



**Kensington  
& Chelsea  
Social Council**

Working to strengthen  
local voluntary and  
community organisations

# Annual Report and Accounts 2022-23





*Goldfinger wood marbling workshop, photographed at The Hoxton, Shepherd's Bush*

image: The Hoxton



**Kensington  
& Chelsea  
Social Council**

Annual Report  
and Accounts  
2022-23

## Contents

About KCSC	4
Legal and administrative information	5
Welcome from the Chair	6
Introduction from the Chief Executive Officer	8
Directors/Trustees' report	10
Activities and Achievements in 2022/23	
- Health and Wellbeing	12
- Sector Support, Representation & Voice	15
KCSC priorities	22
KCSC outcomes and impact	23
Auditor's report	24
Statement of financial activities	27
Thank you to our funders	45

# About KCSC



## Our Vision

Residents of Kensington and Chelsea have improved lives.

## Our Values

- Social justice
- Listening and learning
- Collaborative working
- Respect and dignity
- Integrity

## Our Mission

Working to strengthen and promote local voluntary and community organisations; Supporting communities to be the drivers of change.

## Our Position

- Influencer
- Challenger
- Leader
- Knowledgeable

KCSC's Strategic Plan, 2021-2024 can be found [here](#).

# Legal and Administrative Information

## Directors and Trustees

- Helen Cylwik
- Anne Goodger
- Christine Bennett (resigned 1/11/22)
- Miles Kerstein (resigned 1/11/22)
- Judith Davey
- Annie Redmile
- Modan Deb (Treasurer)
- Shelina Thawer (Chair)
- Stephen Duckworth (Deputy Chair)
- Anna-Louise Thomond

## Chief Executive Officer

Angela Spence

## Company Number

4146375

## Charity Number

1087457

## Registered Office

111-117 Lancaster Road  
London W11 1QT

## Independent Auditors

Goldwins Limited  
75 Maygrove Road  
London NW6 2EG

## Bankers

CAF Bank Ltd  
PO Box 289, West Malling  
Kent ME19 4JQ

## Solicitors

Russell Cooke  
2 Putney Hill  
London SW15 6AB

# Welcome from the Chair

In this year's Annual Report, we take the opportunity to share the progress we have made over the last 12 months.

Like many of our members, during the 2022-23 business year, we witnessed significant challenges: - a cost of living crisis; the accompanying rise in utility bills; and resulting difficulties in staff retention and recruitment. The KCSC Board of Trustees was fully aware of the impact of these difficulties which placed immense pressure on our service delivery, as the demand to meet the needs of residents continued to grow. Yet, I am proud that despite all this, as a sector we are still here, endeavouring to be as strong and responsive to the needs of residents as ever and continuing to deliver the services our members have come to expect.

The Board began the year 2022-23 focused on KCSC's long term sustainability, recognising the importance of seeking new ways to strengthen KCSC's resilience to future financial shocks. KCSC continues to work with local VCS leaders to advocate for future investment into the sector to deliver much needed health and care services. Our longer-term sustainability will be built on diversification of funding, where we can work with our VCS colleagues to address issues such as poverty and inequality.

Against the backdrop of these economic uncertainties, it is important to recognise and give our thanks to our funders and supporters - particularly the Tudor Trust, RBKC, the NHS and Trust for London who provided funding, keeping our programmes and organisation strong, and stable.

Equally, I would also like to extend my appreciation to KCSC staff who, following the departure of several colleagues, shouldered the additional pressures placed on them and, along with trustee Board members, ensured the organisation continued to run smoothly in a difficult year operationally.



Although KCSC has a dedicated and professionally diverse Board of trustees, we recognised the need to bring in new trustees with additional skills and perspectives. Early in 2023 we embarked on a recruitment exercise. I take this opportunity to thank two Board members who stepped down this year: Miles Kerstein, who joined us in 2020, and Christine Bennett, who had been a KCSC trustee since 2014. I wish them both well for the future.

Last but by no means least, I would like to end by thanking you, our members, for your ongoing support and belief in KCSC. In the following pages, we provide highlights and insights illustrating how your support is aiding and enabling communities and individuals in the borough. None of this work would be possible without your continuing support and shared commitment to our vision and goals. I hope you enjoy reading our annual report which provides details of our main programmes and end of year financial position.

Shelina Thawer, PhD

15/08/2023

# Introduction from the Chief Executive Officer



We started the year with new challenges but held steadfast in our determination to effect positive change through our efforts at KCSC. One of our primary focuses was on amplifying the voice of the VCS across Kensington and Chelsea and Westminster. Working in partnership with One Westminster, we initiated a comprehensive piece of work to craft a VCS Health and Wellbeing Strategy; culminating in the publication of our joint report, [‘Doing Things Differently.’](#) The report conveyed our belief that the current health system’s functionality is increasingly under pressure, and advocated for a more holistic approach in delivering health and care services.

Supported by funding from the Royal Borough of Kensington and Chelsea, the Community Resilience Support Programme has fostered collaboration between the voluntary and statutory sectors. Together, we strived to ensure that vital services are available to assist residents adversely affected by the increasing costs of fuel and food.

Within our health and wellbeing work, *My Care My Way* is the longest social prescribing programme that KCSC has overseen. The diverse array of services accessible to elderly individuals, referred by healthcare professionals, has been a pivotal component of our championing of direct support that enhances holistic well-being.

Our dedicated organisational development team continues to work diligently to ensure that various forms of support provided are precisely tailored to meet member’s specific needs. Our Kensington and Chelsea Together programme has played a pivotal role in inspiring local organisations to proactively dismantle barriers and cultivate inclusive practices within their operations.

We extend our heartfelt gratitude to Trust for London and Tudor Trust for their continued funding of our community development initiatives.



Carers Network

This has enabled us to address pressing local concerns. Our approach involves close collaboration with community members, allowing us to facilitate and provide a platform for their voices to converge, empowering them to collectively determine the actions they wish to undertake.

During 2022-23, several members of staff moved on. I wish them all well in their endeavours and thank them for their efforts whilst at KCSC. I would also like to welcome Nadia Ntwari and Naomi Bartlett who joined the Health and Wellbeing team, as well as Catherine Watling and Dorinda Montgomery who both joined the Community Development team. Thank you to Lin Gillians, Rachel Zerihan and Linda Thomas who all stepped in to provide interim support during a time of substantial staff change taking place.

