

Working to strengthen local voluntary and community organisations

# Annual Report and Accounts 2023-24





## *Westway Winter Street Parade*



Annual Report and Accounts 2023-24

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# About KCSC



### **Our Vision**

Residents of Kensington and Chelsea have improved lives.

### **Our Values**

- Social justice
- Listening and learning
- Collaborative working
- Respect and dignity
- Integrity

### **Our Mission**

Working to strengthen and promote local voluntary and community organisations; Supporting communities to be the drivers of change.

### **Our Position**

- Influencer
- Challenger
- Leader
- Knowledgeable

# Legal and Administrative Information

#### **Directors and Trustees**

Helen Cylwik Judith Davey Modan Deb (Treasurer) Stephen Duckworth (Deputy Chair) Chris Brophy Ann Goodger Annie Redmile (resigned 21/11/23) Shelina Thawer, PhD (Chair) Anna-Louise Thomond Simone Stephen

#### **Chief Executive Officer**

Angela Spence

#### **Company Number**

04146375

#### **Charity Number**

1087457

#### **Registered Office**

111-117 Lancaster Road London W11 1QT

#### **Independent Auditors**

Goldwins Limited 75 Maygrove Road London NW6 2EG

#### **Bankers**

CAF Bank Ltd PO Box 289, West Malling Kent ME19 4JQ

#### **Solicitors**

Russell Cooke 2 Putney Hill London SW15 6AB

# Welcome from the Chair

Dear Members and Colleagues,

In this year's Annual Report, we take the opportunity to share the progress we have made over the last 12 months.

During 2023-24, KCSC began its journey of reviewing and planning our new three-year strategy 2024-2027. During our staff and trustee away day held in August 2023, we reflected on and discussed what we should do differently in all of our key areas of work, namely: organisational development, community development, voice and influencing, health and wellbeing as well as our internal systems and processes. We had some very fruitful discussions that set us on the course for further development work throughout the year. I would like to thank Michael Ashe who helped facilitate some of those important discussions on the day.

As part of our strategic planning process, I am pleased that the board of trustees agreed that we should conduct an extensive engagement exercise with our stakeholders to gain a better understanding of the impact of KCSC's work. While the internal strategic planning was a very important part of the process, we recognised that as an organisation KCSC can only continue to develop its services if we are able to understand what our stakeholders think about our current work and can feedback on where we need to improve. Thank you to Katy Dawe and Giulia Macgarr the consultants who carried out the outcomes and impact review and did such an excellent job. Most of all thank you to all our stakeholders who participated and fed into the review.

The list of recommendations we received helped feed into our new three-year strategy which includes areas such as: improving our membership offer and relationships with our members; improving our communications; being clear about what we do; and how we can help. Delivering a more focussed approach in supporting smaller organisations and organisations led by and working with marginalised communities; and being clearer and more consistent in how we define and deliver our services in amplifying the voice of the voluntary and community sector and our residents.

Our new three-year strategy is now available on KCSC's website. As with any new strategy, funding challenges remain for KCSC, as I know it does for the majority of voluntary and community organisations. Three years of ambitions and goals we want to achieve means being financially secure and we will endeavour to meet those financial challenges and work closely with our stakeholders across the voluntary and statutory sector to secure a stronger, viable future.



Against the backdrop of the financial challenges that remain owing to economic uncertainties, KCSC recognises the difficult funding environment for the sector. Where KCSC can do its best to support organisations, it will do so, and we always welcome your feedback on any further support you feel is needed.

At this time, I would like to thank those who support KCSC and recognise the vital work we do. Foremost, thank you to all our funders for the financial support and trust without whom we would not be able to deliver our vital work. Thank you to our voluntary and community sector members and colleagues who support KCSC in many ways - attending our many events and activities; collaborating with KCSC; and coming to us for advice and support. Thank you to our wider stakeholders across the statutory and private sectors and the NHS with whom we work in partnership.

Finally, my thanks go to the board of trustees and the staff at KCSC where together we strive to ensure KCSC is a well-run organisation. I would like to give a special mention to Annie Redmile, who stepped down during this financial year, for her valuable contribution as a board member.

Shelina Thawer, PhD 9 September 2024

# **Introduction** from the Chief Executive Officer



During the year I have liaised with many of my VCS colleagues personally or through our many meetings and events, and I understand the ongoing challenges they face. Funding that enables a more secure future, staff and volunteer recruitment and staff retention continue to be some of the biggest challenges and KCSC has not been immune to this either. The year ahead with a new Government still signals a difficult economic environment which will impact on the sector and our communities, yet I continue in my role to have full admiration for the

sector's determination and passion to make a difference in the community.

You will read in our report about the main services we provide which I'll focus on. Our Health and Wellbeing work is going from strength to strength since the appointment of Liam Pywell our Health and Wellbeing Strategic Lead who works across the Bi borough and has certainly begun to make a mark, not only with the VCS but with our NHS and Council colleagues. Last year we produced the Bi Borough VCS Health and Wellbeing Strategy, 'Doing Things Differently' and with the newly established Vibrant and Healthy Communities programme we continue to advocate and bring the VCS into a stronger position to be agents of change within the health and wellbeing space. I would like to thank several members of the team who moved on during the year namely Naomi Bartlett, Nadia Ntwari and Genesis Ali.

Providing organisational development support is a core part of our work and throughout the year the team has provided one to one support to many of our local organisations, training sessions and meet the funder sessions. All of these remain essential aspects of seeking to equip our VCS colleagues with the knowledge and skills required to run effective organisations. My thanks go out to Nada Salam who left KCSC during the year. Over the years KCSC has worked collaboratively with providers to offer finance advice and support to local organisations and this service became even more pertinent with the increase in start up organisations over more recent years. Unfortunately, due to funding not being renewed, this service came to an end at the close of the financial year. KCSC would like to thank all those who worked with us and in particular Abdullah Mohamed who left KCSC at the end of March 2024.

