balance at the end of the year	<b>166,667</b>	<b>483,333</b>

Deferred income comprises the remaining one year of a three year grant from West London CCG totalling £500,000.

13 Analysis of net assets between funds

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	-	9,431	-	<b>9,431</b>
Investments	23,221	-	-	<b>23,221</b>
Current assets	234,785	46,592	938,403	<b>1,219,780</b>
Liabilities	(30,571)	-	(204,728)	<b>(235,299)</b>
<b>Net assets at 31 March 2020</b>	<b>227,435</b>	<b>56,023</b>	<b>733,675</b>	<b>1,017,133</b>

Kensington and Chelsea Social Council

Notes to the financial statements  
For the year ended 31 March 2020

14 Movements in funds

	At 1 Apr 2019 £	Incoming resources £	Outgoing resources £	Transfers £	At 31 Mar 2020 £
<b>Restricted funds:</b>					
Voluntary sector transformation (WLCCG)	272,285	166,666	(101,190)	-	<b>337,761</b>
Grenfell engagement					
--London Funders	3,502	-	(3,502)	-	-
--Trust for London	-	50,000	(50,000)	-	-
--Tudor Trust	-	22,640	(10,831)	-	<b>11,809</b>
Reaching Potential					
--Big Lottery	-	10,000	(10,000)	-	-
--Westway Development Trust	-	2,880	(3,568)	688	-
NK Capacity building (RBK&C)	-	22,485	(19,127)	-	<b>3,358</b>
Health engagement (WLCCG)	9,679	47,000	(62,788)	12,404	<b>6,295</b>
Health grants admin (WLCCG)	2,408	-	-	(2,408)	-
Self care North Ken (WLCCG)	-	115,000	(10,568)	-	<b>104,432</b>
Self care delivery (WLCCG)	-	188,000	(230,173)	42,173	-
Self care innovations (WLCCG)					
--Programme administration	19,795	-	(29,069)	20,000	<b>10,726</b>
--Direct support to the sector	185,001	-	(9,929)	(21,165)	<b>153,907</b>
Men's Shed (WLCCG & RBK&C)	55,000	21,500	(50,200)	-	<b>26,300</b>
Self care mental health (WLCCG)					
--Programme administration	-	29,823	(14,780)	-	<b>15,043</b>
--Grants to organisations	-	120,177	(71,133)	-	<b>49,044</b>
North Ken engagement	35,131	-	(25,135)	(9,996)	-
Covid 19 relief (Westway Trust)	-	25,000	(10,000)	-	<b>15,000</b>
<b>Total restricted funds</b>	<b>582,801</b>	<b>821,171</b>	<b>(711,993)</b>	<b>41,696</b>	<b>733,675</b>
<b>Unrestricted funds:</b>					
<i>Designated funds:</i>					
Project support	25,000	-	(2,640)	2,640	<b>25,000</b>
Technology support and development	37,996	-	(15,541)	(8,455)	<b>14,000</b>
Self care delivery	62,765	-	-	(62,173)	<b>592</b>
Anniversary fund	5,000	-	(731)	2,731	<b>7,000</b>
Depreciation fund	4,688	-	(4,942)	9,685	<b>9,431</b>
<i>Total designated funds</i>	<b>135,449</b>	<b>-</b>	<b>(23,854)</b>	<b>(55,572)</b>	<b>56,023</b>
General funds	234,694	275,657	(282,994)	13,876	<b>241,233</b>
Unrealised gains on investment assets	-	(13,798)	-	-	<b>(13,798)</b>
<b>Total unrestricted funds</b>	<b>370,143</b>	<b>261,859</b>	<b>(306,848)</b>	<b>(41,696)</b>	<b>283,458</b>
<b>Total funds</b>	<b>952,944</b>	<b>1,083,030</b>	<b>(1,018,841)</b>	<b>-</b>	<b>1,017,133</b>

Transfers Between Funds

Transfers are made from funds for the full amount of purchases of capital equipment to the designated depreciation fund and depreciation of these assets is charged to that fund. For capital items bought specifically for a project, the whole cost is charged to that project, otherwise the cost is allocated across the projects on the same basis as other costs.