KCSC would not be what it is without the dedication of the staff and the commitment of the Board of Trustees who all work hard and give our funders the confidence to invest in all what we do. Thanks to all of you that make KCSC such a joy to be a part of.

Angela Spence, CEO

15/08/2023

# Directors/Trustees' Report

**The Trustees present their report and the financial statements** for the year ending 31 March 2023.

## Legal Status

Kensington and Chelsea Social Council (KCSC) is a registered charity and a company limited by guarantee. The governing document of KCSC is its Memorandum and Articles of Association.

## Organisation of the Charity

KCSC is governed by a Board of Trustees. The responsibility for planning, service delivery and reporting is delegated to the Chief Executive Officer (CEO) and the staff team. The CEO reports to the Board of Trustees. KCSC is the Royal Borough of Kensington and Chelsea's recognised voluntary sector 'infrastructure' organisation. Its mission as stated in its 2021-2024 Strategic Plan is 'Working to strengthen and promote local voluntary and community organisations; Supporting communities to be the drivers of change'. It does this through a wide variety of organisational and community development activities, facilitating voluntary sector and community participation, representing the sector's views at a strategic level and working with key statutory stakeholders.

## Structure, Governance and Management

KCSC is a membership organisation; all voluntary and community organisations working in the Royal Borough of Kensington and Chelsea which meet a broad set of criteria are automatically members. The strategic direction of KCSC is the responsibility of the Board of Trustees, whilst the implementation of strategy, financial management and the running of the organisation is delegated to the CEO. The Trustees receive regular reports and recommendations from the CEO regarding the recruitment, supervision and appraisal of staff. The performance of the CEO is appraised regularly by Trustees.

Trustees are elected annually at annual general meetings. At their first meeting they elect office-holders and sub-committee members. In situations where vacancies occur, Trustees can co-opt individuals who serve until the next Annual General Meeting (AGM), when they stand down together with elected members. A Trustee induction and training policy has been in place since the 2006 AGM.

KCSC is a member of the National Association for Voluntary and Community Action (NAVCA) and has achieved NAVCA's quality mark. Membership of NAVCA requires KCSC to comply with criteria which include having a statement of values and performing the five functions of a local infrastructure organisation.

## Risk Management

The charity maintains a risk register. Trustees have considered the risks faced by KCSC and these are reviewed quarterly. In 2022/23, special attention was paid to KCSC's response to the impact of the Cost-of-Living crisis on the sector, whilst maintaining its core services, sources of funding, its reputation with stakeholders and statutory and legal compliance.

## Financial Review

The Statement of Financial Activities shows incoming resources for the 2022/23 year-end (31/03/23) of £1,019,064 (2021/22: £1,661,547) and outgoing resources of £1,567,835 (2021/22: £1,412,281). Restricted funds were £884,756 (2021/22: £1,391,709), designated funds were £37,000 (2021/22: £72,000) and unrestricted funds were £179,500 (2021/22: £188,333).

Our largest funders are the Royal Borough of Kensington and Chelsea and North West London Integrated Care Board (NWL ICB), income from which represents 85% of total income.

Funding is provided through a mix of service level agreements and contracts. From our total 2022/23 income, £791k (78%) was distributed as grants or contract payments to the voluntary and community sector operating across Kensington and Chelsea and (in the case of NWL ICB funding) Queen's Park and Paddington. A further £168k from 2022/23 income will be distributed during 2023/24.

## Investments

The Trustees considered the charity's investments and decided to retain current investments. Total investments, valued at the end of the year at £32,737 (2021/22: £34,752), were held in unit trusts administered by Schroders.

## Reserves and Reserves Policy

The charity has a reserves policy. It is our intention to hold unrestricted funds of £150,000, equivalent to six months' running costs. Our reserves will provide cash flow, help us to manage fluctuations in funding and, if necessary, meet contingent liabilities. Trustees are confident that they can maintain a solvent organisation for the foreseeable future.

## Public Benefit

Our activities comply with the duty under section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. We continue to meet this duty through our charitable objects, which are:

*"To promote any charitable purpose for the benefit of the community in Greater London with particular reference to the Royal Borough of Kensington & Chelsea by the advancement of education, the protection of health, the protection of the environment and the relief of poverty, sickness and distress".*



15/08/2023

# Activities and Achievements in 2022/23

This section is grouped into two parts, to reflect the structure of our financial statements: **Health and Wellbeing**, and **Sector Support, Representation & Voice**.

## Health and Wellbeing



Al Manaar Muslim Cultural Heritage Centre

### Social Prescribing Programmes

The voluntary and community sector (VCS) plays a major role in the community's health and wellbeing. KCSC facilitates this through managing three NHS-funded Self Care programmes detailed below. The programmes empower residents to take control of their own well-being by participating in VCS services and activities. KCSC provides training and support for the service providers by processing referrals, monitoring and evaluating delivery, gathers evidence and shares information, improves the quality of services for residents and facilitates VCS involvement in the Integrated Care system.

### My Care My Way

MCMW is a pioneering and well-established collaboration, involving a broad range of NHS services, social care and the VCS. It provides integrated care for patients aged 65 and over, to help keep them well. Four VCS organisations were funded in 2022/23 to deliver 14 services, including Carers Respite, Befriending, Information & Advice, and Exercise at Home.

"So good and beneficial. All round care. And very nice to have conversation. So appreciative of my massage therapist."

"it's so nice to get out and meet other people in such a nice place"



**918**  
referrals



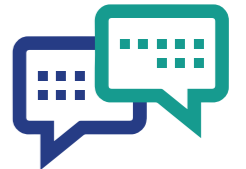
**2896**  
sessions delivered

### Community Living Well

Community Living Well is an integrated service for people aged 16 and over who need support with their mental health and wellbeing. Six local voluntary and community sector organisations were funded through this programme in 2022/23.



**608**  
referrals



**2239**  
sessions delivered

"Self-care is something I haven't thought about a lot before. Being a mum, a lot of my time goes on my son or on housework. It was really nice to go to a space each week away from home that was dedicated to me. I was able to focus on myself and take time to relax and reflect and feel listened to."



The Friends of Chelsea and Westminster Hospital

"Being part of Wellbeing at the Volunteer Centre has meant that I can work. And it is also very important to me that I can work without taking medication for my mental health. I realised during the pandemic that I was so isolated and needed help. Although I have lived in Kensington for many years, I knew almost nobody. That is when I reached out to the Volunteer Centre. The most important thing for me is to be able to feel part of a community. I never had that before I joined Wellbeing at the Volunteer Centre. Now, there are places where I can go that people know me, and I have fulfilment and responsibility and am understood."