Through our Community Support programme, the funding from RBKC has enabled us to continue to provide support to local food providers, creating a new food provider network and strengthening links with local VCO, statutory and health services.

With ongoing funding from Trust for London and Tudor Trust our community development work had a particular focus on local planning this year and played an



instrumental role in bringing local residents together to prepare for and respond to the Examination in Public for the borough's Local Plan.

This was our final year of the Kensington and Chelsea Together four-year programme funded by the City Bridge Foundation. We hope to utilise the learning from this programme to apply for future funding to support our equity and racial justice work. Last but not least a big thank you to the Central team who spent much of their time focusing on the upgrade of our website to Drupal 10. This was a big undertaking which was very well managed.

I would like to give a personal thank you to all our stakeholders that took part in our impact and outcomes review. Receiving constructive and honest feedback was very important to us all at KCSC and opening ourselves up to understand just what you think about KCSC has taken us on a critical journey of self-exploration.

My total appreciation goes to all of the staff at KCSC for all the hard work that is carried out on a day-to-day basis in spite of some of the challenges that we face. Whilst we lost a few members of the KCSC team, we welcomed Vicki Harrison-Carr as the new Director of Operations, Stephen Blann to the Health and Wellbeing Team and Liam Pywell mentioned earlier. Finally, thank you to the Board for your commitment and dedication in supporting and challenging KCSC to be the best it can be in the furtherance of our mission.

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Angela Spence, CEO 9 September 2024

# Directors/Trustees' Report

**The Trustees present their report and the financial statements** for the year ending 31 March 2024.

#### **Legal Status**

Kensington and Chelsea Social Council (KCSC) is a registered charity and a company limited by guarantee. The governing document of KCSC is its Memorandum and Articles of Association.

#### **Organisation of the Charity**

KCSC is governed by a Board of Trustees. The responsibility for planning, service delivery and reporting is delegated to the Chief Executive Officer (CEO) and the staff team. The CEO reports to the Board of Trustees. KCSC is the Royal Borough of Kensington and Chelsea's recognised voluntary sector 'infrastructure' organisation. Its mission as stated in its 2021-2024 Strategic Plan is 'Working to strengthen and promote local voluntary and community organisations; Supporting communities to be the drivers of change'. It does this through a wide variety of organisational and community development activities, facilitating voluntary sector and community participation, representing the sector's views at a strategic level and working with key statutory stakeholders.

### Structure, Governance and Management

KCSC is a membership organisation; all voluntary and community organisations working in the Royal Borough of Kensington and Chelsea which meet a broad set of criteria are eligible to be members. The strategic direction of KCSC is the responsibility of the Board of Trustees, whilst the implementation of strategy, financial management and the running of the organisation is delegated to the CEO. The Trustees receive regular reports and recommendations from the CEO regarding the recruitment, supervision and appraisal of staff. The performance of the CEO is appraised regularly by Trustees.

Trustees are elected annually at annual general meetings. At their first meeting they elect office-holders and sub-committee members. In situations where vacancies occur, Trustees can co-opt individuals who serve until the next Annual General Meeting (AGM), when they stand down together with elected members. A Trustee induction and training policy has been in place since the 2006 AGM.

KCSC is a member of the National Association for Voluntary and Community Action (NAVCA) and has achieved NAVCA's quality mark. Membership of NAVCA requires KCSC to comply with criteria which include having a statement of values and performing the five functions of a local infrastructure organisation.

#### **Risk Management**

The charity maintains a risk register. Trustees have considered the risks faced by KCSC and these are reviewed annually. In 2023/24, special attention was paid to maintaining overall financial stability due to the ending of some NHS funds and ensuring KCSC met VAT legal obligations.

#### **Financial Review**

The Statement of Financial Activities shows incoming resources for the 2023/24 yearend of £1,267,068 (2022/23: £1,019,064) and outgoing resources of £1,631,787 (2022/23: £1,567,835). At this point, restricted funds were £514,153 (2022/23: £884,756), designated funds were £11,432 (2022/23: £37,000) and unrestricted funds were £223,878 (2022/23: £216,500).

Our largest funders are the Royal Borough of Kensington and Chelsea and North West London Integrated Care Board (NWL ICB), income from which represents 86% of total income.

Funding is provided through a mix of service level agreements and grants. From our total 2023/24 income, £743,457 was distributed as payments to the voluntary and community sector operating across Kensington and Chelsea and (in the case of NWL ICB funding) Queen's Park and Paddington.

#### Investments

The Trustees considered the charity's investments and decided to retain current investments. Total investments, valued at the end of the year at £34,231 (2022/23: £32,737), were held in unit trusts administered by Schroders.

#### **Reserves and Reserves Policy**

The charity has a reserves policy. It is our intention to hold unrestricted funds of £150,000, equivalent to six months' running costs. Our reserves will provide cash flow, help us to manage fluctuations in funding and, if necessary, meet contingent liabilities. Trustees are confident that they can maintain a solvent organisation for the foreseeable future.

#### **Public Benefit**

Our activities comply with the duty under section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. We continue to meet this duty through our charitable objects, which are:

"To promote any charitable purpose for the benefit of the community in Greater London with particular reference to the Royal Borough of Kensington and Chelsea by the advancement of education, the protection of health, the protection of the environment and the relief of poverty, sickness and distress".

Shelina Thawer, PhD 9 September 2024

# Activities and Achievements in 2023/24

This section is grouped into two parts, to reflect the structure of our financial statements: Health and Wellbeing, and Sector Support, Representation & Voice.

## Health and Wellbeing

#### **Vibrant and Healthy Communities**

The introduction of a VCS health strategic lead role has provided much needed capacity to support the sector. The role has enabled us to take the lead on our Vibrant & Healthy Communities programme, with plans to invest in a VCS impact framework, as well as a co-production and community engagement framework to support ongoing partnerships. We have been working on our relationships with NHS and public health leaders, spending time sitting alongside NHS staff to build connections and contact points. We have also supported more VCS organisations to become involved in local healthcare decision-making, including being a vital part of the My Care My Way (MCMW) review group.