Transfers are made from general unrestricted funds to cover deficits on completed restricted projects.

Transfers have been made to and from designated funds in line with the Reserves Policy and between

Purposes of restricted funds

Voluntary sector transformation (WLCCG)	Funding from West London Clinical Commissioning Group (WLCCG) has been awarded to deliver a programme of voluntary sector transformation support which will position organisations to be tender ready for NHS contracts in the future and to strengthen the self care consortium run by KCSC. KCSC’s role is to administer and lead the project
Grenfell engagement (Trust for London & Tudor Trust)	Funding has been received by KCSC to lead on engagement and community development to strengthen community relations and influencing with decision makers and support the social action initiatives which seek to empower residents and community groups within North Kensington.
Health engagement (WLCCG)	The funding is the longest standing and most consistent received from WLCCG to enable KCSC to work with the CCG to build its relationship with the voluntary sector. The funding covers costs for engagement activities/events particularly on areas where the CCG need to consult on agreeing their priorities. It also covers funding for senior staff within KCSC including the CEO to attend all of steering group meetings and committee meetings which they run.
Reaching potential (Big Lottery Awards for All & Westway Trust Young Futures Fund)	Funding has been received from the Big Lottery Awards for All and Westway Trust Young Futures Fund to fund the post of Projects & Events Assistant in order to provide focussed training events for VCSE's.
North Kensington capacity building (RBK&C)	Funding was awarded to set up a social prescribing programme to support the Grenfell Recovery. Funding is targetted at providing emotional and mental health wellbeing services as well as other services that will support the community of North Kensington.
Self care pilot service delivery (WLCCG)	KCSC manages the self care contract funded by WLCCG. The work includes negotiating contracts with voluntary and community sector providers and overseeing the systems and functions including the referrals and monitoring. KCSC also advocates on behalf of providers to the WLCCG to ensure they understand the needs of the providers. The delivery element of the programme is the funds paid out to the providers for delivering the self care services.
Self care innovations (WLCCG)	Provided by WLCCG, the money is available to administer a grant programme as well as contract specific pieces of work, all of which allow for testing new ideas with a view to running sustainable health and wellbeing services. The remaining funds will be used to continue the work into the next financial year.

Purposes of restricted funds (continued)

Men's Shed (WLCCG & RBK&C)	Funds were received for KCSC to oversee the application process to source a provider to deliver a Men's Shed project within North Kensington. The funds also cover payment to the provider to deliver the Men's Shed services through March 2021.
Self care mental health engagement (WLCCG)	The funding from WLCCG is provided to continue the expansion of the self care pilot into mental health. KCSC’s role is to administer a programme to give grants directly to VCO's to deliver wellbeing services for people with mental health needs.
North Kensington Engagement (WLCCG)	Funds were awarded to run a grants programme for engagement and community development health and wellbeing activities to be delivered within the North Kensington area.
Covid 19 relief (Westway Trust)	Funds were awarded for an emergency food distribution during the Covid 19 crisis. In partnership with Age UK Kensington & Chelsea, KCSC has set up distribution centres to enable them to purchase and deliver food to vulnerable individuals and families under the age of 65.

Purposes of designated funds

Project support	Funds have been set aside to provide additional aid to ensure capacity is fully met in delivering projects.
Technology support and development	Funds have been set aside to support advancement in KCSC's technological systems, including a full move to the cloud and related IT costs and improved and integrated database systems and website review and restructure.
Self care delivery	The balance of the restricted fund could not be carried forward so the WLCCG agreed that the funds could be unrestricted and ring fenced for spending on self care activities.
Anniversary fund	Funds have been set aside for the preparation and delivery of activities to celebrate KCSC's 60 year anniversary in 2020.