### North Kensington Self-Care Programme

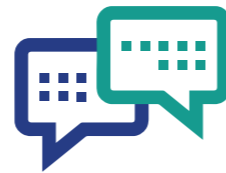
North Kensington Self Care programme was launched in February 2020 with the aim of improving the health and wellbeing of residents in North Kensington, increasing access to VCS provision and equipping patients to better manage their long-term conditions. KCSC provides a menu of services, delivered by the VCS, to individuals and groups. Services range from digital support, boxing and family gardening workshops; to information and advice, and family therapy. A dedicated Social Prescribing Link Worker provides additional support for patients and a link between Primary Care services and the VCS.

"The music and movement sessions have boosted the mother's confidence; she enjoys joining in with her child and they take part in the sessions together. From the questionnaire we can see that in all areas she felt "better" after joining in with the sessions."

"Since coming to the sessions, she has learnt to cook nutritious meals at home and her health has improved tremendously, which she attributes to the healthy activities she has been involved with. Her healthy diet and improved general health have made her feel that she can manage her condition and situation in life better."



**1000+**  
referrals



**2896+**  
sessions delivered

## Sector Support, Representation and Voice Organisational Development



CHUMS Resource Centre and IT HUB

### KCSC's work with organisations

KCSC's core work of supporting the voluntary and community sector (VCS) is delivered by our Organisational Development team. We help organisations holistically to identify the support required to ensure they gain appropriate skills, knowledge, confidence and resources. We share best practice and help them get the basics right; leaving them able to access funding and ensuring sustainability. This includes creating evaluation systems, developing community engagement strategies, forming governance structures, building financial systems, updating policies and finding funding. KCSC offers one-to-one advice, training, and access to other specialist support, including legal advice.

The OD Team supports:

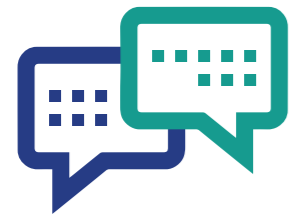
- Forming lasting relationships, not dependency
- Remaining community-focussed
- Building resilience, self-reliance and sustainability
- Encouraging collaboration and peer support within and between organisations

"[OD team member] was excellent and extremely patient which helped enormously to us getting where we need to be and then they introduced us to the wonderful [Community Accountant] to help us with our finances, which has been an absolute God send. Thank you."





**22** training sessions



**378** attendees at training sessions

**323** one-to-one advice sessions with 110+ organisations



Migrants organise Women's Walking Group

“We are very grateful for the support we have and are receiving from KCSC. It is helping us grow and become sustainable. I don't know how we would have done this without your help.”

**Case study - Organisational Development**

KCSC has supported a local community interest company (CIC) providing support to individuals affected by the Grenfell Tower tragedy. Initially, the organisation's financial accounts were disorganised, and they relied heavily on manual processes. This led to missed deadlines and an inability to accurately track project expenses. After working with our Community Accountant, the organisation's accounting practices are transformed. The implementation of online accounting software has streamlined their financial functions, resulting in up-to-date and easily accessible accounts. Managers can view balances in real-time, resulting in more informed decisions. Directors were trained on key financial topics such as costing and regulatory compliance, further improving their financial management. These changes have improved staff morale and increased accountability, and professionalism.

“Thank you so, so, so much to you all for all you do and continue to do to support us. Times get tough doing the work we do but it's good to have people you know you can rely on.”



*Future Makers traineeship at Goldfinger, photographed at Trellick Tower*

image: Goldfinger

## Sector Support, Representation and Voice

### Working with the community

**The K&C Together Programme** continued to support local VCS organisations to become more representative and inclusive of their communities and beneficiaries, through training and one-to-one support. We hosted a week of activities and events connecting residents, community groups and organisations. We provided tailored support to ten organisations; including policy and practice reviews, stakeholder audits, developing community involvement methods, and recruiting staff and trustees more equitably. We delivered five training sessions to staff and volunteers of fifty organisations, exploring themes such as inclusive practices, co-production and lived experience. We supported residents to activate their experiences and use their voices to create positive change. Through person-centred delivery, residents were equipped with skills and knowledge, given advice and support, provided with signposting information, and referred to rewarding VCS opportunities.



Photo by ACAVA

ACAVA programme Cultivate Create, North Kensington

Our **Community Development Team** widened its scope pan-borough, whilst ensuring Grenfell remains central to our work after the wind-down of the Grenfell Network Group. The connections made during its five years are vital to our ongoing work; particularly regarding the Cost-of-Living Crisis and the New Local Plan. In response to the Cost-of-Living Crisis, KCSC, in partnership with agencies tackling poverty, advice providers and RBKC, secured funding for the Community Resilience Support Project. KCSC held three large events, providing a multi-agency response. We hope to deepen these connections, identifying the causes of the crisis locally and establishing new routes for delivering advice and services.

We have been building a formidable community response to The New Local Plan; holding several meetings, 1-1 sessions and enabling many responses to be submitted. The culmination of this work, responding to major planning issues impacting the community, will come together later this year. We continued to challenge how the Charter for Public Participation could be useful for the community, we are hopeful RBKC will work with us to this aim. We would like to thank DE Group, who gave KCSC £45k to distribute to agencies in the North of the Borough; funding innovative service delivery.



*Turning Point Women's  
service photography course*

# Sector Support, Representation and Voice

## Sector Voice Development

KCSC serves as a vital advocate for the voluntary and community sector (VCS) in various important engagements, interacting with a diverse array of stakeholders. These interactions encompass statutory funders, various departments within the Royal Borough of Kensington and Chelsea (RBKC) Council, and the National Health Service (NHS), with a special focus on the Place Based Partnership and the North West London Integrated Care Board and their various workstreams. Through our efforts our primary goal is to ensure that the VCS has a meaningful voice within decision making structures.

### Communications

KCSC's aims to share information quickly and effectively using our website ([kcsc.org.uk](https://kcsc.org.uk)), e-bulletin, targeted mailings and social media. Our weekly e-bulletin provides information on local, VCS and national issues to hundreds of local organisations, partners, stakeholders and funders.

KCSC also uses its communications channels to seek views from the VCS, to ensure that we can represent its views effectively in our work.