Through the Vibrant & Healthy Communities programme, we now have a shared approach to addressing health inequalities that is led by the VCS, acknowledging the role we play in tackling the root causes of inequality, such as poverty and isolation. By supporting more VCS organisations to get involved in key meetings with NHS leaders, we are making sure that the expertise in our sector is heard and properly used to inform decision-making. That includes ensuring we have a seat at the table in the newly formed Integrated Neighbourhood Teams. INTs are cross-sector partnerships that make decisions together on improving local support for the residents we serve.

We have also undertaken research and gathered insights to understand how the VCS can best demonstrate our impact and will now be working on an impact framework over the coming year. We continue to use the third sector Health and Wellbeing strategy 'Doing things Differently' produced in 2023 as a guide in developing opportunities for the VCS.

#### **Social Prescribing**

KCSC continued to manage three social prescribing self-care programmes.

#### **My Care My Way**

MCMW is a well-established collaboration, involving a broad range of NHS services, social care and the VCS. KCSC manages the self-care element of the programme. taking referrals from NHS staff. It provides integrated care for patients aged 65 and over, to help keep them well. In 2023/24, four VCS organisations were funded to deliver 14 services, including Carers Respite, Befriending, Information & Advice, and a wide range of group activities. Some services were modified to ensure they remain relevant to needs. KCSC provided training on the MCMW programme for NHS staff to ensure patients were referred to the most appropriate services.



880

3049referrals sessions delivered

12

#### **Case study**

Mr P was awarded a High-Rate Attendance Allowance of £92.40 initially and then £101.75 per week and received a lump sum of around £1,300. The award of Pension Credit and Attendance Allowance made him eligible to receive a Severe Disability Premium. Mr P shared how he was impressed by the kindness and professionalism of the staff providing information and advice support.

Client X described the social prescribing service she had received as excellent. She never knew what was out there and is so grateful to have been steered in the right direction. *"The Pilates class is a lovely group, and I made friends. Everyone is down to earth, and it provides the tonic I need"* Having been anxious and stressed only three months ago, staff observed a total transformation in the client. She is so much more confident and outgoing, you can literally hear the change in her voice.



#### **Community Living Well**

Community Living Well is an integrated service for people aged 16 and over who need support with their mental health and wellbeing. The self-care programme was part of a much wider programme. Seven local VCS organisations were funded through this programme in 2023/24, providing a range of one to ones, group activities, advice and support.



Quotes from clients:

"I feel blessed to have the ND doulas in my life at a time I was at my most desperate. They have shown me great love and respect, this is something I will never forget and gives me hope that there are still many people in the world who are kind and helpful"

"I like the flexibility of your programme, and the activities, gardening and playreading, have been really helpful. You can choose whether to come or not - this freedom is really good in the headspace I've got. And the emails, letting me know what's happening - it has opened doors - it is open door support."

#### Healthier Futures North Kensington Self-Care Programme

Healthier Futures North Kensington Self Care programme was launched in February 2020 with the aim of improving the health and wellbeing of residents in North Kensington, and those directly affected by the Grenfell Tower fire with the aim of increasing access to VCS provision and equipping patients to better manage their long-term conditions. KCSC coordinated a varied menu of services, delivered by the VCS, to individuals and groups.

"These types of sessions give me life and keep me in good health, I am able to do exercise, socialise, meet with friends, and have a laugh. I feel very good in this group."

"I have recently joined the Women's yoga hosted by Jaya and am glad I have found this resource. It has improved my mind, body and soul as well as helping me to feel more connected to my community."





sessions delivered



# Sector Support, Representation and Voice Organisational Development



#### **KCSC's work with organisations**

KCSC's core work supporting the voluntary and community sector (VCS) is delivered by our Organisational Development team. We provide a holistic approach to supporting organisations to ensure they gain appropriate skills, knowledge, confidence and resources.

We share best practice and help organisations to get the basics right, enabling them to access funding and ensuring sustainability. This includes advice on creating evaluation systems, developing community engagement strategies, forming governance structures, building financial systems, updating policies, and finding and applying for funding.

KCSC offers one-to-one advice, group training, and access to other specialist support, including legal advice. The OD Team supports:

- Forming lasting relationships
- Remaining community-focussed
- Building resilience, self-reliance and sustainability
- Encouraging collaboration and peer support within and between organisations



**15** training sessions

### 249

attendees at training sessions



#### 228

one-to-one advice sessions with 116 organisations

#### **Meet the Funder Events:**

Our online Meet the Funder sessions enable organisations to hear from funders about current grant programmes, useful advice on improving funding applications and insights into the grant-funding process. KCSC ran 6 events this year, attended by 133 people.



### "Thank you for your patience explaining, your attention and kindness. So many possibilities. Wow, you made funding look less scary and simple."

"We have benefited so much from joining the various meetings and educational classes you run about matters that relate to the work that we do as a CIC, and other charity organisations. I would also like to mention that the website and emails sent are valuable, as it gives an insight into so many things, from health to funding, which really helps once you are in the charity sector. So well done KCSC for being in the community and helping others grow by your support, may you continue the good work."

#### **Case study - Organisational Development (OD)**

The Organisational Development team worked closely with a small charity that brings together older Persian-speaking community members. The Persian Care Centre provides services and activities that improve people's health and wellbeing, reduce their loneliness and isolation, connect them to relevant support and increase their sense of belonging. Through 1-1 coaching sessions covering project planning, bid writing and budgeting; we supported the charity to become more financially resilient and more optimistic about its future:

"Our funding applications have seen a significant enhancement in quality. [The staff's] exceptional character, care, guidance and availability have been outstanding... [Their] sense of responsibility and wholehearted effort have provided invaluable support and improvement to our organisation."