Notes to the financial statements  
For the year ended 31 March 2020

15 Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2020 £	2019 £
<b>Net income for the reporting period (as per the statement of financial activities)</b>	<b>64,189</b>	(266,457)
Depreciation	4,942	1,714
Interest, rent and dividends from investments	(13,594)	(4,686)
Loss(gains) on investments	13,798	(1,191)
(Increase) in debtors	(56,279)	(61,321)
(Decrease)/increase in creditors	(308,011)	426,760
<b>Net cash provided by operating activities</b>	<b>(294,955)</b>	94,819

16 Analysis of cash and cash equivalents

	2020 £	2019 £
Cash at bank and in hand	55,435	573,723
Cash in notice deposit accounts	1,027,021	799,779
	<b>1,082,456</b>	1,373,502

17 Operating lease commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

	Property 2020 £	2019 £
Less than 1 year	32,384	29,024
1 - 2 Years	-	32,384
	<b>32,384</b>	61,408

18 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. Each member is liable to contribute a sum not exceeding £1 in the event of the charity being wound up.

19 Related party transactions

There are no related party transactions to disclose for 2020 (2019: none).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

Notes to the financial statements  
For the year ended 31 March 2020

20 Notes from 2019 accounts

a Analysis of assets and liabilities by funds of previous reporting period

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	-	4,688	-	4,688
Investments	37,019	-	-	37,019
Current assets	217,223	130,761	1,106,563	1,454,547
Liabilities	(19,548)	-	(523,762)	(543,310)
<b>Net assets at 31 March 2019</b>	<b>234,694</b>	<b>135,449</b>	<b>582,801</b>	<b>952,944</b>

c Details of movement in funds during the previous reporting period

	At 1 Apr 2018 £	Incoming resources £	Outgoing resources £	Transfers £	At 31 Mar 2019 £
<b>Restricted funds:</b>					
Voluntary sector transformation (WLCCG)	255,263	166,667	(149,645)	-	272,285
Grenfell engagement (London Funders)	33,106	10,000	(64,604)	25,000	3,502
John Lyons, Westway Development Trust)	-	29,000	(29,000)	-	-
Capacity Building (John Lyons, RBK&C)	-	6,000	(6,000)	-	-
Health engagement (WLCCG)	10,906	55,000	(56,227)	-	9,679
Health grants programme (WLCCG)					
--Programme administration	10,646	10,000	(18,238)	-	2,408
--Grants to organisations	50,000	-	(50,000)	-	-
Self care pilot service delivery (WLCCG)	-	188,000	(188,000)	-	-
Self care innovations (WLCCG)					
--Programme administration	20,692	-	(58,897)	58,000	19,795
--Direct support to the sector	246,236	-	(3,235)	(58,000)	185,001
Men's Shed (WLCCG)	-	55,000	-	-	55,000
Mental health engagement					
--Programme administration	26,534	-	(30,734)	4,200	-
--Grants to organisations	146,000	-	(150,015)	4,015	-
North Kensington Engagement (WLCCG)	-	170,000	(134,869)	-	35,131
<b>Total restricted funds</b>	<b>799,383</b>	<b>689,667</b>	<b>(939,464)</b>	<b>33,215</b>	<b>582,801</b>
<b>Unrestricted funds:</b>					
<i>Designated funds:</i>					
Project support	25,000	-	-	-	25,000
Technology support and development	20,000	-	(2,004)	20,000	37,996
Self care delivery	91,164	-	(28,399)	-	62,765
Anniversary fund	-	-	-	5,000	5,000
Depreciation fund	6,402	-	(1,714)	-	4,688
<i>Total designated funds</i>	<i>142,566</i>	<i>-</i>	<i>(32,117)</i>	<i>25,000</i>	<i>135,449</i>
General funds	277,452	270,978	(256,712)	(58,215)	233,503
Unrealised gains on investment assets	-	1,191	-	-	1,191
<b>Total unrestricted funds</b>	<b>420,018</b>	<b>272,169</b>	<b>(288,829)</b>	<b>(33,215)</b>	<b>370,143</b>
<b>Total funds</b>	<b>1,219,401</b>	<b>961,836</b>	<b>(1,228,293)</b>	<b>-</b>	<b>952,944</b>



# Thank you to our funders

Kensington and Chelsea Social Council would like to thank all the funders that have supported us during the year.



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