### Safer Neighbourhood Board

KCSC manages the Safer Neighbourhood Board (SNB) for the borough. We are pleased to continue to support the SNB's goal of achieving a safer and more peaceful community within Kensington and Chelsea.

### Networking and information-sharing

Throughout the year, KCSC consistently ran a range of forums and network meetings that bring local organisations together to share information as well as engage with developments taking place at policy level and at the front line of statutory and voluntary sector services.

KCSC brings organisations together a range of forums and groups:

- Children, Young People and Families Forum
- Health and Wellbeing Forum
- Kensington and Chelsea Advice Forum
- Main Voluntary Organisation Forum
- Older People's Providers Network (with Westminster)
- Sexual Health Forum
- Grenfell Network Group
- CEO Peer Network
- North Kensington Health and Wellbeing Network



**25** meetings were held



**1320** people received the KCSC E-Bulletin each week



*Sewing Family, Beyond The Streets, Street wear design exhibition workshop with RBKC Schools*

## KCSC Priorities

### KCSC's five strategic aims

These are taken from KCSC's Strategic Plan for 2021-2024.

#### Strategic Aim 1: Organisational Development

Build and sustain an effective, resilient, and representative local voluntary and community sector.

#### Strategic Aim 2: Community Development

Enable and support community led social action and voice.

#### Strategic Aim 3: Voice and Influence

Shape and influence policy in areas relevant to the Voluntary and Community Sector.

#### Strategic Aim 4: Health and Wellbeing

Support local voluntary and community organisations to deliver appropriate and effective health and wellbeing services.

#### Strategic Aim 5: Central Support

Communicate in a timely, appropriate and effective way to KCSC's stakeholders through a range of media and provide administrative support to ensure that every area of KCSC functions efficiently. that ensures KCSC's stakeholder engagement activities are responsive and accessible.

The full version of KCSC's Strategic Plan, 2021-2024 can be found [here](#).

## KCSC's Outcomes and Impact

KCSC built its new 3-year plan using a Theory of Change model and aligned its activities with the medium and longer-term outcomes which will lead to achieving its overall Impact (and its Vision).

### Medium Term Outcomes

- Local VCOs and Community groups are more effective at meeting the changing needs or residents.
- More VCO services are co-designed with residents.
- Local VCOs and Community groups are more sustainable and resilient.
- Social action in RBKC is more effective.
- RBKC residents, VCS and Community groups are more involved in the design and planning of local services.
- Statutory organisations change policies and practice to be more representative of local need.
- Collaboration between VCS and Statutory organisations increases.
- Commissioning is more responsive to the needs of local communities.
- The VCS becomes an integral part of the integrated care system including the co-design of local services.
- More residents access services which benefit their health.

### Longer Term Outcomes

- Local VCOs have a greater reach and impact in communities.
- Local communities are drivers of change.
- Services for local people are more effective and meet individual and collective needs.
- Local people have improved wellbeing, and health inequalities are reduced.

### Impact

Residents of Kensington and Chelsea have improved lives.

# Auditor's Report

To the Members of Kensington and Chelsea Social Council

## Opinion

We have audited the financial statements of Kensington and Chelsea Social Council for the year ended 31 March 2023 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

## Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

## Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not

express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) has been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of the trustees

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

## Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud

or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
  - identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
  - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.
- We reviewed the financial statement

disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.

- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Councils website at: [[www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities)]. This description forms part of our auditor's report.

### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

*Anthony Epton*

Anthony Epton (Senior Statutory Auditor)  
for and on behalf of Goldwins Limited  
Statutory Auditor, Chartered Accountants  
75 Maygrove Road, West Hampstead  
London NW6 2EG

20 October 2023

# Statement of financial activities

## Statement of financial activities (including a summarised income and expenditure account) For the year ended 31 March 2023

	Note	Unrestricted Funds £	Restricted Funds £	2023 Total £	2022 Total £
<b>Income from:</b>					
Donations	2	2,000	2,445	<b>4,445</b>	-
Charitable activities	3				
Sector support, representation and voice		185,799	254,902	<b>440,701</b>	894,631
Health and wellbeing		54,872	510,766	<b>565,638</b>	759,001
Investment income	4	8,280	-	<b>8,280</b>	7,915
<b>Total income</b>		<b>250,951</b>	<b>768,113</b>	<b>1,019,064</b>	1,661,547
<b>Expenditure on:</b>					
Charitable activities	5				
Sector support, representation and voice		231,187	385,720	<b>616,907</b>	456,571
Health and wellbeing		59,140	891,788	<b>950,928</b>	955,710
<b>Total expenditure</b>		<b>290,327</b>	<b>1,277,508</b>	<b>1,567,835</b>	1,412,281
<b>Net (expenditure)/income before net gains on investments</b>	6	(39,376)	(509,395)	<b>(548,771)</b>	249,266
Net gain/(loss) on investments	11	(2,015)	-	<b>(2,015)</b>	1,003
<b>Net (expenditure)/income for the year</b>		<b>(41,391)</b>	<b>(509,395)</b>	<b>(550,786)</b>	250,269
Transfers between funds		(2,442)	2,442	-	-
<b>Net movement in funds</b>		<b>(43,833)</b>	<b>(506,953)</b>	<b>(550,786)</b>	250,269
<b>Reconciliation of funds</b>					
Total funds brought forward		260,333	1,391,709	<b>1,652,042</b>	1,401,773
<b>Total funds carried forward</b>	15	<b>216,500</b>	<b>884,756</b>	<b>1,101,256</b>	1,652,042

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. The attached notes form part of these financial statements.

**Balance sheet**  
**As at 31 March 2023**

	Note	2023		2022	
		£	£	£	£
<b>Fixed assets</b>					
Tangible fixed assets	10		-		-
Investments	11		<u>32,737</u>		<u>34,752</u>
			<b>32,737</b>		<b>34,752</b>
<b>Current assets</b>					
Debtors	12		<b>18,752</b>		15,256
Cash at bank and in hand	17		<u>1,289,982</u>		<u>1,769,463</u>
			<b>1,308,734</b>		<b>1,784,719</b>
<b>Liabilities</b>					
Creditors: amounts falling due within one year	13		<u>(240,215)</u>		<u>(167,429)</u>
<b>Net current assets</b>			<u><b>1,068,519</b></u>		<u>1,617,290</u>
<b>Net assets</b>	14		<u><b>1,101,256</b></u>		<u>1,652,042</u>
<b>Funds</b>					
Restricted funds	15		<b>884,756</b>		1,391,709
Unrestricted Funds					
Designated funds			<b>37,000</b>		72,000
General funds			<u>179,500</u>		<u>188,333</u>
<b>Total Funds</b>			<u><b>1,101,256</b></u>		<u>1,652,042</u>

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

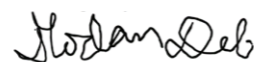
The Financial Statements were authorised for issue by the Board of Trustees / Directors of Kensington & Chelsea Social Council and signed on its behalf by:

Shelina Thawer, PhD



Chair 15/08/2023

Modan Deb



Treasurer 15/08/2023

Company Registration Number 4146373

The attached notes form part of the financial statements.