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# Sector Support, Representation and Voice Working with the community

It was a strong year for our Community Development Team's work, as the long anticipated New Local Plan reached a pivotal point. This will be the framework for all the planning related processes in the borough. The plan covers actual proposals and development areas; addressing the policies and procedures that surround this. KCSC attended 13 sessions of inquiry. The twenty or so residents that KCSC galvanised have impacted in numerous ways, from actual building plans through to how the council incorporates trauma informed practice into their planning processes, referencing the awful events at Grenfell.

KCSC has assisted resident associations experiencing local challenges, helping to chair meetings and attempting to heal rifts. We undertook a process to identify training needs of residents in the borough; with the aim of amplifying voices, building activism, strengthening participation and organising. Building on this, KCSC fostered cooperation across North Kensington in response to the Flourish development. In an allied campaign we facilitated a space to bring the community alongside the tenants of Canalside house, something that is now growing into a big campaign in the North of the borough. We also remain a touchstone for community members and organisations for when they need support, encouragement or just someone to listen.

KCSC continued, though the Community Resilience Support Programme (CRSP), to form a strong network of six local food providers with the help of £45,000 from the GLA's Food Roots programme. Further funding of £5,000 from D Group enabled the team to pilot the Plinth platform to refer residents for specialist support with fuel debt. As a result, the team directly assisted over 500 residents and escalated many cases to our partners Nucleus and Citizen's Advice.

#### **The K&C Together Programme**

Funded by City Bridge Foundation continued to support local VCS organisations to become more representative and inclusive of their communities and beneficiaries, through training and one-to-one support. We provided tailored support to 14 organisations: including policy and practice reviews, stakeholder audits, developing community involvement methods, and recruiting staff and trustees more equitably. We delivered four training sessions to staff and volunteers of 48 organisations. We supported residents to activate their experiences and use their voices to create positive change with 55 individuals attending training. Through person-centred delivery, residents were equipped with skills and knowledge. given advice and support, provided with signposting information, and referred to rewarding VCS opportunities. Thirty residents signed up for decision-making opportunities.

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# Sector Support, Representation and Voice Sector Voice Development

#### Communications

KCSC aims to share information quickly and effectively using our website (kcsc.org.uk), e-bulletin, targeted mailings and social media. Our weekly e-bulletin provides information on local, VCS and national issues to hundreds of local organisations, partners, stakeholders and funders.

KCSC also uses its communications channels to seek views from the VCS, to ensure that we can represent its views effectively in our work.



**1000+** people received the KCSC E-Bulletin each week

#### Representation

KCSC sits on several Strategic Boards to ensure the voice of the VCS and the role we play is recognised within decision making.

The Boards we sit on are:

- Bi-borough Collaboration and Delivery Group (Health)
- Bi-borough Health and Wellbeing Board
- Bi-Borough Integrated Neighbourhood Teams (Health)
- Bi-borough Joint Strategic Needs
   Assessment
- Bi-borough Local Safeguarding Children
   Partnership
- NWL Volunteering and Voluntary Sector Programme Board
- RBKC Borough Resilience Forum
- Safer Neighbourhood Board
- Third Sector Together Executive and Membership Boards

#### Networking and informationsharing

Throughout the year, KCSC consistently ran a range of forums and network meetings that brought local organisations together to share information as well as engage with developments taking place at policy level, and at the front line of statutory and voluntary sector services.

KCSC brings organisations together at a range of forums and groups:

- Children, Young People and Families Forum
- Health and Wellbeing Forum
- Kensington and Chelsea Advice
   Forum
- Main Voluntary Organisations Forum
- North Kensington Health and Wellbeing Network
- Older People Providers Network
- Sexual Health Forum
- CEO Peer Network
- Safer Neighbourhood Board



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### KCSC's Current Priorities

#### **KCSC's five strategic aims**

These are taken from KCSC's Strategic Plan for 2021-2024.

#### Strategic Aim 1: Organisational Development

Build and sustain an effective, resilient, and representative local voluntary and community sector.

#### Strategic Aim 2: Community Development

Enable and support community led social action and voice.

#### Strategic Aim 3: Voice and Influence

Shape and influence policy in areas relevant to the Voluntary and Community Sector.

#### Strategic Aim 4: Health and Wellbeing

Support local voluntary and community organisations to deliver appropriate and effective health and wellbeing services.

#### Strategic Aim 5: Central Support

Communicate in a timely, appropriate and effective way to KCSC's stakeholders through a range of media and provide administrative support to ensure that every area of KCSC functions efficiently and that KCSC's stakeholder engagement activities are responsive and accessible.

### KCSC's **Future Priorities for the Year Ahead** taken from our new 3 year Strategic Plan 2024-2027

- Maintain high levels of membership engagement to ensure an effective two-way flow of communication.
- Build upon internal and external stakeholder satisfaction and involvement.
- Support voluntary and community organisations to be well run and sustainable with strong infrastructure, delivering impactful outcomes for their communities.
- Foster a collaborative sector with strong networks, partnerships and consortia.
- Build and harness local community voice and alliances.
- Bring the VCS together to share, learn and act.
- Represent and advocate for the local VCS, for local participation and community leadership.
- Co-ordinate Voluntary and Community Sector and statutory sector clinical and social care relationships.
- Build and sustain the Voluntary and Community Sector and communities' voice and role in the design and delivery of health and wellbeing services that aim to reduce health inequalities.

# **Auditor's Report**

To the Members of Kensington and Chelsea Social Council

#### Opinion

We have audited the financial statements of Kensington and Chelsea Social Council for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

#### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not

express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) has been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of the trustees**

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

### Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
  - identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of noncompliance;
  - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
  - The internal controls established to mitigate risks related to fraud or noncompliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.
- We reviewed the financial statement disclosures and tested these to supporting

documentation to assess compliance with applicable laws and regulations.

- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Councils website at: [www.frc.org.uk/ auditorsresponsibilities]. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Anthony Epton

Anthony Epton (Senior Statutory Auditor) for and on behalf of Goldwins Limited Statutory Auditor, Chartered Accountants 75 Maygrove Road, West Hampstead London NW6 2EG

15 September 2024

# **Statement** of financial activities

#### Statement of financial activities (including a summarised income and expenditure account) For the year ended 31 March 2024

		Unrestricted Funds	Restricted Funds	2024 Total	2023 Total
	Note	£	£	£	£
Income from: Donations Charitable activities	2 3	20	-	20	4,445
Sector support, representation and voice Health and wellbeing		188,785 54,872	296,076 717,178	484,861 772,050	440,701 565,638
Investment income	4	10,137		10,137	8,280
Total income	3	253,814	1,013,254	1,267,068	1,019,064
Expenditure on: Charitable activities	5				
Sector support, representation and voice		209,554	525,486	735,040	616,907
Health and wellbeing		48,968	847,779	896,747	950,928
Total expenditure	ž	258,522	1,373,265	1,631,787	1,567,835
Net (expenditure)/income before net gains on investments	6	(4,708)	(360,011)	(364,719)	(548,771)
Net gain/(loss) on investments	11	1,494		1,494	(2,015)
Net (expenditure)/income for the year		(3,214)	(360,011)	(363,225)	(550,786)
Transfers between funds		10,592	(10,592)		
Net income before other recognised gains/(losses)	6	4,164	(730,614)	(726,450)	(1,101,572)
Net movement in funds		7,378	(370,603)	(363,225)	(550,786)
Reconciliation of funds Total funds brought forward		216,500	884,756	1,101,256	1,652,042
Total funds carried forward	15	223,878	514,153	738,031	1,101,256

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. The attached notes form part of these financial statements.

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#### Balance sheet

As at 31 March 2024

		20	24	202	23
	Note	£	£	£	£
-					
Fixed assets Tangible fixed assets	10		3,432		
Investments	11		34,231		32,737
			37,663		32,737
Current assets					
Debtors	12	11,664		18,752	
Cash at bank and in hand	17	798,350		1,289,982	
		810,014		1,308,734	
		,		.,,.	
Liabilities					
Creditors: amounts falling due within one year	13	(109,646)		(240,215)	
Net current assets			700,368		1,068,519
Net assets	14		738,031		1,101,256
Net 055et5	14		730,031	3	1,101,200
Funds	15				
Restricted funds			514,153		884,756
Unrestricted Funds		11,432		37,000	
Designated funds General funds		212,446		179,500	
			223,878		216,500
Total Frends			700.001		4 404 050
Total Funds			738,031	8	1,101,256

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The Financial Statements were authorised for issue by the Board of Trustees / Directors of Kensington & Chelsea Social Council and signed on its behalf by:

Shelina Thawer, PhD

han

Chair Date 9 September 2024

Modan Deb

km xm.

Treasurer Date 9 September 2024

Company Registration Number 04146373

The attached notes form part of the financial statements.

Statement of cash flows For the year ended 31 March 2024

	Note	2024 £	2023 £
Cash flows from operating activities			
Net cash provided by operating activities	16	(496,621)	(487,761)
<b>Cash flows from investing activities:</b> Interest/ rent/ dividends from investments (Purchase) of fixed assets	_	10,137 (5,148)	8,280
Cash provided by investing activities	-	4,989	8,280
Change in cash and cash equivalents in the year		(491,632)	(479,481)
Cash and cash equivalents at the beginning of the year	-	1,289,982	1,769,463
Cash and cash equivalents at the end of the year	17 =	798,350	1,289,982

Notes to the Financial Statements For the year ended 31 March 2024

#### **1** Accounting policies

#### a Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

#### **b** Going concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

#### c Income

Income, including income from government and other grants, whether 'capital' or 'revenue', is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Grants are credited to income when they are receivable unless they are for activities relating specifically to a specific future period, in which case they are deferred to that period. Income received under contracts for services is recognised in the financial statements in proportion to the percentage of completion of the contract.

#### d Donations of gifts, services and facilities

Donated professional services and facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

#### e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

#### 1 Accounting policies (continued)

#### f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects undertaken by the charity.

#### g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with their use of resources.

Costs of premises and administration are allocated on a per cap	ita basis as follows:
Sector support, representation and voice	79.7%
Health and wellbeing	19.8%
Support and governance costs	0.5%

- Other expenditure represents those items not falling into any other heading.
- Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

#### h Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs comprise the salary and overhead costs of the central function.

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

Support and governance costs are re-allocated to each of the activities on the following basis which is an estimate, based on staff time, of the amount attributable to each activity

Sector support, representation and voice	80.1%
Health and wellbeing	19.9%

#### i Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

#### j Tangible fixed assets and depreciation

Items of equipment are capitalised where the purchase price exceeds £2,000. Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Computer equipment

33.3% per annum

#### 1 Accounting policies (continued)

#### k Listed investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. Any change in fair value will be recognised in the statement of financial activities. Income distributions from investments are included when receivable and the amounts can be measured reliably by the charity; this is normally upon notification of the income paid or payable by the investment fund.

#### I Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### m Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

#### n Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

#### o Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

#### **p** Pensions

The charitable company agrees to contribute to personal pension schemes operated by some members of staff. The charitable company also offers employees an auto enrolment pension scheme to which they make contributions unless they choose to opt out. The pension cost charge represents contributions payable by the charitable company to the scheme. The charitable company has no liability under the schemes other than for the payment of those contributions.