**Statement of cash flows**  
**For the year ended 31 March 2023**

	Note	2023	2022
		£	£
<b>Cash flows from operating activities</b>			
<b>Net cash provided by operating activities</b>	16	<b>(487,761)</b>	374,574
<b>Cash flows from investing activities:</b>			
Interest/ rent/ dividends from investments		<u>8,280</u>	<u>7,915</u>
<b>Cash provided by investing activities</b>		<u>8,280</u>	<u>7,915</u>
<b>Change in cash and cash equivalents in the year</b>		<b>(479,481)</b>	382,489
Cash and cash equivalents at the beginning of the year		<b>1,769,463</b>	1,386,974
<b>Cash and cash equivalents at the end of the year</b>	17	<u><b>1,289,982</b></u>	<u>1,769,463</u>

**Notes to the Financial Statements  
For the year ended 31 March 2023**

**1 Accounting policies**

**a Basis of preparation of financial statements**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

**b Going concern**

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

**c Income**

Income, including income from government and other grants, whether 'capital' or 'revenue', is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Grants are credited to income when they are receivable unless they are for activities relating specifically to a specific future period, in which case they are deferred to that period. Income received under contracts for services is recognised in the financial statements in proportion to the percentage of completion of the contract.

**d Donations of gifts, services and facilities**

Donated professional services and facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

**e Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

**Notes to the Financial Statements  
For the year ended 31 March 2023**

**1 Accounting policies (continued)**

**f Fund accounting**

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects undertaken by the charity.

**g Expenditure and irrecoverable VAT**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with their use of resources.

Costs of premises and administration are allocated on a per capita basis as follows:

Sector support, representation and voice	75.9%
Health and wellbeing	23.5%
Support and governance costs	0.6%

- Other expenditure represents those items not falling into any other heading.
- Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

**h Allocation of support costs**

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs comprise the salary and overhead costs of the central function.

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

Support and governance costs are re-allocated to each of the activities on the following basis which is an estimate, based on staff time, of the amount attributable to each activity

Sector support, representation and voice	76.3%
Health and wellbeing	23.7%

**i Operating leases**

Rental charges are charged on a straight line basis over the term of the lease.

**j Tangible fixed assets and depreciation**

Items of equipment are capitalised where the purchase price exceeds £2,000. Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Computer equipment	33.3% per annum
--------------------	-----------------



**Notes to the Financial Statements  
For the year ended 31 March 2023**

**1 Accounting policies (continued)**

**k Listed investments**

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. Any change in fair value will be recognised in the statement of financial activities. Income distributions from investments are included when receivable and the amounts can be measured reliably by the charity; this is normally upon notification of the income paid or payable by the investment fund.

**l Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**m Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**n Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

**o Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**p Pensions**

The charitable company agrees to contribute to personal pension schemes operated by some members of staff. The charitable company also offers employees an auto enrolment pension scheme to which they make contributions unless they choose to opt out. The pension cost charge represents contributions payable by the charitable company to the scheme. The charitable company has no liability under the schemes other than for the payment of those contributions.

**2 Income from donations**

	Unrestricted £	Restricted £	2023 Total £	2022 Total £
Tudor Trust	2,000	-	2,000	-
Faithfull & Gould	-	2,445	2,445	-
<b>Total donations 2023</b>	<b>2,000</b>	<b>2,445</b>	<b>4,445</b>	-
Total donations 2022	-	-	-	-

**3 Incoming resources from charitable activities**

	Unrestricted £	Restricted £	2023 Total £	2022 Total £
<b>Sector support, representation and voice</b>				
Royal Borough of Kensington & Chelsea	185,218	124,925	310,143	281,164
City Bridge Trust	-	57,572	57,572	52,500
Trust for London	-	50,000	50,000	35,000
Tudor Trust	-	22,405	22,405	23,747
Northwest London CCG	-	-	-	500,000
Events, services for VCO's, fees	581	-	581	2,220
<b>Total sector support 2023</b>	<b>185,799</b>	<b>254,902</b>	<b>440,701</b>	<b>894,631</b>
Total sector support 2022	197,628	697,003		
<b>Health and wellbeing</b>				
Northwest London CCG	54,872	443,678	498,550	664,800
Royal Borough of Kensington & Chelsea	-	67,088	67,088	67,088
Central London Community Healthcare NHS Trust	-	-	-	27,113
<b>Total health &amp; wellbeing 2023</b>	<b>54,872</b>	<b>510,766</b>	<b>565,638</b>	<b>759,001</b>
Total health & wellbeing 2022	54,872	704,129		
<b>Total income from charitable activities 2023</b>	<b>240,671</b>	<b>765,668</b>	<b>1,006,339</b>	<b>1,653,632</b>
Total income from charitable activities 2022	252,500	1,401,132		

**4 Income from investments**

	Unrestricted £	Restricted £	2023 Total £	2022 Total £
Bank interest	184	-	184	93
Bank interest from notice deposit accounts	6,774	-	6,774	6,508
Investment income	1,322	-	1,322	1,314
<b>Total income from investments 2023</b>	<b>8,280</b>	<b>-</b>	<b>8,280</b>	<b>7,915</b>
Total income from investments 2022	7,915	-		

Notes to the financial statements  
For the year ended 31 March 2023

5 Analysis of expenditure

	Sector support, representation & voice £	Health and wellbeing £	Governance costs £	Support costs	2023 £	2022 £
Salaries (Note 7)	394,463	104,921	1,819	3,640	504,843	503,601
Temporary and freelance staff and consultants	57,766	33,717	73	147	91,703	22,106
Staff and volunteer costs	19,675	3,584	31	32	23,322	24,353
Events, workshops and forums	50,913	17,776	-	2,496	71,185	37,940
Grants to other organisations	-	104,347	-	-	104,347	136,289
Provision of services to develop the sector	22,689	107,010	-	-	129,699	15,786
Newsletters, videos and other media production	1,055	-	-	-	1,055	1,543
Service delivery	-	546,277	-	-	546,277	572,449
Other project delivery costs	9,266	12,635	23	43	21,967	20,276
Premises and equipment costs	38,925	12,083	105	209	51,322	52,037
Depreciation	-	-	-	-	-	4,488
Insurance	1,373	426	4	7	1,810	1,591
Office overheads	6,462	1,808	16	30	8,316	7,163
Audit and compliance	-	1,896	10,093	-	11,989	12,659
	<b>602,587</b>	<b>946,480</b>	<b>12,164</b>	<b>6,604</b>	<b>1,567,835</b>	1,412,281
Support costs	5,039	1,565	-	(6,604)	-	-
Governance costs	9,281	2,883	(12,164)	-	-	-
<b>Total expenditure 2023</b>	<b>616,907</b>	<b>950,928</b>	-	-	<b>1,567,835</b>	<b>1,412,281</b>
<b>Prior year</b>						
Unrestricted direct expenditure	203,931	54,733	11,042	11,663		
Restricted direct expenditure	237,973	892,939	-	-		
Unrestricted support & governance costs allocated	14,667	8,038	(11,042)	(11,663)		
Total expenditure 2022	456,571	955,710	-	-		

Of the total expenditure, £290,327 was unrestricted (2022: £281,369)  
and £1,277,508 was restricted (2022: £1,130,812).

**Notes to the financial statements**  
For the year ended 31 March 2023

**6 Net (expenditure)/income for the year**

This is stated after charging :	<b>2023</b>	2022
	£	£
Depreciation	-	4,488
Auditors' remuneration:		
▪ Audit fees		
▪ Provision for current year net of VAT	<b>4,095</b>	4,000
Operating lease rentals:		
▪ Property	<b>42,504</b>	42,504
	<u><b>42,504</b></u>	<u>42,504</u>

**7 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel**

Staff costs were as follows:

	<b>2023</b>	2022
	£	£
Salaries and wages	<b>446,539</b>	440,233
Social security costs	<b>43,188</b>	40,831
Employer's contribution to defined contribution pension schemes	<b>13,989</b>	21,141
Employer's contribution to death in service insurance	<b>1,127</b>	1,396
	<b>504,843</b>	503,601
Agency and temporary staff	<b>66,085</b>	-
	<u><b>570,928</b></u>	<u>503,601</u>

No employee earned greater than £60,000 during the year (2022: nil).

The total employee benefits including employer NI and pension contributions of the key management personnel were £95,493 (2022: £120,824).

The charity trustees were not paid or received any other benefits from employment with the charity in the year (2022: £nil). KCSC paid for a mobile phone and monthly rental for the Chair during the year totalling £202 (2022: Chair £106). No charity trustee received payment for professional or other services supplied to the charity (2022: £nil).

**8 Staff numbers**

The average number of employees (head count based on number of staff employed) during the year was 11 (2022: 13).

The average number of employees (full-time equivalent) during the year for each activity was as follows:

	<b>2023</b>	2022
	No.	No.
Sector support, representation and voice	<b>9.3</b>	7.8
Health and wellbeing	<b>2.9</b>	4.2
Governance and Support	<b>0.1</b>	0.1
	<u><b>12.3</b></u>	<u>12.1</u>

**Notes to the financial statements**  
For the year ended 31 March 2023

**9 Taxation**

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

**10 Tangible Fixed Assets**

	Furniture and equipment £	Total £
<b>Cost</b>		
At 1 Apr 2022	60,682	<b>60,682</b>
Additions in year	-	-
At 31 Mar 2023	<u>60,682</u>	<u><b>60,682</b></u>
<b>Depreciation</b>		
At 1 Apr 2022	60,682	<b>60,682</b>
Charge for the year	-	-
At 31 Mar 2023	<u>60,682</u>	<u><b>60,682</b></u>
<b>Net book value</b>		
<b>At 31 Mar 2023</b>	<u>-</u>	<u>-</u>
At 31 Mar 2022	<u>-</u>	<u>-</u>

**11 Investments**

	<b>2023</b>	2022
	£	£
<b>Investments at fair value:</b>		
Listed investments - UK	<b>32,737</b>	34,752
	<u><b>32,737</b></u>	<u>34,752</u>
<b>Movements</b>		
Market value at the start of the year	<b>34,752</b>	33,749
Net gain(loss) on revaluation	<b>(2,015)</b>	1,003
Market value at the end of the year	<u><b>32,737</b></u>	<u>34,752</u>

The following holdings constituted 5% or more of the total portfolio:  
8629.13 ordinary shares in Schroders Unit Trusts Limited

<b>100%</b>	100%
-------------	------

Notes to the financial statements  
For the year ended 31 March 2023

12 Debtors

	2023 £	2022 £
Grant debtors	5,200	2,113
Trade debtors	1,710	3,062
Other debtors	875	40
Prepayments	10,967	10,041
	<u>18,752</u>	<u>15,256</u>

13 Creditors : amounts due within 1 year

	2023 £	2022 £
Tax and Social Security	10,990	13,031
Trade creditors	201,495	128,736
Connected company	3	11
Other creditors	22,813	18,349
Accruals	4,914	7,302
	<u>240,215</u>	<u>167,429</u>

14 Analysis of net assets between funds

	General unrestricted £	Designated £	Restricted £	Total funds £
Investments	32,737	-	-	32,737
Current assets	183,932	37,000	1,087,802	1,308,734
Liabilities	(37,169)	-	(203,046)	(240,215)
<b>Net assets at 31 March 2023</b>	<u>179,500</u>	<u>37,000</u>	<u>884,756</u>	<u>1,101,256</u>