#### 2 Income from donations

	Unrestricted £	Restricted £	2024 Total £	2023 Total £
Tudor Trust Faithfull & Gould Donations	20	-	- 	2,000 2,445 -
Total donations 2024		<u> </u>		4,445
Total donations 2023	2,000	2,445		

#### 3 Incoming resources from charitable activities

			2024	2023
	Unrestricted	Restricted	Total	Total
	£	£	£	£
Sector support, representation and voice				
Royal Borough of Kensington & Chelsea	185,218	124,950	310,168	310,143
City Bridge Foundation	-	53,290	53,290	57,572
Trust for London	-	50,000	50,000	50,000
Tudor Trust	-	22,836	22,836	22,405
Greater London Authority	-	45,000	45,000	-
Northwest London ICB	2,687	-	2,687	-
Events, services for VCO's, fees	880	-	880	581
Total sector support 2024	188,785	296,076	484,861	440,701
Total sector support 2023	185,799	254,902		
Health and wellbeing				
Northwest London ICB	54,872	717,178	772,050	498,550
Royal Borough of Kensington & Chelsea	54,072	111,110	112,030	67,088
Royal bolough of Rensington & Cheisea				07,000
Total health & wellbeing 2024	54,872	717,178	772,050	565,638
				000,000
Total health & wellbeing 2023	54,872	510,756		
Total nearth & wellbeing 2020		510,700		
Total income from charitable activities 2004	243,657	1,013,254	1,256,911	1,006,339
Total income from charitable activities 2024	243,037	1,013,234	1,200,911	1,000,339
	040 074	705 050		
Total income from charitable activities 2023		765,658		

#### 4 Income from investments

			2024	2023
	Unrestricted	Restricted	Total	Total
	£	£	£	£
Bank interest	2,118	-	2,118	184
Bank interest from notice deposit accounts	6,668	-	6,668	6,774
Investment income	1,351		1,351	1,322
Total income from investments 2024			10,137	8,280
Total income from investments 2023	8,280			

#### 5 Analysis of expenditure

	Sector support, representation & voice £	Health and wellbeing £	Governance costs £	Support costs
Salaries (Note 7)	491,825	99,830	1,893	3,786
Temporary and freelance staff and consultants	41,237	34,240	63	128
Staff and volunteer costs	8,246	1,958	49	30
Events, workshops and forums	55,235	18,078	-	5,000
Grants to other organisations	155	166,992	-	-
Provision of services to develop the sector	16,150	-	-	-
Payments to partners to deliver services	24,500	-	-	-
Newsletters, videos and other media production	1,035	-	-	-
Service delivery	-	553,139	-	-
Other project delivery costs	14,384	2,299	10	12,022
Premises and equipment costs	41,078	10,162	92	184
Depreciation	-	-	-	1,716
Insurance	1,096	272	2	4
Office overheads	10,493	2,422	51	44
Audit and compliance			11,887	
	705,434	889,392	14,047	22,914
Support costs	18,354	4,560	-	(22,914)
Governance costs	11,252	2,795	(14,047)	
Total expenditure 2024	735,040	896,747		
Prior year				
Unrestricted direct expenditure	216,867	54,692	12,164	6 604
Restricted direct expenditure	385,720	891,788	12,104	6,604
Unrestricted support & governance costs allocated	,	4,448	- (12,164)	- (6,604)
on control of support a governance costs allocated	14,520	+,440	(12,104)	(0,004)
Total expenditure 2023	616,907	950,928		

Of the total expenditure, £258,522 was unrestricted (2023: £290,327) and £1,373,265 was restricted (2023: £1,277,508).

2024 £	2023 £
597,334	504,843
75,668	91,703
10,283	23,322
78,313	71,185
167,147	104,347
16,150	129,699
24,500	-
1,035	1,055
553,139	546,277
28,715	21,967
51,516	51,322
1,716	-
1,374	1,810
13,010	8,316
11,887	11,989
1,631,787	1,567,835
-	-
1,631,787	1,567,835

#### 6 Net (expenditure)/Income for the year

This is stated after charging	2024 £	2023 £
Depreciation Auditors' remuneration:	1,716	
<ul> <li>Audit fees</li> <li>Brovision for current year not of VAT</li> </ul>	4.243	4,095
<ul> <li>Provision for current year net of VAT</li> <li>Underprovision in previous year</li> </ul>	4,245	4,095
Operating lease rentals:		
Property	21,252	42,504

### 7 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2024 £	2023 £
Salaries and wages	525,798	446,539
Social security costs	49,483	43,188
Employer's contribution to defined contribution pension schemes	20,374	13,989
Employer's contribution to death in service insurance	1,679	1,127
	597,334	504,843
Agency and temporary staff	46,961	66,085
	644,295	570,928

No employee earned greater than £60,000 during the year (2023: nil).

The total employee benefits including employer NI and pension contributions of the key management personnel were £179,766 (2023: £95,493).

The charity trustees were not paid or received any other benefits from employment with the charity in the year (2023: £nil). KCSC paid for monthly rental for a mobile phone for the Chair during the year totalling £96 (2023: Chair £202). No charity trustee received payment for professional or other services supplied to the charity (2023: £nil).

#### 8 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was 14 (2023: 11).

The average number of employees (full-time equivalent) during the year for each activity was as follows:

	2024 No.	2023 No.
Sector support, representation and voice	10.9	9.3
Health and wellbeing	2.5	2.9
Governance and Support	0.1	0.1
	13.5	12.3

#### 9 Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

# 10 Tangible Fixed Assets

	Furniture and equipment £	Total £
Cost		
At 1 Apr 2023	60,682	60,682
Additions in year	5,148	5,148
Disposals	(6,298)	(6,298)
At 31 Mar 2024	59,532	59,532
Depreciation		
At 1 Apr 2023	60,682	60,682
Charge for the year	1,716	1,716
Disposals	(6,298)	(6,298)
At 31 Mar 2024	56,100	56,100
Net book value At 31 Mar 2024	3,432	3,432
At 31 Mar 2023		
11 Investments		
	2024 £	2023 £
Investments at fair value:		
Listed investments - UK	34,231	32,737
	34,231	32,737
Movements		
Market value at the start of the year	32,737	34,752
Net gain(loss) on revaluation	1,494	(2,015)
		(2,010)
Market value at the end of the year	34,231	32,737
The following holdings constituted 5% or more of the total portfolio: 8629.13 ordinary shares in Schroders Unit Trusts Limited	100%	100%