Notes to the financial statements  
For the year ended 31 March 2023

15 Movements in funds

	At 1 Apr 2022 £	Income £	Expenditure £	Transfers £	At 31 Mar 2023 £
<b>Restricted funds:</b>					
Finance service (RBK&C)	15,523	49,925	(58,864)	-	6,584
Voluntary sector transformation (WLCCG)	705,501	-	(162,971)	-	542,530
K&C Together					
--City Bridge Trust	3,081	57,572	(62,879)	-	(2,226)
--Tudor Trust	-	4,000	(2,000)	-	2,000
Grenfell engagement (Tudor Trust)	5,488	-	(5,861)	373	-
Stronger Voices					
--Trust for London		50,000	(45,276)	-	4,724
--Tudor Trust		18,405	(9,202)	-	9,203
Community Resilience (RBKC)					
--RBK&C		75,000	(36,222)	-	38,778
--Faithfull & Gould		2,445	(2,445)	-	-
Food support (RBK&C)	45,000	-	-	-	45,000
Community leadership programme (RBK&C)	6,905	-	-	-	6,905
Vaccine awareness (RBK&C)	58,104	67,088	(127,261)	2,069	-
Self care North Ken (NWL CCG)	380,280	130,000	(428,806)	-	81,474
Self care delivery (NWL CCG)	10,598	226,178	(155,902)	-	80,874
Self care innovations (NWL CCG)					
--Programme administration	4,265	-	(5,296)	-	(1,031)
--Direct support to the sector	64,535	-	(48,332)	-	16,203
Self care mental health (NWL CCG)					
--Programme administration	7,487	11,825	(18,136)	-	1,176
--Grants to organisations	57,829	75,675	(104,347)	-	29,157
Hospital discharge (Central London Community Healthcare NHS Trust)	27,113	-	(3,708)	-	23,405
<b>Total restricted funds</b>	<b>1,391,709</b>	<b>768,113</b>	<b>(1,277,508)</b>	<b>2,442</b>	<b>884,756</b>
<b>Unrestricted funds:</b>					
<i>Designated funds:</i>					
Project support	55,000	-	-	(30,000)	25,000
Fundraising and strategy	17,000	-	(2,496)	(14,504)	-
Website and database upgrade	-	-	-	12,000	12,000
<i>Total designated funds</i>	72,000	-	(2,496)	(32,504)	37,000
General funds	188,333	250,951	(287,831)	30,062	181,515
Unrealised gains on investment assets	-	(2,015)	-	-	(2,015)
<b>Total unrestricted funds</b>	<b>260,333</b>	<b>248,936</b>	<b>(290,327)</b>	<b>(2,442)</b>	<b>216,500</b>
<b>Total funds</b>	<b>1,652,042</b>	<b>1,017,049</b>	<b>(1,567,835)</b>	<b>-</b>	<b>1,101,256</b>
<b>Transfers Between Funds</b>					

Transfers are made from general unrestricted funds to cover deficits on completed restricted projects.

Transfers have been made to and from designated funds in line with the Reserves Policy and between restricted funds and between restricted and unrestricted funds with the agreement of the funders.

**Notes to the financial statements  
For the year ended 31 March 2023**

**Purposes of restricted funds**

Finance service (RBK&C)	To support KCSC to provide capacity building finance services to VCOs delivering services primarily to residents of Kensington and Chelsea.
Voluntary sector transformation (WLCCG)	Funding from West London Clinical Commissioning Group (WLCCG) has been awarded to deliver a programme of voluntary sector transformation support which will enable KCSC to support the inclusion of the voluntary sector into the borough's developing integrated care arrangements, position organisations to be tender ready for NHS contracts in the future and to strengthen the self care consortium run by KCSC. KCSC's role is to administer and lead the project.
K&C Together (City Bridge Trust & Tudor Trust)	City Bridge Trust has awarded funds for a project which aims to support the inclusion and representation of local people in local voluntary and community organisations. Tudor Trust has also contributed a portion of the grant for Stronger Voices to support this project.
Stronger Voices (Trust for London & Tudor Trust)	Funding has been received is for the post of the Community Development Manager who will work directly with a range of local stakeholders to strengthen the capacity and skills of residents and organisations to collectively respond to local challenges and influence decision making.
Community resilience and support programme (RBK&C)	The funding is to support the coordination of food providers and the local VCS in collaboration with statutory services to deliver help to residents affected by the cost of living crisis.
Food support (RBK&C)	The Winter hardship fund has been re-purposed with the agreement of the funder to provide practical tools and resources to and/or projects.
Community Leadership Programme (RBK&C)	Funding from RBKC for the Organisational Development team to provide additional support to organisations wishing to apply for the council's Grenfell Projects Fund, in the form of Skills Development Workshops, one-to-one bid writing support, and support with other elements of the application process. The project has finished and the funder is considering other uses for the unspent funds.
North Kensington self care (NWL CCG)	Funding was awarded to set up a social prescribing programme to support the Grenfell Recovery. Funding is targetted at providing emotional and mental health wellbeing services as well as other services that will support the community of North Kensington.

**Notes to the financial statements  
For the year ended 31 March 2023**

**Purposes of restricted funds (continued)**

Self care pilot service delivery (NWL CCG)	KCSC manages the self care contract funded by NWL CCG (which has incorporated WLCCG). The work includes negotiating contracts with voluntary and community sector providers and overseeing the systems and functions including the referrals and monitoring. KCSC also advocates on behalf of providers to the NWL CCG to ensure they understand the needs of the providers. The delivery element of the programme is the funds paid out to the providers for delivering the self care services.
Self care innovations (NWL CCG)	Provided by NWL CCG, the money is available to administer a grant programme as well as contract specific pieces of work, all of which allow for testing new ideas with a view to running sustainable health and wellbeing services. The remaining funds will be used to continue the work into the next financial year.
Self care mental health engagement (NWL CCG)	The funding from WLCCG is provided to continue the expansion of the self care pilot into mental health. KCSC's role is to administer a programme to give grants directly to VCO's to deliver wellbeing services for people with mental health needs.
Hospital discharge (Central London Community Healthcare NHS Trust)	Funding to enable voluntary sector organisations to carry out pilot projects aimed at improving the process of patient discharge from hospitals and reducing readmittance rates. The project has come to a halt for the time being, while the funders and the organisations involved attempt to find ways forward.
<b>Purposes of designated funds</b>	
Project support	Funds have been set aside to provide additional aid to ensure capacity is fully met in delivering projects. Funds were used in the year under review to cover the costs of a Policy and Voice Officer and an Organisational Development Officer. The fund was topped back up and increased for use in the current financial year.
Website and database upgrade	Funds have been set aside to cover the costs of upgrading elements of the website and database which have come to the end of their use.

**Notes to the financial statements**  
For the year ended 31 March 2023

**16 Reconciliation of net income / (expenditure) to net cash flow from operating activities**

	2023	2022
	£	£
<b>Net income for the reporting period</b> <b>(as per the statement of financial activities)</b>	<b>(550,786)</b>	250,269
Depreciation	-	4,488
Interest, rent and dividends from investments	<b>(8,280)</b>	(7,915)
(Gains) on investments	<b>2,015</b>	(1,003)
(Loss)/ profit on the sale of fixed assets		
(Increase)/ decrease in stock		
Decrease in debtors	<b>(3,496)</b>	55,770
Increase/(decrease) in creditors	<b>72,786</b>	72,965
<b>Net cash provided by operating activities</b>	<b><u>(487,761)</u></b>	<u>374,574</u>

**17 Analysis of cash and cash equivalents**

	2023	2022
	£	£
Cash at bank and in hand	<b>456,096</b>	456,096
Cash in notice deposit accounts	<b>1,313,367</b>	1,313,367
	<b><u>1,769,463</u></b>	<u>1,769,463</u>

**18 Operating lease commitments**

Total future minimum lease payments under non-cancellable operating leases are as follows:

	Property	
	2023	2022
	£	£
Less than 1 year	<b>42,504</b>	42,504
1 - 2 Years	<b>21,252</b>	63,756
	<b><u>63,756</u></b>	<u>106,260</u>

**19 Legal status of the charity**

The charity is a company limited by guarantee and has no share capital. Each member is liable to contribute a sum not exceeding £1 in the event of the charity being wound up.

**20 Related party transactions**

There are no related party transactions to disclose for 2023 (2022: none).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

**Notes to the financial statements**  
For the year ended 31 March 2023

**21 Notes from 2022 accounts**

**a Analysis of assets and liabilities by funds of previous reporting period**

	General unrestricted	Designated	Restricted	Total funds
	£	£	£	£
Tangible fixed assets	-	-	-	-
Investments	34,752	-	-	<b>34,752</b>
Current assets	180,963	72,000	1,531,756	<b>1,784,719</b>
Liabilities	(27,382)	-	(140,047)	<b>(167,429)</b>
<b>Net assets at 31 March 2022</b>	<b><u>188,333</u></b>	<b><u>72,000</u></b>	<b><u>1,391,709</u></b>	<b><u>1,652,042</u></b>

**b Details of movement in funds during the previous reporting period**

	At 1 Apr 2021	Income	Expenditure	Transfers	At 31 Mar 2022
	£	£	£	£	£
<b>Restricted funds:</b>					
Finance service (RBK&C)	-	25,000	(9,477)	-	<b>15,523</b>
Voluntary sector transformation (WLCCG)	380,243	500,000	(94,742)	(80,000)	<b>705,501</b>
K&C Together (CBT)	6,815	52,500	(56,234)	-	<b>3,081</b>
Grenfell engagement					
--Trust for London	-	35,000	(35,000)	-	-
--Tudor Trust	11,072	23,747	(29,331)	-	<b>5,488</b>
NK Capacity building (RBK&C)	4,336	-	(4,338)	2	-
Community leadership programme (RBK&C)	-	15,756	(8,851)	-	<b>6,905</b>
Winter hardship (RBK&C)	-	45,000	-	-	<b>45,000</b>
Health engagement (WLCCG)	5,688	42,750	(48,579)	141	-
Vaccine awareness (RBK&C)	-	67,088	(8,984)	-	<b>58,104</b>
Self care North Ken (NWL CCG)	369,735	395,000	(384,455)	-	<b>380,280</b>
Self care delivery (NWL CCG)	-	172,178	(176,580)	15,000	<b>10,598</b>
Self care innovations (NWL CCG)					
--Programme administration	4,557	-	(20,292)	20,000	<b>4,265</b>
--Direct support to the sector	120,845	-	(100,145)	43,835	<b>64,535</b>
Self care mental health (NWL CCG)					
--Programme administration	25,102	-	(17,615)	-	<b>7,487</b>
--Grants to organisations	194,118	-	(136,289)	-	<b>57,829</b>
Community Healthcare NHS Trust)	-	27,113	-	-	<b>27,113</b>
<b>Total restricted funds</b>	<b><u>1,122,511</u></b>	<b><u>1,401,132</u></b>	<b><u>(1,130,912)</u></b>	<b><u>(1,022)</u></b>	<b><u>1,391,709</u></b>

Notes to the financial statements  
For the year ended 31 March 2023

21 Notes from 2022 accounts (continued)

b Details of movement in funds during the previous reporting period (continued)

**Unrestricted funds:**

*Designated funds:*

Project support	25,000	-	-	30,000	<b>55,000</b>
Fundraising and strategy	-	-	-	17,000	<b>17,000</b>
Technology support and development	8,340	-	(3,216)	(5,124)	-
Anniversary fund	2,000	-	-	(2,000)	-
Depreciation fund	<u>4,488</u>	-	<u>(4,488)</u>	-	-
<i>Total designated funds</i>	39,828	-	(7,704)	39,876	<b>72,000</b>
General funds	239,434	260,415	(273,665)	(38,854)	<b>187,330</b>
Unrealised gains on investment assets	-	<u>1,003</u>	-	-	<b>1,003</b>
<b>Total unrestricted funds</b>	<b><u>279,262</u></b>	<b><u>261,418</u></b>	<b><u>(281,369)</u></b>	<b><u>1,022</u></b>	<b><u>260,333</u></b>
<b>Total funds</b>	<b><u>1,401,773</u></b>	<b><u>1,662,550</u></b>	<b><u>(1,412,281)</u></b>	<b><u>-</u></b>	<b><u>1,652,042</u></b>

## Thank you to our funders

Kensington and Chelsea Social Council would like to thank all the funders that have supported us during the year.



THE ROYAL BOROUGH OF  
KENSINGTON  
AND CHELSEA



This publication is written by KCSC and designed by Positive Design Works. We would like to thank the local organisations who kindly donated photos for us to use, as examples of the work of hundreds of organisations in the borough.



**Kensington  
& Chelsea  
Social Council**

Working to strengthen  
local voluntary and  
community organisations

**Kensington and Chelsea  
Social Council**

111-117 Lancaster Road  
London W11 1QT

**Phone:** 020 7243 9800

**Email:** [info@kcsc.org.uk](mailto:info@kcsc.org.uk)

**Web:** [www.kcsc.org.uk](http://www.kcsc.org.uk)



Working to  
strengthen  
local voluntary  
and community  
organisations