#### 12 Debtors 2024 2023 £ £ Grant debtors 1,605 5,200 Trade debtors 2,334 1,710 Other debtors 1,600 875 Prepayments 6,125 10,967 11,664 18,752 13 Creditors : amounts due within 1 year 2024 2023 £ £ Tax and Social Security 14,013 10,990 Trade creditors 80,558 201,495 Connected company 3 3 Other creditors 9,980 22,813 Accruals 5,092 4,914 109,646 240,215

#### 14 Analysis of net assets between funds

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	-	3,432	÷	3,432
Investments	34,231	÷	2	34,231
Current assets	209,725	13,000	587,289	810,014
Liabilities	(31,510)	(5,000)	(73,136)	(109,646)
Net assets at 31 March 2024	212,446	11,432	514,153	738,031

#### 15 Movements in funds

Movements in funds					
	At 1 Apr		_	- /	At 31 Mar
	2023	Income	Expenditure	Transfers	2024
	£	£	£	£	£
Restricted funds:				(	
Finance service (RBK&C)	6,584	49,950	(56,469)	(65)	-
Voluntary sector transformation (NWL ICB)	542,530	-	(210,071)	(1,293)	331,166
K&C Together					
City Bridge Foundation	(2,226)	53,290	(49,102)	(309)	1,653
Tudor Trust	2,000	-	(2,000)	-	-
Stronger Voices					
Trust for London	4,724	50,000	(54,724)	-	-
Tudor Trust	9,203	22,836	(22,451)	(465)	9,123
Community Resilience (RBKC)	38,778	75,000	(104,670)	44,166	53,274
Food support (RBK&C)	45,000	,	-	(45,000)	
Food Roots (GLA)		45,000	(26,000)	(,)	19,000
Community leadership programme (RBK&C)	6,905	.0,000	(20,000)	(6,905)	
Self care North Ken (NWL CCG)	81,474	395,000	(471,946)	(634)	3,894
Self care My Care My Way (NWL ICB)	01,474	000,000	(411,040)	(004)	0,004
-Programme administration				15,132	15,132
Direct support to the sector	- 80,874	- 172,178	- (177,876)	15,152	75,176
	00,074	172,170	(177,070)	-	15,110
Self care innovations (NWL CCG)	(4.004)		(4.070)	E 400	
Programme administration	(1,031)	-	(4,378)	5,409	-
Direct support to the sector	16,203	-	(1,174)	(15,029)	-
Self care mental health (NWL ICB)			(= = 4.4)	((=)	
Programme administration	1,176	21,950	(7,741)	(15,385)	-
Grants to organisations	29,157	128,050	(166,993)	9,786	-
Hospital discharge (Central London					
Community Healthcare NHS Trust)	23,405		(17,670)	-	5,735
Total restricted funds	884,756	1,013,254	(1,373,265)	(10,592)	514,153
Unrestricted funds:					
Designated funds:					
Project support	25,000	-	(5,000)	(12,000)	8,000
Website and database upgrade	12,000	-	(12,000)	-	-
Depreciation fund	-	-	(1,716)	5,148	3,432
Total designated funds	37,000	-	(18,716)	(6,852)	11,432
General funds	179,500	253,814	(239,806)	17,444	210,952
Unrealised gains on investment assets	-	1,494	=	-	1,494
<b>v</b>					
Total unrestricted funds	216,500	255,308	(258,522)	10,592	223,878
		,		.,	.,
Total funds	1,101,256	1.268.562	(1,631,787)	-	738,031
		-,,			,

#### **Transfers Between Funds**

Transfers are made from funds for the full amount of purchases of capital equipment to the designated depreciation fund and depreciation of these assets is charged to that fund. For capital items bought specifically for a project, the whole cost is charged to that project, otherwise the cost is allocated across the projects on the same basis as other costs.

Transfers are made from general unrestricted funds to cover deficits on completed restricted projects.

Transfers have been made to and from designated funds in line with the Reserves Policy and between restricted funds and between restricted and unrestricted funds with the agreement of the funders.

#### **Purposes of restricted funds**

Finance service (RBK&C) Provision of capacity building finance services to VCOs delivering services to residents of Kensington and Chelsea.

Voluntary sector transformation (NWL ICB) Funding from the Northwest London Integrated Care Board (previously the West London Clinical Commissioning Group (WLCCG)) has been awarded to deliver a programme of voluntary sector transformation support which will enable KCSC to support the inclusion of the voluntary sector into the Biborough's developing integrated care arrangements, position organisations to be tender ready for NHS contracts in the future and to strengthen the self care consortium run by KCSC. KCSC's role is to administer and lead the project.

K&C Together (City Bridge Foundation) City Bridge Foundation has awarded funds for a project which aims to support the inclusion and representation of local people in local voluntary and community organisations. Tudor Trust has also contributed a portion of the grant for Stronger Voices to support this project.

Stronger Voices (Trust for London & Tudor Funding has been received is for the post of the Community Trust) Development Manager who will work directly with a range of local stakeholders to strengthen the capacity and skills of residents and organisations to collectively respond to local challenges and influence decision making.

Community resilience and support<br/>programme (RBK&C)The funding is to support the coordination of food providers and<br/>the local VCS in collaboration with statutory services to deliver<br/>help to residents affected by the cost of living crisis.

 Food Roots (GLA)
 The Food Roots programme is to help food partnerships across

 London to develop more sustainable and resilient ways of working to better support food insecure Londoners.

Community Leadership ProgrammeThe funder has agreed that the unspent funds can be transferred(RBK&C)to unrestricted funds to support KCSC's sector support work.

North Kensington self care (NWL ICB)

Funding was awarded to set up a social prescribing programme to support the Grenfell Recovery. Funding is targetted at providing emotional and mental health wellbeing services as well as other services that will support the community of North Kensington.

# **Purposes of restricted funds (continued)**

Self care pilot service delivery (NWL ICB)	KCSC manages the self care contract funded by NWL ICB. The work includes negotiating contracts with voluntary and community sector providers and overseeing the systems and functions including the referrals and monitoring. KCSC also advocates on behalf of providers to the NWL ICB to ensure they understand the needs of the providers. The delivery element of the programme is the funds paid out to the providers for delivering the self care services.
Self care innovations (NWL ICB)	Provided by NWL ICB, the grant was to administer a grant programme as well as contract specific pieces of work, all of which allow for testing new ideas with a view to running sustainable health and wellbeing services. The project is now finished and the unspent funds have been transferred to other self care projects.
Self care mental health engagement (NWI ICB)	The funding was provided to continue the expansion of the self care pilot into mental health. KCSC's role was to administer a programme to give grants directly to VCO's to deliver wellbeing services for people with mental health needs. The programme is now completed.
Hospital discharge (Central London Community Healthcare NHS Trust)	Funding to enable voluntary sector organisations to carry out pilot projects aimed at improving the process of patient discharge from hospitals and reducing readmittance rates.
Purposes of designated funds	
Project support	Funds have been set aside to provide additional aid to ensure capacity is fully met in delivering projects. Funds were used in the year to carry out an extensive outcomes and impact review exercise with local stakeholders. The remaining funds will be used for a Big Lottery consultation.

Website and database upgrade Funds were set aside to cover the costs of upgrading elements of the website and database which have come to the end of their use. The upgrade is now complete.

#### 16 Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2024	2023
	£	£
Net income for the reporting period		
(as per the statement of financial activities)	(363,225)	250,269
Depreciation	1,716	4,488
Interest, rent and dividends from investments	(10,137)	(7,915)
(Gains) on investments	(1,494)	(1,003)
Decrease in debtors	7,088	55,770
(Decrease)/increase in creditors	(130,569)	72,965
Net cash provided by operating activities	(496,621)	374,574
47 Another Street and set to the t		
17 Analysis of cash and cash equivalents	0004	
	2024	2023
	£	£
Cash at bank and in hand	244,811	218,943
Cash in notice deposit accounts	553,539	1.071.039
		.,,
	798,350	1,289,982

### **18 Operating lease commitments**

Total future minimum lease payments under non-cancellable operating leases are as follows:

	Proper	Property		
	2024	2023		
	£	£		
Less than 1 year	21,252	42,504		
1 - 2 Years		21,252		
	21,252	63,756		

#### 19 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. Each member is liable to contribute a sum not exceeding £1 in the event of the charity being wound up.

# 20 Related party transactions

There are no related party transactions to disclose for 2024 (2023: none).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

#### 21 Notes from 2023 accounts

#### a Analysis of assets and liabilities by funds of previous reporting period

	General unrestricted £	Designated £	Restricted £	Total funds £
Investments	32,737	-	-	32,737
Current assets	183,932	37,000	1,087,802	1,308,734
Liabilities	(37,169)		(203,046)	(240,215)
Net assets at 31 March 2023	179,500	37,000	884,756	1,101,256

#### **b** Details of movement in funds during the previous reporting period

	At 1 Apr 2022 £	Income £	Expenditure £	Transfers £	At 31 Mar 2023 £
Restricted funds:					
Finance service (RBK&C)	15,523	49,925	(58,864)	-	6,584
Voluntary sector transformation (WLCCG) K&C Together	705,501	-	(162,971)	-	542,530
City Bridge Trust	3,081	57,572	(62,879)	-	(2,226)
Tudor Trust		4,000	(2,000)	_	2,000
Grenfell engagement (Tudor Trust)	5,488		(5,861)	373	_,000
Stronger Voices	0,100		(0,001)	0.0	
Trust for London		50,000	(45,276)	-	4,724
Tudor Trust		18,405	(9,202)	-	9,203
Community Resilience (RBKC)			(-,,		-,
RBK&C		75,000	(36,222)	-	38,778
Faithfull & Gould		2,445	(2,445)	-	-
Food support (RBK&C)	45,000	-	-		45,000
Community leadership programme (RBK&C)	6,905		-	-	6,905
Vaccine awareness (RBK&C)	58,104	67,088	(127,261)	2,069	-
Self care North Ken (NWL CCG)	380,280	130,000	(428,806)	-	81,474
Self care delivery (NWL CCG)	10,598	226,178	(155,902)	-	80,874
Self care innovations (NWL CCG)					
Programme administration	4,265	-	(5,296)	-	(1,031)
Direct support to the sector	64,535	-	(48,332)	-	16,203
Self care mental health (NWL CCG)					
Programme administration	7,487	11,825	(18,136)	-	1,176
Grants to organisations	57,829	75,675	(104,347)	-	<b>29,157</b>
Community Healthcare NHS Trust)	27,113		(3,708)		23,405
Total restricted funds	1,391,709	768,113	(1,277,508)	2,442	884,756

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# 21 Notes from 2023 accounts (continued)

# **b** Details of movement in funds during the previous reporting period (continued)

Unrestricted funds: Designated funds:					
Project support	55,000		: <b></b>	(30,000)	25,000
Fundraising and strategy	17,000		(2,496)	(14,504)	-
Website and database upgrade				12,000	12,000
Total de sign afa d fun de	70.000		(0.400)	(00.50.4)	07.000
Total designated funds	72,000	· •	(2,496)	(32,504)	37,000
General funds	188,333	250,951	(287,831)	30,062	181,515
Unrealised gains on investment assets		(2,015)	141	<u>~</u>	(2,015)
	a				
Total unrestricted funds	260,333	248,936	(290,327)	<u>(2,442)</u>	216,500
Total funds	1,652,042	1,017,049	(1,567,835)		1,101,256

# Thank you to our funders

Kensington and Chelsea Social Council would like to thank all the funders that have supported us during the year.



Bridging London, Connecting Communities



MAYOR OF LONDON OFFICE FOR POLICING AND CRIME







Tackling poverty and inequality







This publication is written by KCSC and designed by Positive Design Works. We would like to thank the local organisations who kindly donated photos for us to use, as examples of the work of hundreds of organisations in the borough.

# Notes



Working to strengthen local voluntary and community organisations

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